

Austria	50.22	Belgium	127.00	France	100.00
Canada	51.00	Denmark	132.00	Germany	100.00
Finland	51.00	Greece	132.00	Italy	100.00
Japan	163.00	Netherlands	132.00	Portugal	100.00
Spain	163.00	Sweden	132.00	Switzerland	100.00
UK	100.00	USA	100.00		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,522

Monday April 25 1988

The last stronghold of the cowboys gives in to gold, Page 19

World News

Lawson maintains his stance on sterling

Nigel Lawson, UK Chancellor of the Exchequer, has reiterated his opposition to a further appreciation of sterling and delivered a gentle, though unambiguous, rebuke to Mrs Margaret Thatcher, the Prime Minister, for her public comments six weeks ago about exchange rate policy. Page 4

Gendarmes freed

Eleven of the 27 paramilitary policemen taken hostage three days ago in the French South Pacific territory of New Caledonia were freed, Andre Chirac, French Defence Minister, said. Earlier story, Page 2

Allitalia flights to be hit

Allitalia, the Italian airline, cancelled most morning international flights from today to Thursday because of a planned pilots' strike over conditions governing payment during labour disputes. A 24-hour strike for pilots of long-haul Boeing 747 aircraft has been called for Friday.

Eight die in air crash

Eight people died and two were injured when a plane carrying paratroopers crashed near the northern French town of Lens.

Polish inflation up 45%

Prices in Poland rose by 45 per cent in the first three months of 1988, the state-run radio reported. The country's national economic plan had envisaged 42 per cent inflation for the whole of 1988.

Panama 'war cabinet'

PANAMA's military-dominated regime is shortly to announce a new cabinet, described by some of its supporters as a 'war cabinet', following the resignation of all ministers last week. Page 2

Danes back NATO

About two-thirds of Danish voters back continued membership of the North Atlantic Treaty Organisation (NATO), according to opinion polls. Meanwhile, about 2,000 people marched to a US air base at Zaragoza in northern Spain to demand its removal.

Petrol pump protests

Anti-apartheid activists severed petrol pump hoses at four Royal Dutch/Shell service stations before dawn in the Southern Dutch town of Tilburg.

Soviet economy 'slow'

Soviet economic reforms programme ran into problems last year and things are not likely to improve in the near future, according to US intelligence agencies. Page 2

Camerounians vote

Voters in the West African state of Cameroun turned out in large numbers to take part in general elections seen as a step towards democracy within the framework of a one-party system.

Gaza rules eased

Israel allowed Palestinians living in the occupied West Bank and Gaza Strip to leave their homes and travel to jobs in Israel for the first time in a week, but has failed to end an Arab business strike. Page 2

Record drugs haul

Spanish police broke their own month-old record for Europe's biggest cocaine haul, seizing 587 kg (1,295 lbs) of the drug, worth \$20m, in a tanker on a Costa Brava beach.

Asylum offer 'rejected'

The Singapore Government said Canada had offered asylum to Chin Tye Poh, the island republic's longest-serving political detainee, last year but he had turned it down.

Cellar dweller

A Second World War Soviet army deserter hid for 44 years in the cellar of his wife's home in a Ukrainian farming village, emerging only occasionally at night, a Moscow newspaper reported.

Business Summary

GM shelves US plans to regain share of market

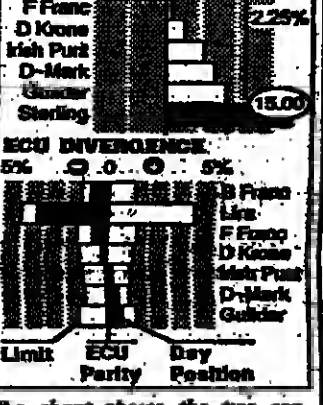
GENERAL MOTORS of the US has shelved plans to recapture the share of the American car market it lost to Japanese makers in 1980. GM will aim to maintain its profits and become cost competitive with roughly current sales levels, instead of seeking to regain the traditional market share of 40 per cent or more which it enjoyed until a few years ago. Page 21

FOUR of Japan's leading store groups reported solid profit increases for the year ended last February, due to the continued domestic consumer spending boom. Page 21

EUROPEAN Monetary System: Political considerations caused nervousness among EMS currencies last week. Sterling remained the focus of attention and there was no strong pressure on the system.

The French franc held fairly steady against the D-Mark, despite yesterday's first round of French presidential elections. There was no obvious intervention by the Bank of France. The D-Mark rose against the pound in the middle of the EMS, helped by an opinion poll putting the Conservatives in the lead for the general election on May 20.

At the bottom of the EMS the Italian lira appeared to receive support at times from the Bank of Italy.



The chart shows the two constraints on European Monetary system exchange rates. The upper limit, based on the basket of currencies in the system, defines the cross rates from which no currency (except the lira) may move more than 2 1/2 per cent. The lower chart shows each currency's divergence from its 'central rate' against the European Currency Unit (ECU), itself a basket of European currencies.

STATOIL, Norway's state oil company's financial difficulties have deepened with the announcement that the budget overshoot of the refinery section of the company's Mongstad project has increased by Nkr2.6bn to Nkr12.6bn (\$1.7bn). Page 24

KEBOI, US business products and financial services group, lifted first-quarter net profits 20 per cent from \$125m to \$152.5m to \$152m or \$1.57. Page 21

DETAILED proposals for developing a common, pan-European system for testing private telephone lines used by business customers are expected to be completed by a European working party in October. Page 20

UCS GROUP, major Belgian pharmaceuticals and chemicals company, announced pre-tax profits for 1987 of Bfr1,778bn (\$1m) - broadly in line with 1986 figures. Page 24

COMPAGNIE GENERALE des Eaux, largest water supply company in France, announced increased stakes in Colne Valley and Lee Valley, UK statutory water companies. Page 26

EC is to be urged by foreign ministers of 66 countries in Africa, the Caribbean and the Pacific to intensify economic sanctions against South Africa. Page 2

HEARNS of Hungary, world's biggest producer of buses, is a possible participant in a bid for the state-owned Scottish Transport Group. Page 8

Mitterrand takes firm lead over right-wing rivals

BY IAN DAVIDSON, PAUL BETTS AND GEORGE GRAHAM IN PARIS

MR FRANÇOIS MITTERRAND yesterday established a major lead over his right-wing rivals in the first round of the French Presidential elections, with a vote estimated at around 34 per cent.

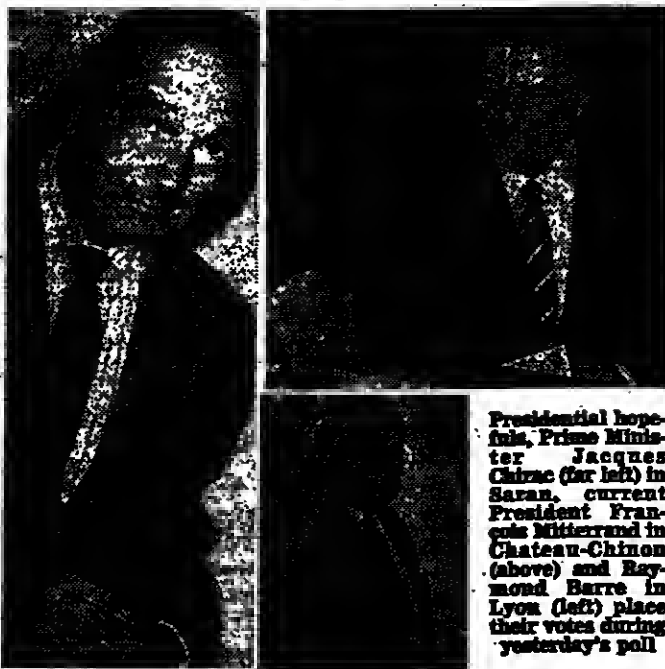
As the results started to pour in, President Mitterrand appeared on television with an appeal designed to attract the maximum support from centrist voters: "Let us get together," he said, describing his campaign as aimed at progress, social justice and equality of opportunity.

As expected, Mr Jacques Chirac, Prime Minister and leader of the neo-Gaullist RPR party, came second in the poll, and will therefore face Mr Mitterrand in the second round run-off in two weeks' time on May 5.

But Mr Chirac did much less well than the 25-26 per cent he had been expected to poll, with a vote estimated by public opinion poll institutes at under 20 per cent.

By contrast, the major winner in yesterday's first round of voting was Mr Jean-Marie Le Pen, leader of the extremist right-wing National Front, who won a vote estimated by poll institutes at over 14 per cent, significantly higher than had been predicted in any recent published poll.

In Marseille, noted for its heavy concentration of North African immigrants, the National Front claimed to have emerged



as the biggest party with 20 per cent of the vote. In Strasbourg, Mr Le Pen polled nearly 30 per cent. In the socialist bastion of Lille he polled about 16 per cent, and in the nearby depressed industrial city of Roubaix he secured 24 per cent.

Early official figures published by the Interior Ministry, based on

violence on Friday in New Caledonia, the French Territory in the South Pacific, in which four French gendarmes were killed by militants of the independence movement, may have played into the hands of Mr Le Pen and undermined the claims of Mr Chirac's government to have restored security in France.

But whatever the explanation, the lesson of the voting result is that Mr Chirac will probably have great difficulty in mobilising a majority of voters against Mr Mitterrand in the second round. One spot poll predicted that Mr Mitterrand would secure 54 per cent of the vote in the May 8 run-off.

Mr Raymond Barre, the standard-bearer of the centre-right UDF party grouping, was narrowly pushed into third position behind Mr Chirac, according to polling estimates. Immediately after the polls closed, Mr Barre formally endorsed Mr Chirac for the second round run-off, and publicly called on his supporters to back the Prime Minister against Mr Mitterrand.

Mr Chirac will be desperately dependent on all the votes of Mr Le Pen if he is to have a chance of winning on May 5. Previous polls have suggested that a significant proportion of Le Pen voters would either abstain in a second round, or might even vote for Mr Mitterrand.

Le Pen 'earthquake', Page 2

US to extend protection in Gulf to neutral shipping

BY LIONEL BARNER IN WASHINGTON AND ANDREW GOWERS IN LONDON

THE REAGAN Administration has decided in principle to extend the US Navy's protection to neutral merchant ships in the Gulf of Persia.

The decision, which is being considered in length with Congress, would allow US officials to use force to protect neutral merchant ships from Iranian attacks.

The Reagan administration has also pledged to try to secure more support from the European allies and Japan for protecting freedom of navigation in the Gulf.

Iran, which has a significant naval presence in and around the area, signalled earlier this year that it was prepared to fire on Iranian gunboats that refused to halt attacks on neutral merchant ships when French vessels came to the rescue.

However, other Western nations including Britain may be reluctant to broaden their role beyond protecting merchant vessels flying their own flag.

Mr David Meller, UK Minister of State for Foreign Affairs, said last week that Britain's Armada patrol in the Gulf was already being stretched to the limit.

Mr Ali Akbar Velayati, Iran's Foreign Minister, said the US, by its recent actions, had overtaken the Gulf war in favour of Iraq.

The Administration, aware of fears in Congress that the US could be sucked into a war with Iran, is consulting at length with Congress.

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He confirmed that the Pentagon was considering adding Coast Guard vessels to the US Navy's fleet, which amounts to about 25 warships in and around the Gulf.

Mr Carlucci made clear that policy changes were largely driven by the need to give US forces more flexibility in the rules of engagement - circumstances under which US forces may open fire.

For the past nine months, US warships have been operating 11 reflagged Kuwaiti oil tankers and other US flag vessels through the Gulf. In that period, Iran has mostly shied away from direct attacks on ships under military escort.

However, the policy has had the effect of concentrating Iranian fire on ships belonging to other Gulf states such as Saudi Arabia and the United Arab Emirates.

As a result, Saudi Arabia has been pressing the US to expand its role since last autumn, a request that Mr Carlucci at first refused.

Bankers prepare for final talks on capital standards accord

BY DAVID LASCELLES, BANKING EDITOR

INTERNATIONAL banking supervisors will be meeting in Basel this week to try to reach final agreement on their proposed global standards for bank capital.

The officials, who are members of the so-called G-10 Committee, will consider responses made by the major banking countries to proposals which were put forward last December. Their recommendations will be shaped into a fully-fledged accord for approval by the governors of the world's leading central banks in June.

The proposed accord, which was drawn up by the committee under the chairmanship of Mr Peter Cooke of the Bank of England, aims to create an internationally accepted definition of bank capital as well as minimum capital levels for all banks.

The accord was prompted by the growing internationalisation of the banking business, and the need to ensure that banks are

soundly constituted and compete on an equal capital footing.

The December proposals were for a two-tier system of capital, with the first tier consisting of equity and disclosed reserves, and the second of hidden reserves, asset revaluation reserves, general loan-loss provisions and other capital instruments.

To encourage banks to build up their equity, supervisors said the amount of capital in tier two could not exceed what was in tier one.

The second part of the accord proposed that banks should bring their capital up to at least 8 per cent of their risk assets by the end of 1992.

Although all the major banking nations are in favour of the plan, several of them have criticised its details. The task of the two-day Basel meeting, which begins on Thursday, will be to decide how many of the objections can be accommodated with-

out jeopardising the overall force of the accord.

Strongest objections are expected to come from West Germany, which believes the definition of capital is too broad. But other objectors will be arguing that it is too narrow, and that more types of capital should be admitted to tier one, including preference shares, property revaluation reserves, and other types of loan-loss reserves.

These objections include the US, Italian and British banks.

However, the indications are that banking officials will concede few changes from the original proposals, which took a whole year to put together and already reflect considerable compromises by several countries.

The fact that the central banks of the US, the UK, and Japan, representing the world's three major financial centres, are all content with the accord in its present form suggests that whatever changes are made will be minor.

AT&T system chief will rejoin Olivetti

BY ALAN FRIEDMAN IN MILAN

MR VITTORIO CASSONI, the head of American Telephone & Telegraph's data systems group since 1986, is to become group managing director of Olivetti, the Italian electronics and office equipment company.

The appointment, which is expected to be announced formally this week, is bound to raise eyebrows on both sides of the Atlantic given recent differences between the two companies. AT&T is Olivetti's biggest shareholder with a 22 per cent stake.

It is believed, however, that both AT&T and Olivetti will stress that Mr Cassoni's transfer should not be interpreted as a sign of any further rift.

Mr Cassoni's appointment is intended to strengthen Olivetti's top management. It is also intended to take some of the pressure off Mr Carlo De Benedetti, the Italian entrepreneur at the centre of a protracted battle for control of Belgium's largest company, Société Générale de Belgique.

Mr De Benedetti will retain his title as chief executive, as well as chairman of Olivetti.

Mr Cassoni, a close associate of Mr De Benedetti, has been widely credited in the US for leading the revival in AT&T's computer business. Before going to the US, he was in charge of marketing at Olivetti.

Olivetti's two executive vice-presidents - Mr Vittorio Levi for operations and Mr Eusebio Pol for strategy - are likely to remain in place.

A hint at the Cassoni move came last Wednesday from Mr Robert Allen, AT&T's new chairman, who acknowledged during the group's annual meeting in Denver, Colorado, that Mr Cassoni came to New York in 1986 "with the understanding he may some day return to Olivetti."

Mr Allen also said that AT&T had no plans to change its stake in Olivetti but that he would have something to say "in the near future."

The differences between the two companies have arisen out of discussions they have held in recent months about the US group increasing its shareholding in Olivetti to 40 per cent.

AT&T originally bought its Olivetti stake in December 1983 when the two companies formed a much-vaunted "global alliance." Since then, Olivetti has shipped 516,000 personal computers to AT&T, representing 36 per cent of its total PC shipments between 1984 and 1987. Although sales fell last year to 50,000, Olivetti expects to sell more than 100,000 PCs to AT&T in 1988.

The deal struck in 1983 contained a clause preventing AT&T from selling its share in Olivetti. Continued on Page 20

Arafat in Damascus for talks

By Tony Walker in Cairo

MR YASSIR ARAFAT, chairman of the Palestine Liberation Organisation, arrived in Damascus late yesterday for talks with the Syrian leadership aimed at ending a long freeze in relations.

A successful outcome would be likely to strengthen the hands of Arab militants in support of the nearly five-month-old Palestinian uprising in the Israeli-occupied West Bank and Gaza Strip.

It is Mr Arafat's first visit to Syria since he was expelled in 1983 after a row with President Hafez al-Assad. Relations between the two have been icy ever since.

A reconciliation between Mr Assad and Mr Arafat would be highly significant at a time when the PLO is seeking to re-establish a strong presence in the occupied territories.

Continued on Page 20

BBC WORLD SERVICE The Leningrad operator tells Sam to hang on

SOMETHING unusual happened last November at the end of Granny's Chest, the old pop favourites music show presented by Sam Yussman, the regular DJ on the BBC's Russian Service, writes Raymond Snoddy.

For some time Sam had been encouraging listeners in the Soviet Union to phone him - with very little response.

Suddenly on November 27, within the space of four hours, 69 calls came in from all over the Soviet Union - from Alma Ata in the south to Archangel in the north. At one stage the Leningrad operator said: "Don't hang up Sam, I've got four more people waiting to talk to you."

Mr John Tusa, managing director of British Broadcasting Corporation's (BBC) External Services, which broadcasts in 37 languages to a regular weekly audience of 120m around the world, told the story at a meeting in the House of Commons, Britain's lower house of Parliament. He related it as an example of how broadcasting to Eastern Europe was changing as a result of Soviet leader Mr Mikhail Gorbachev's policy of glasnost.

The calls came in unprecedented numbers even though they had to be made from public post offices and cost three roubles a minute - about \$5.70 at the official exchange rate.

"We don't know what Soviet economy, Page 2 Continued on Page 20

FOR EUROPE, TAKE OFF FROM SWINDON.

SWINDON ENTERPRISE

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OVERSEAS NEWS

THE FRENCH RIGHT FACES AN ACUTE DILEMMA, REPORT PAUL BETTS AND IAN DAVIDSON

Le Pen 'earthquake' shakes Chirac

MR JEAN-MARIE Le Pen, the leader of the extreme right wing National Front, was the undisputed star of every French television station last night after his stunning breakthrough in the first round of the French presidential election.

Mr Le Pen, sporting a grey suit and blue tie, said solemnly that his party had created a "political earthquake" by scoring an estimated 13.14 per cent compared with the 10-12 per cent forecast in the last opinion polls.

His score, if confirmed, has turned him into a fourth force in French political life, displacing the Communists who managed to poll barely half his score.

He was barely two points behind Mr Raymond Barre, the former Prime Minister and UDF centre-right candidate, and about five behind Mr Jacques Chirac, the neo-gaullist RPR candidate who will challenge President Mitterrand in the second round in two weeks time.

The results of the first round have underlined the acute dilemma facing Mr Chirac as the right's representative in the second round.

From the start of the campaign, it has been clear that the French right would be hampered by their internal divisions and antagonisms. Yesterday's outcome emphasises the depth of these divisions even though Mr Barre did his best to rally his supporters to Mr Chirac's cause within minutes of the close of the polling stations.

But the size of Mr Le Pen's advance, which appears to have been to a considerable degree at Mr Chirac's expense, took all commentators by surprise last night.

Mr Le Pen, who exploded on the French political scene four years ago when his National Front scored more than 10 per cent in the European elections, appears to have continued to gain ground at the expense of the traditional right, as well as eating votes away from the Communists by exploiting popular anxieties over immigration, unemployment and law and order.

The violence on the eve of the election in New Caledonia, a French territory in the South Pacific, and Corsica can only have reinforced popular appeal

for Mr Le Pen's reactionary themes, especially in those regions and large cities like Marseilles, Lyon, and Paris with high concentrations of North African immigrants.

Throughout the campaign, Mr Chirac has repeatedly been asked whether he would negotiate with Mr Le Pen to secure the support of National Front voters. His answer, repeated last night, has been no. But the question will continue to be asked with increasing intensity, since Mr Chirac's only hope of election now rests with them.

The Socialists, whose candidate Mr François Mitterrand emerged with a substantial lead in yesterday's vote, will certainly seek to make maximum play of Mr Chirac's dilemma.

Mr Chirac and Mr Barre last night claimed to unite their forces behind the RPR Prime Minister in a joint television appearance. But even if all Mr Barre's voters switch to Mr Chirac, the RPR candidate would still need all Mr Le Pen's voters as well.

Mr Le Pen clearly intends to make the most political capital out of his strong negotiating position.

Last night he refused to endorse Mr Chirac and postponed a decision until May 1. He has told his voters in the past that in the second round they should go fishing or vote for Jean of Arc. But in 1974, when he ran in the first round, he only polled 0.7 per cent.

To make matters more difficult for Mr Chirac, who will also have to retain the centre right vote to have a chance of beating Mr Mitterrand in the run-off, Mr Barre carefully set out the implicit limits of his endorsement. He ruled out all xenophobia, racism and extremism from the second round campaign.

Mr Mitterrand's estimated score of 33.54 per cent was somewhat disappointing compared with the expectations of the Socialist candidate.

But his disappointment pales into insignificance compared with the quandary facing Mr Chirac, his rival in the second round. Last night, the odds still seemed to favour a Mitterrand victory.

One instant television poll predicted he would score 54 per cent in the run-off in two weeks time.

Dukakis, Jackson woo grim Mon Valley

THE Monongahela is a broad, sluggish river that runs up from the coal-beds of West Virginia to form the Ohio at Pittsburgh. With each big loop as it moves northwards, the river passes the body of an abandoned steelworks. If you wanted to find a place that has done badly in the rip-roaring Ronald Reagan years, the Mon Valley is it.

In the past 10 years, seven steel plants have closed down in Western Pennsylvania. Only one in four steelworkers still has his old job. The metallurgical coal and heavy-building industries have collapsed alongside big steel. In the Mon Valley itself, half the heads of households are out of work.

The place is in deep shock. Many of the men are third or fourth generation steelworkers, descendants of Slovak, Croatian, Hungarian or Italian immigrants, union men and Democrats. They know the place was old and costly, the dollar was high at the beginning of the 1980s and steel imports from Brazil or South Korea were cheap. They still cannot quite grasp the catastrophe.

In 1984, when Pennsylvania fell to Ronald Reagan, West Virginia stayed firm for Mr Walter Mondale, the Democrat candidate. The Republicans are still gaining

in the state because areas like the Philadelphia suburbs and south-central Pennsylvania are increasing in population and affluence. But as the Democrats get smaller, the westerners provide more of it. It is in these grim river towns where shops are boarded and men loaf all day on sidewalks that tomorrow's Democratic primary will be decided.

Over the weekend, the Rev. Jesse Jackson and Mr Michael Dukakis took their campaigns to the Mon Valley. Neither will attack the other and the televised debate in the shadow of DUK's vast and shattered plant in Homestead, western Pennsylvania, on Sunday night, was courteous to the point of irrelevance. What distinguishes the two is not policy, barely articulated beyond promises to attract investment, but approach. Dukakis experiences agony at the loss of jobs.

"They both have a lot to offer," says Mr Dick Fontana of the United Steelworkers union in Pittsburgh, which is pushing each candidate to come out for more trade protection for the industry. "The desperate need here is for jobs and Dukakis has shown that he can bring in jobs as governor of Massachusetts. We also need an activist politician who will work for the unemployed and the underpaid - and that's Jesse Jackson."

For many people in the Mon Valley, the cool technocrat Mr Dukakis grates on their misery and the Jackson campaign has set them on edge. With his unfailing gift for the stirring message, Mr Jackson has a ready-made slogan to rally up past the ruined works on Saturday, addressing crowds scattered along the shore like some preacher from the Hoover era.

Mr William Roberts, who works as a fork-lift operator in Mon City, is a white man who will vote for Mr Jackson. "Dukakis may have experience, but he talks only for his own type of people. He doesn't talk for low-income guys," Mr Roberts says. "I don't want a woman who runs a soup-kitchen in Homestead. Jesse has been here before. The first time I heard of Mike Dukakis was when he said he was running for the nomination."

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OVERSEAS NEWS

Foreign capital showdown starts in Brazil today

BY IVO DAWNAY IN RIO DE JANEIRO

THE long-awaited showdown between Brazilian nationalists and liberals over the role of foreign capital in the economy begins today when Congress debates key constitutional clauses.

Voting will establish the exact definition of a "national company" and whether foreigners may continue to distribute petrol and alcohol fuels, or prospect for oil or minerals.

It will also influence many foreign companies considering investment in the country and could set limits on President Jose Sarney's recently declared strategy of opening up the heavily protected economy to investment from overseas.

A successful effort to tighten the rules on foreign companies' activities by the nationalist-dominated drafting committee last year provided a furious outcry from fuel distributors and mining companies.

Shell Brazil, the wholly-owned local subsidiary of Royal Dutch/Shell, warned that it would withdraw from the country rather than accept an imposed Brazilian majority shareholding in its

activities. Other foreign companies - Esso, Atlantic and Texaco - joined Shell in a nationwide campaign to reverse the vote. Similarly, mining companies have lobbied hard to retain their licenses to prospect.

The final decision on these issues should come this week, when Congress, sitting as the Constitutional Assembly, votes on an amendment that broadens the definition of a national company to any corporation whose administration and headquarters are within the country.

On this basis, Shell Brazil and other groups would be able to continue their activities.

However, supporters of the amendment fear that they may not be able to raise the 230 votes needed to change the draft. Extensive talks over the weekend between the two sides have so far failed to find an acceptable compromise wording.

If the amendment fails, Congress must then vote on the draft text. If, as expected, this also fails to achieve a majority, a new wording capable of winning approval will have to be agreed between party chiefs.

Fresh call to EC to boost sanctions against S Africa

BY GAVIN JAMES IN KINGSTON

FOREIGN ministers representing 66 countries in Africa, the Caribbean and the Pacific are to ask the European Community this week to intensify economic sanctions against South Africa, including a freeze on new loans and a rejection of requests for refinancing existing loans.

The proposals from the group which is linked to the Community through the Lomé Convention, will be made in a meeting with foreign ministers of the EC in Brussels tomorrow.

Officials said the group will be represented by eight foreign ministers who will tell their EC counterparts that the 66 countries, including the African "front-line" states, have also committed themselves to new measures against South Africa, including a ban of air links and an end to trade relations, despite the fact that such moves would be likely to damage the economies of some African countries.

The group's position was agreed at a foreign ministers' meeting in Jamaica late last year to discuss sanctions against South Africa. The meeting concluded that there was no benefit in trying to bring down the South African government, but there was merit in attempting "to force South Africa to come to the negotiating table to discuss the creation of a non-racial, democratic society."

In tomorrow's meeting, the EC will be asked specifically not to grant any new loans to South Africa, to refrain from all re-evaluating of existing loans, to make no new investments, and to withdraw all existing investments.

Shipping Report Weakness continues in dry cargo markets

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

RATES FIRMED slightly in the tanker market last week, particularly for larger vessels trading from the Gulf, but there was a major downward shift in sentiment in the dry cargo markets.

Most of the available cargoes from the Gulf were for Far East discharge. Galbraith's, the London brokers, said the rate for 240,000 tonnes from the Gulf to Taiwan/South Korea reached Worldscale 40. Among smaller vessels, a cargo of 100,000 tonnes was fixed at Worldscale 77.5 to the Far East, and several ships of 80,000 tonnes were fixed at Worldscale 135 for similar trips.

Brokers said a number of charters were looking at other areas for crude supplies in view of the uncertainty in the Gulf caused by renewed military activity. As a result, rates improved strongly in the Mediterranean, and there was some increase in the levels for ships trading out of the North Sea.

Rates for 80,000 tonnes from Libya to North-West Europe were heading towards Worldscale 100 at the weekend, and in the North Sea, Worldscale 87.5 to Worldscale 90 was being paid for US discharge.

In the dry cargo markets, the weakness in rates which appeared two weeks ago in the Pacific continued, although brokers said there had been no change in market fundamentals. Rates in virtually all bulk trades are now 10-20 per cent below the peak reached during the recent bull market, and their volatile movements are expected now that supply and demand have moved into rough balance.

WORLD ECONOMIC INDICATORS

TRADE STATISTICS

		Feb '88	Jan '88	Dec '87	Feb '87
US (\$bn)	exports	33,559	32,336	34,607	19,348
	imports	37,387	34,767	37,883	33,725
	balance	-13,828	-12,437	-12,282	-14,365
Japan (US\$bn)	exports	28,927	23,722	28,044	18,104
	imports	12,475	12,623	11,504	8,947
	balance	+16,452	+11,099	+16,540	+9,157
UK (£bn)	exports	6,181	6,210	6,817	6,827
	imports	7,581	7,454	7,527	7,066
	balance	-1,320	-1,444	-1,810	-2,239
W. Germany (DMbn)	exports	41,42	45,80	44,74	41,23
	imports	38,48	34,11	34,47	32,88
	balance	+10,82	+10,89	+10,29	+9,85
France (FFbn)	exports	77,707	81,997	79,591	67,730
	imports	78,941	82,486	88,273	78,181
	balance	-8,634	-9,883	-8,682	-2,450

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Doubts linger as to whether a presidential veto can be sustained, Peter Montagnon writes

Trade bill limelight passes to US Senate

PASSAGE of a new trade bill by the US Congress was always expected to provoke cries of complaint from trading partners around the world. Those expectations were fulfilled after the House of Representatives passed a final version of the bill by a majority of 313 to 107 late last Thursday night.

Japan's Trade Minister, Mr Hajime Tamura, said the bill smacked of anti-Japanese sentiment. In Europe, EC Commission officials said the bill "would pose problems" because it gave the Administration too much discretion in deciding when trade agreements had been broken.

The limelight has now passed to the Senate, due to vote on the same bill early this week and expected to pass it, albeit by a smaller majority than the House. President Reagan has promised to veto the legislation, but, on the basis of the House vote at least, there are lingering doubts as to whether the veto could be sustained.

The immediate Administration concern is the clause requiring companies to give workers 60 days' notice of plant closures. The move is as vehemently opposed by business as it is supported by organised labour, but has little to do with trade.

Despite the international outcry on trade issues, the Administration is reasonably happy with this part of the outcome.

Not only has the controversial Gephardt amendment that would

have inflicted retaliation against countries running persistent trade surpluses with the US been dropped. The Bryant amendment, which would have required registration of foreign investment in the US, and prompted fierce international criticism, does not feature any longer either.

The legislation would provide authority for the US to negotiate in the Uruguay round of trade liberalisation talks as well as the introduction of the internationally agreed new classification system for customs tariffs designed to smooth the workings of the trading system.

The bill streamlines licensing requirements and reduces the control list for technology exports. It would finally ratify the two-year old settlement of the EC-US dispute on pasta and citrus trade.

European officials agree the bill is now considerably less protectionist than when the Congressional debate began. Many of its more contentious trade provisions are watered down by waiver authorities. Yet the fear remains it could still spawn a rash of unpleasant disputes and heighten friction in the international trading system.

For Japan and Norway, the immediate concern is the inclusion of mandatory sanctions against Toshiba and Kongsberg for selling sensitive technology to the Soviet Union.

Imposition of such sanctions is widely regarded as an almost certain infringement of the General Agreement on Tariffs and Trade.

It is of less immediate concern to the EC, but the bill also contains a provision imposing mandatory sanctions against any foreign company which damages the strategic balance through illicit technology sales to the Soviet bloc. This risks rekindling the general controversy over extra-territorial application of US law, whether foreign trade practices are unfair. It makes retaliation mandatory for violation of foreign trade agreements, imposes tight time-limits for action and introduces new actionable practices in the form of export target-

ing, denial of worker rights and denial of market opportunities. The bill expands the range of actions the President can take to help industries seeking import relief. It establishes new procedures allowing US concerns to file complaints when dumping by foreign companies into third countries is damaging US industries and, in a move akin to the EC's "screwdriver" measures, authorises the Commerce Department to prevent circumvention of anti-dumping or countervailing duty orders through assembly or finishing operations in the US or in third countries.

No doubt some US trading partners would have a sigh of relief if some of these measures were removed at a stroke with a Presidential veto. Yet a veto would also carry costs for the outside world as well as the Administration.

It would deprive the US of negotiating authority for the Uruguay round which could slow progress ahead of the ministerial mid-term review in Montreal in December, and could prompt Congress to reject the US-Canada free trade agreement, due to be considered later this summer, and rekindle support in Congress for fresh action to curb textile imports which is being considered separately.

Above all, the risk would remain that, contrary to Administration hopes, Congress might come back at some later stage with a much tougher bill.

More pressure likely on telecom markets

THE US is likely to step up efforts to force other countries to open their telecommunications markets if the trade bill is enacted, Peter Montagnon reports.

Provisions covering the telecommunications industry are one of a number of specific subjects included in the bill that could give rise to disputes with trading partners, trade experts believe.

The bill calls on the Administration to investigate foreign countries that deny mutually advantageous market opportunities and raises the possibility of retaliatory action within a

period of up to 2½ years if no agreement is reached. Experts believe the bill contains other "small-print" measures which hold out the risk of international disputes, though it will take time and further study before it becomes clear how potentially damaging they are.

Among them are:

• Government procurement. The bill calls on the President to identify countries which fail to respect the Gatt code on government procurement. Such countries face a possible ban on US government business.

• Intellectual property and patents. The bill makes it easier

for companies complaining about infringement to seek redress by eliminating the requirement for them to prove injury in the case of intellectual property and giving process patent owners the right to exclude others from using it or selling it in the US.

• Primary dealerships in US government securities. The bill prevents foreign-owned companies from being designated primary dealers unless reciprocal rights are granted in the foreign owners' home country.

• Agricultural trade policy. The bill extends the farm product export enhancement programme to 1990 and raises the

ceiling on the value of commodities that can be involved by \$1m to \$2.5m.

It also requires the Administration to implement a special marketing loan programme for the 1990 crops of wheat, feed grains and soybeans unless there is significant progress on farm reform talks in Gatt by January or the President determines the loan programme would harm further negotiations.

• Shipping. The bill gives the Federal Maritime Commission new powers to act against foreign maritime practices that are deemed unfair.

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UK NEWS

Lawson maintains stance over exchange rate policy

BY PETER RIDDELL, POLITICAL EDITOR

MR NIGEL LAWSON, Chancellor of the Exchequer, yesterday underlined his opposition to further appreciation of sterling while delivering a gentle, though unambiguous, rebuke to Mrs Margaret Thatcher, the Prime Minister, for her public comments six weeks ago about exchange rate policy.

Speaking on BBC television Mr Lawson said he did not want to see the exchange rate appreciate further. It would be an unsustainable appreciation. That does nobody any good and is damaging for business and industry.

He parried questions about his political future, saying he had not taken any decisions and had no ambition to be Prime Minister.

Asked about the public airing of differences with Mrs Thatcher over exchange rate policy just before the March Budget, Mr Lawson said it was "unfortunate" and "not sensible" for these market-sensitive matters to have been discussed as much in public as they were.

But Mr Lawson added twice that these matters were now "behind us" and both the Prime Minister and he were interested in "the maximum possible exchange rate stability within the context of a sound anti-inflation policy."

His comments, asserting his authority over exchange rate policy, stopped short of resolving the row between his preference for a stable framework and Mrs Thatcher's support for free-floating.

Mr Lawson replied to concern about the inflationary impact of intervention in foreign exchange markets by emphasising that all such purchases of foreign currency in the 1987-88 financial year had been sterilised by being funded through borrowing from the public.

He also noted that interest rates were the only instrument of policy between budgets. He backed his aim of stable exchange rates by arguing that if currencies were highly volatile this meant that there would be more rather than fewer interest rate moves.

On inflation, Mr Lawson accepted that the annual rate of increase, currently 3.5 per cent,

would "bob up and down a bit," but said "the underlying trend" would be downwards.

He said the Government's goal remained "ultimately" the total eradication of inflation out of the system, but he acknowledged that this might take a little while and he declined to set a date.

These issues will be highlighted later today by a report from the cross-party House of Commons Treasury and Civil Service Committee of MPs, which Mr Lawson acknowledged was likely to be critical.

The committee will question the Treasury's record of intervention in foreign exchange markets and of meeting its inflation objectives. This will provide ammunition for some of Mrs Thatcher's advisers who favour a greater emphasis on a stronger pound to curb inflation.

Mr Gordon Brown, Labour's Shadow Chief Secretary, said the interview showed that Mr Lawson and Mrs Thatcher were at loggerheads over exchange rate policy with British industry the loser.

Mr Lawson said he was not "a bit disaffected for various personal reasons and others were genuinely concerned about the changes being carried through."

In advance of tomorrow's second reading of the finance bill which includes large cuts in the higher rates of income tax, Mr Lawson argued that the size of the gap between the rich and the poor did not matter provided that the poor were better off, as they had been since 1979.

But he added that the tax cuts imposed social obligations on the better-off and he highlighted the doubling in charitable giving in real terms. He said charity could supplement the National Health Service.

However, Mr Gordon Brown, Labour's Shadow Chief Secretary who will lead the party's attack on the finance bill, said Mr Lawson was "the first Chancellor in living memory to demand that charity should bridge the growing inequality gap between the rich and poor."

Mr Nigel Lawson, Chancellor of the Exchequer, yesterday brushed aside the criticism. He said "We have the support of the party and the country for the policies we are pursuing and we shall go on with them." Some people were "a

little bit disaffected for various personal reasons and others were genuinely concerned about the changes being carried through."

The official line yesterday was that the Government would merely repeat its previous assurance about carefully monitoring the impact of the changes. But there could be an offer of amendments to the rules to help hardship cases, possibly coupled with a hint that an increase in the 26,000 limit might be announced in the autumn. The size of the revolt will depend on how definite ministers can be over amendments.

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P&O ends recognition of union in ferry strike

By Jimmy Burns, Labour Staff

P&O European Ferries, whose ships have been strike-bound for more than 12 weeks, is to end its recognition of the National Union of Seamen for bargaining of pay and conditions in the industry.

It has given notice that it is to withdraw from the unionised labour supply arrangement jointly regulated by the union and UK employers known as the Merchant Navy Establishment.

P&O today placed advertisements in two mass-circulation UK national newspapers calling for job applications from non-unionised as well as unionised seamen. It said that hundreds of striking seamen who were still on strike over the company's new pay and conditions proposals, would formally receive their dismissal notices tomorrow.

A senior P&O executive said yesterday: "This means that we are no longer a closed-shop. We shall not recognise the National Union of Seamen in collective bargaining."

The move, which consciously goes to the heart of a previously little-questioned 40-year-old industrial relations structure, is the most drastic step yet taken by the company to end its strike.

It was, nevertheless, dismissed yesterday by the NUS as a tactical ploy which had limited chances of success.

Mr Sam McClellan, the union's general secretary, described the move as "typical of P&O's storm-trooper approach to industrial relations."

He claimed that the P&O's national recruitment campaign was "clear evidence" that the company had failed to get its ships back to sea by appealing over the heads of union officials to employees to agree to its new proposals.

In Dover, Mr Philip Hutchinson, a local shop steward, said that the majority of local seamen were not prepared to work for the company unless it modified its proposals.

P&O claims to have flown 32 seamen - all members of the NUS who have abandoned the strike - to Amsterdam and then on to Rotterdam, in Holland, where two of its ships, the *Pride of Kent* and the *Pride of Bruges* are moored.

Alice Rawsthorn assesses an overseas threat to the clothing industry

Pound weighs down garment makers

WHEN sterling strengthens on the foreign exchanges and the dollar declines, it bodes badly for all areas of UK manufacturing. But for the most exposed areas, such as clothing, it bodes very badly indeed.

A strong pound makes it more difficult for UK manufacturers to compete in overseas markets. And the decline of the dollar - and of the Far Eastern currencies linked to it - threatens to increase the influx of imports from low-cost competitors in Hong Kong, Taiwan and South Korea.

So far the clothing industry has coped remarkably well. The flow of imports accelerated in 1987, but not as fast as manufacturers had feared.

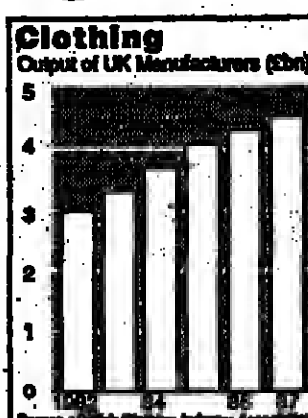
Moreover, exports sported encouraging growth. As a result the industry managed to maintain output - in real terms - at just under \$4.6bn last year.

Nevertheless, there is still an air of uncertainty among the UK's clothing manufacturers, according to Mr John Wilson, director of the British Clothing Industry Association.

He says manufacturers are well aware that the economic environment will be even more competitive this year.

The British clothing industry is fragmented in structure, ranging from big groups - such as Courtaulds and Coats Viyella - to tiny sweat shops in the back streets of the inner cities.

It faces international competition at every level. The higher quality manufacturers compete against the West Germans and the Italians. But the chief source of competition comes from low-cost suppliers in the Far East, which have been ousting UK companies from the commodity clothing market since the 1980s.



Source: British Clothing Industry Association



Source: British Clothing Industry Association

As the pound strengthened against the dollar last year, the influx of Far Eastern imports increased. One reason was that UK clothing became less competitive than goods made in the Far East.

Another was that Far Eastern producers diverted exports originally bound for the US to more lucrative European markets such as the UK.

By the end of 1987 the value of clothing imports had risen by 18 per cent to £2.8bn according to the BCIA. But the industry benefited from a relatively buoyant home market and increased its exports by 18 per cent to £1.8bn. Thanks to this, output remained stable as did employment at around 225,000.

Other areas of manufacturing, which are equally exposed to the ebb and flow of international trade, were rather less resilient.

The shoe industry, which is similar in structure, also suffered from a flood of low cost imports from the Far East last year.

But British manufacturers failed to offset lost sales in the home market with exports and output fell. The industry is now plagued by job losses and short-time working.

The simplest explanation for the comparative strength of the clothing sector is that, unlike footwear, it is protected by the complex web of import quotas created by the Multi-fibre Arrangement.

These quotas effectively shelter the industry from sudden surges of imports.

Yet clothing manufacturers can also claim structural advantages. In the 1980s both clothing and footwear have benefited from advances in new technology which have enabled Western producers to improve productivity.

But the pace of technological change has been far faster in clothing, where industry productivity has risen by 40 per cent since 1980.

These advances have enabled UK manufacturers to become as

ter and more flexible in their response to the retail sector, thereby becoming much more competitive with the Far East and other Europeans.

Whether the clothing companies will be as resilient this year remains to be seen. Quotas will again offer a measure of protection, but they cannot prevent an increase in imports from depressing prices, thereby imposing pressure on profitability.

Some of the multiple retailers have already begun to buy more clothing overseas. Even Marks and Spencer - long established as the British industry's biggest customer buying about a quarter of output - intends to increase its overseas sourcing by importing more clothing.

M and S says that the proportion of clothing sourced in Britain - now just under 90 per cent - will fall by a "few percentage points." Nevertheless, the value of clothing it buys in Britain will continue to grow, and it will remain, by far, the industry's biggest customer.

In 1987 the industry helped to counter the increase in imports by increasing its own exports. But the strength of sterling also casts a cloud over export prospects.

Most companies accept that the export environment will be more competitive this year. Yet the successful exporters tend to be companies - such as Aquascutum in clothing and Dawson International in knitwear - which sell "classics" in less price-sensitive market niches and are confident that they can combat adverse exchange rates.

However, with the uncertain outlook for consumer spending, the UK's clothing manufacturers are bracing themselves for a tough year.

Boots and Hoechst plan drug venture

BY MAGGIE HURRY

A 50-50 joint venture to build a \$20m (£12.5m) factory in the US to make and market bulk ibuprofen, has been set up by Boots, the drug's discoverer and Hoechst Celanese, the US subsidiary of the West German chemical group, which has developed a cheap version of the drug.

Bulk ibuprofen is the raw material for a painkilling drug, used in the treatment of rheumatoid arthritis and osteoarthritis. It was discovered in the 1960s and is now out of patent.

Demand for the drug has been growing rapidly. The use of the raw material has risen by 35 per cent over the past two years.

Further growth in demand, of at least 5 to 10 per cent a year, is expected which will require extra production capacity.

The US plant will come on stream in 1991. When running at full capacity it will make 2,500 tonnes a year of the raw material.

This powder, which sells at \$35 a kilogramme, will be sold to tablet manufacturers.

According to industry estimates the worldwide market for the raw material is 5,000 tonnes, making it the world's third largest drug in tonnage terms. Of that total, half is sold in the US, hence the decision to build the new plant there.

Boots has a 3,000-tonne-a-year ibuprofen facility at its British base in Nottingham, from which it supplies UK and overseas markets.

Since 1983 ibuprofen has been available over-the-counter in the UK and US as a rival to aspirin and paracetamol.

Boots sells it in the UK under the names Brufen (on prescription) and Nurofen (over-the-counter).

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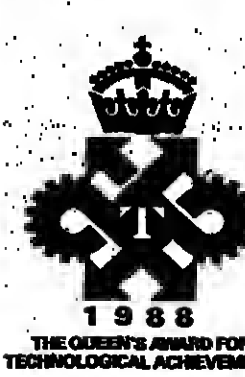
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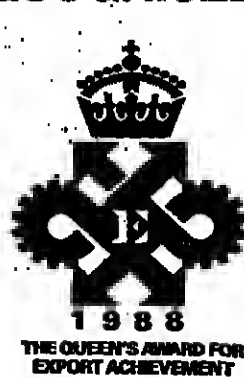
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FINANCIAL WEEKLY

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UK NEWS

Atomic Energy Authority
chief warns of job losses

BY DAVID FISHLICK, SCIENCE EDITOR

AS MANY AS 1,000 jobs could be lost in the UK Atomic Energy Authority over the next two years as a result of government and nuclear industry cuts in research contracts, Mr John Collier, authority chairman, has warned.

Mr Collier said the cuts could be as high as £25m to £30m each year for the next two years. The authority has an annual income of more than £400m at present.

Both the Department of Energy, its main source of funding, and the electricity supply industry were expected to reduce their research requirements, Mr Collier said.

The energy department is understood to be responding to government research strategy and focusing more publicly-funded research on targets expected to be exploited commercially during the 1990s.

The authority's Springfields

Laboratories near Preston, Lancashire, are to close, with the loss of up to 350 jobs, following the review of the authority's Northern Research Laboratories, which expects a fall in income of £2m a year.

Mr Collier has told staff he is optimistic about the possibilities of finding new sources of income, one being a privatised electricity supply industry, which would widen the range of customers available for its research and development.

"We must respond to this more competitive environment if we are to thrive," Mr Collier told the staff newspaper, Atom News.

The electricity supply industry provides about 16 per cent of authority funding.

Mr Collier said that under privatisation it would get a better return for the electricity generated by its two demonstration nuclear plants, at Winfrith in

Dorset and Dounreay in Caithness.

The 100MW steam generating heavy water reactor at Winfrith, although 30 years old and abandoned as a potential commercial system, has given record performance as a power station.

British Nuclear Fuels will lose 250 jobs at Capenhurst, Cheshire, following the decision to delay an uranium enrichment plant.

The company hopes to revive the plans in two or three years, when world demand for enrichment is expected to pick up again.

Mr Peter Roberts, BNFL's general manager at Capenhurst, said there was no threat to Capenhurst's future. It had a one-third share of an order book worth about £2.5bn, divided equally between the three nuclear participating in Unexco, the Anglo-German-Dutch enrichment group.

Kent to apply with northern
French region for £1bn EC aidBY ANDREW TAYLOR IN LONDON, GEORGE GRAHAM IN PARIS
AND WILLIAM DAWKINS IN BRUSSELS

KENT COUNTY Council and the regional council of Nord-Pas de Calais, in northern France, propose jointly to apply to the European Community for up to £1bn in aid. They say the money will be used to pay for the infrastructure and retraining needed to cope with the impact of the Channel Tunnel.

A formal application is expected to be presented by the two councils to EC officials next month. It is likely to seek aid spread over 10 years.

Officials in Brussels described a joint venture by regional authorities of different countries as "innovative and unusual". The proposal would be viewed with great interest, they said, but would have to be supported by the UK and French governments.

Kent has to overcome several hurdles if it is to qualify for aid. It must show that it has a population of at least 500,000 and that it has a road and rail projects, improvements

to Ramsgate and Folkestone harbours, work on Dover town centre, and a new airport.

It qualifies for the EC's social fund, but not for the EC regional fund, which is the normal provider of cash for infrastructure. A modification to fund rules in under negotiation, which French officials say may allow Kent to submit an application.

The council might also obtain money from an infrastructure fund proposed by the Commission, but the establishment of this is being blocked by the UK and Denmark.

The two authorities may also have to overcome the objections of other regions, which could say EC aid should be directed to areas in greater need. Local authorities in depressed areas such as northern England and Scotland in particular might be expected to object if Kent, which

is more prosperous, were to receive large sums of money.

However, Mr Tony Hunt, leader of the Conservative-controlled Kent council, said eastern parts of the area, to which grants would be targeted, had high unemployment. Improved communications in the county would also assist other parts of Britain using the tunnel, he said.

Nord-Pas de Calais was much more depressed and was larger than Kent so would need more aid. This could take the total package sought to about £1bn.

Mr Hunt said the two authorities, through closer co-operation, planned to create a new Euro-region which would straddle each end of the tunnel. They would complement each other rather than compete for the same kind of jobs and investment.

Nord-Pas de Calais has an unemployment rate of about 13 per cent.

Investment rules 'too legalistic'

BY CLIVE WOLMAN

THE NEW investor protection system, most of which is due to come into force on Friday, has been set up on legalistic principles without analysis of the costs and benefits, according to a booklet published today by the free-market-oriented Institute of Economic Affairs.

Mr Centro Veljanovski, IEA research and editorial director, says that the report drawn up by Professor Jim Gower between 1981 and 1985, which provided the basis for the new system, "is indicative of the narrow approach characteristic of the English lawyer. Gower, as a professional company lawyer, had little familiarity with economics. He therefore felt confident in dismissing consideration of the economics of his proposals."

The Gower report failed to understand the economics of financial markets, Mr Veljanovski says, leading to a "cavalier disregard for issues of costs and the effects on the competitiveness of the UK financial sector."

The US legal system's concept

of fraud in financial markets, draws heavily on the economic literature which emphasises the efficiency with which these markets reflect all available information in the prices of shares and other assets. But the Gower Report claims that market efficiency may have to be sacrificed for more investor protection, whereas, says Mr Veljanovski, the US conclusion is that market efficiency ensures investor protection.

Professor Charles Goodhart, of the London School of Economics, lists five types of costs arising from the new regulatory structure: running the regulatory organisations, financing the compensation fund, the costs to firms of compliance, the risks of reduced competition and the stifling of innovation. He argues that the lengthy rulebooks have gone well beyond the minimum necessary to provide reasonable investor protection and are likely to impose excessive costs.

Professor John Kay of the London Business School says the

form of self-regulation practised by most UK professions is not an encouraging precedent for the new investor protection system, as it has been used to restrict entry and preserve cartels.

Ms Kate Mortimer, former director of policy at the Securities and Investments Board, the chief regulatory overseer, argues that any kind of cost-benefit analysis of regulation would probably have been worthless because of the number of unquantifiable factors, and in addition the City never pressed the Government to fund such an analysis.

Many of the compliance costs, for example the setting up of "Chinese walls" to prevent flow of sensitive information between different departments of the same institution, would have been incurred anyway to reassure clients rather than regulators, she says.

Financial Regulation - or Over-Regulation? IEA, 2 Lord North Street, London SW1 1EQ. Improved protection for public. Page 28

Pension
funds 'face
storm clouds
on horizon'By Eric Short,
Pensions Correspondent

PENSION schemes will continue to produce substantial surpluses in the immediate future and companies will be able to continue to take holidays on contributions, according to Mr Tom Ross, a partner with Gray & Partners, consulting actuaries.

In the longer term, however, there were storm clouds on the horizon, Mr Ross told the annual conference at Blackpool of the National Association of Pension Funds.

Mr Ross said the stock market crash last October was an irrelevance because actuaries did not value the assets of pension schemes on current share prices, but by discounting future dividend flows. The key factor in determining pension fund solvency was current and future dividend growth.

Dividend growth had been extremely buoyant in 1987, particularly in the second half. Mr Ross said. Dividend increases had climbed much faster than price rises during the year. This tendency was even stronger in the first quarter of 1988, when dividends grew by 4.1 percentage points more than the rise in the Retail Price Index.

All indications were that such dividend growth would continue strongly over the next couple of years, he said.

He suggested that surpluses would continue to emerge when actuaries made their next valuations of pension schemes.

Last year was the first time that overall contributions paid into total benefit payments. Although he expected this to continue during the next few years, over the longer term, Mr Ross was more pessimistic.

Dividend growth was seen since the problems last seen in the mid-1970s, when the average scheme was just larger than a company's annual payroll: now they represented about 4½ times payroll.

He predicted that if there was a repeat of the experience in the mid-1970s, when dividends fell in real terms, current surpluses could be replaced by deficits of around 30 per cent of payroll; and in extreme cases, the deficit could rise as high as 100 per cent of payroll.

In such an event, Mr Ross reminded delegates, a 1 per cent or 2 per cent increase in company contributions would not solve the problem.

In fact, Mr Ross said that much more attention would have to be given to matching the assets of a pension scheme with its liabilities.

Many companies are having second thoughts on their original hard line on staff options for personal pensions, according to a survey by Reward Retirement Services, the consultancy firm.

A "good quarter" of the 100 companies surveyed said that they had revised their original plans, and others admitted they were having second thoughts.

Retirement & Pensions Practice 1988, Reward Retirement Services, 9, Savoy St, London WC2R 0BA. 01-379 6515/5700.

Peter Riddell on possible Lords opposition to the community charge
Tax flagship faces rough passage

"I AGREE with the social security changes, apart from the odd wrinkle which we can easily sort out, but I regard the poll tax as fundamentally flawed politically," said one senior minister last week, reflecting the views of many of his colleagues.

The current coincidence of Conservative backbench unease, and revolts, over social security and the poll tax, or community charge, has obscured differences between them.

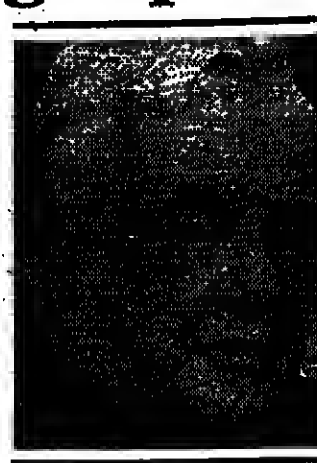
There is a general acceptance on the Conservative side of the principles behind the social security changes - simplification, targeting on the less well-off and removing disincentives to work.

In spite of Labour's effective use of anomalies and cases of undoubted hardship, ministers believe that many of the problems can be ironed out, with time and money. In particular, the £8,000 cut-off point of personal savings when pensioners lose entitlement to housing benefit looks certain to be raised to £10,000, sooner or later.

The poll tax is a more serious problem. Ministerial speeches in support often seem to be spoken through clenched teeth, barely disguising misgivings.

Worries cover both the principle of a flat-rate charge and the mechanics of introducing a new tax in April 1990 (in England and Wales), barely a year before a possible general election. Ministers are worried that a leading member of Labour's Shadow Cabinet might be right in saying "at last she's made a big political mistake."

The bill introducing the charge will leave the Commons tonight



'The community charge is in the sole gift of the Commons as it now exists,' insists Lord Hailsham

Commons, they would accept any amendments which were in order. In particular, the clerks said the Commons had generally waived their privileges regarding amendments to bills sent to the Lords dealing with local rates.

However, Lord Hailsham, the former Lord Chancellor, has defended, arguing that "the community charge is in the sole gift of the Commons as it now exists."

He said that this privilege, separate from the money bill provisions of the 1811 Parliament Act, and dating back to resolutions of 1671 and 1679, had long been used to apply to rates and other local impositions as well as taxes.

Second, constitutional practice. Ministers have argued that it would be against current conventions for the un-elected Lords to change the heart of a bill which had been approved by the Commons and had featured recently in the election manifesto

of the governing party. To do so would go beyond the role of the Lords as a revising chamber.

However, several peers have questioned the significance of the doctrine of the mandate and argued that the Lords can act given the substantial reduction in the Government's normal majority over this bill.

Third, political prospects. There is an overlap here with constitutional convention as ministers may be able to sway some doubters by pointing to the importance of the bill - the flagship of the Government's programme, according to Mrs Thatcher. By convention there is no vote on the second reading of a bill.

However, some peers may support an amendment which at least forces the Commons to look again at whether to have a flat-rate or banded charge. The chances are that the votes will be high and close on such "ability-to-pay" aspects. But the Government is more likely to be defeated on secondary features such as the exemption of groups like student nurses.

The mag for the Government is that these arguments come at the same time as the equally controversial education reform and housing bills are going through the Lords.

The Captain of the Gentlemen at Arms, Lord Denham, a political thriller writer, and his fellow government whips in the Lords, Lord Hailsham and Lord Hailsham, are phoning round the stately homes and City boardrooms to keep their lordships away from Ascot and Wimbledon in support of Mrs Thatcher's revolution.

Labour squares up for battle

BY PETER RIDDELL, POLITICAL EDITOR

THE LABOUR Party has begun to look and sound in parliament "like an army that is confident of its battle plan and victory," Mr Roy Hattersley, the party's deputy leader, said in Birmingham yesterday.

This was among a series of weekend speeches by leading members of the Shadow Cabinet, capitalising on Conservative divisions and claiming Labour had taken the political initiative.

Mr Tony Benn, who is challenging Mr Neil Kinnock for the Labour Party leadership, yesterday appealed to all trade union executives to consult their members before deciding which candidate to support.

He has written to the general secretaries of all unions affiliated to the party. This is a long view of the party leadership, he said, and explaining our own positive policies.

Mr Bryan Gould, Labour's

shadow trade and industry spokesman, said the need to speed Mr Thatcher had begun. Government popularity was in decline, he said. "No wonder the knives are out." However, Mr Gould warned that Labour had to earn the right to lead public opinion. It had to show resolve and be seen to be united.

In a reference to last week's suspension of Labour MP Mr Ron Brown, Mr Gould said: "Random attacks on some of the quainter items of parliamentary furniture do not help. Being offensive to the Speaker is not help."

He also criticised Mr Brown's hard-left supporters, implicitly Mr Benn, although without naming him. He said: "Implying that those party members who reject kamikaze tactics are somehow less committed to the Government does not help. Claret rhetoric speeches in defence of such self-indulgence do not help."

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Mr Bryan Gould, Labour's

Briton given Cray 'supercomputer' post

BY ALAN CANE

THE WORLD'S leading commercial "supercomputer" manufacturer, Cray Research of the US, has chosen a Briton, Mr Neil Davenport, to manage the volume production of its most powerful and advanced machine, the Cray 3.

Mr Davenport, 46, has been managing director of Cray Research's UK subsidiary for seven years. During this time the number of Cray supercomputers installed in his area has risen from three to 26. He was recently appointed a corporate vice-president, the first Cray general man-

ager to be so honoured.

The Cray 3 supercomputers will be manufactured at the Colorado Springs facility in the US which Cray Research agreed earlier this month to buy from Immos, Thorn EMI's troubled semiconductor subsidiary.

Cray supercomputers are used for the massive calculations involved in tasks such as weather forecasting and cost between 50m and 500m. Cray has been the undisputed leader in supercomputing for the past decade, with revenues of more than \$67m (\$363m) in 1987, but it

has recently had to face new competition from the Japanese companies Fujitsu, NEC and Hitachi as well as manufacturers of "mid-range computers."

In addition, it has lost one of its principal designers, Mr Stephen Chen, who left to establish a new company with funding from IBM.

The Cray 3 is the latest design from the company's founder, Mr Seymour Cray. It will run up to 500 times faster than a conventional large mainframe while having the dimensions of a small coffee table.

Air traffic staff
call for urgent
action on safetyFinancial Times Reporter
AIR TRAFFIC controllers yesterday warned of a catastrophe in British air space unless safety is improved.

They called on the Government to take urgent action over training, working conditions, but laid the blame squarely with the Civil Aviation Authority.

"Requiring controllers to operate overloaded sectors to reduce delays is no better than allowing ships to sail with the bow doors open," controllers said in written evidence to the Commons Transport Select Committee inquiry into air traffic safety.

The CAA claims that the system is improving, said Mr Bill Brett, assistant general secretary of the Institute of Professional Civil Servants, but "the real number of incidents and air miles increases steadily."

The CAA plans to spend £200m updating equipment by the 1990s and will recruit 80 cadets this year - twice as many as last year. But controllers fear new recruits will not meet demand and claim that recruitment at the present level for the next five years would still leave them understaffed.

A CAA spokesman said the authority would put its case after giving evidence to the Commons committee on Tuesday. Controllers work in teams and their hours are limited by shift patterns. The CAA is negotiating with unions over flexible rostering.

"We recognise that people are busy, but we have introduced flow management, limiting the amount of flights at any one time," he said.

US defence electronics
group expands in Britain

BY TERRY DODSWORTH

HARRIS, the US defence electronics group which has been in the UK for over a year, is expanding its activities in Britain with the establishment of an affiliated assembly operation.

The new plant, owned by MTL Microtechnology, a subsidiary of Cambridge Electronics Industries, is part of a concerted drive to develop Harris's sales throughout Western Europe.

It will be producing semiconductor mainly for the UK military market, an area where Harris sees scope for expansion to help compensate for the slow-down in the US defence industry.

Harris's previous venture in Europe was launched almost a decade ago in France, where it joined with the MIRA electronics group to establish a semiconductor plant at Nantes. The company's investment in this joint venture was recently restructured after a period of losses, helping the Harris semiconductor

division as a whole to return to profit last year.

Output from the MTL plant, situated at Alton in Hampshire, will be concentrated on specialised high-powered microprocessors, chips which perform the central data processing functions in industrial defence systems.

Many of these microprocessors are already bought from US companies, the world leaders in microprocessor technology.

Harris itself has a thriving business in the UK, but it believes that this can be expanded through local production. It will also be helped by its recent achievement in gaining the top level of UK standards approval for its most sophisticated chip, making it the first choice for many applications.

The company intends to use its new platform in Britain for a more determined push into Western Europe while looking for other opportunities to expand.

Consultancy in Japan link

BY PETER MARSH

SCIENTIFIC Generics, a fast-expanding technology consultancy based in Cambridge, has signed an agreement with C.Itoh, the Japanese trading house, to transfer ideas from the UK business to Japanese companies. C.Itoh has also taken a stake of 0.3 per cent in the Cambridge company.

Mr Gordon Edes, chief executive of Scientific Generics, said he hoped the deal would help his consultancy to gain work with

Japanese clients.

Scientific Generics started up in 1986. It has annual sales running at about £4m and a staff of 85, who own 80 per cent of the shares in the company.

It specialises in working with big companies in improving their commercial performance through applications of new technologies in areas such as materials, electronics, telecommunications and life sciences.

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UK NEWS — EMPLOYMENT

Fowler increases allowance on job training scheme

BY CHARLES LEADBEATER, LABOUR CORRESPONDENT

MR NORMAN FOWLER, the Employment Secretary, yesterday attempted to head off union opposition to the Employment Training programme by increasing allowances for trainees on the New Job Training Scheme by £10 a week.

Mr Fowler's decision to increase allowances from mid-May means trainees on the scheme will be paid in time with the controversial allowances due to be paid to participants on the Employment Training programme. The Government's decision that trainees should be paid an allowance linked to their benefit entitlements rather than local wage rates has been one of the main points to which unions have objected.

The decision will turn the NJTS into a test case for whether the schedule of payments will encourage the unemployed to take up places on Employment Training.

Ministers hope the increased payments will improve the take-up of places on the NJTS. The scheme was launched in April last year with the aim of providing about 125,000 places a year at an annual cost of £185m.

However, only about 30,000 people have joined so far.

Participants in NJTS are paid an allowance linked to their benefits with some additional payments to cover travel and other work-related expenses.

In the light of the meeting today of the TUC's education and training committee and employment policy committee, which will consider whether the unions should co-operate with the Employment Training scheme, Mr Fowler underlined the Government's determination to press ahead with the programme.

"The Employment Training programme was the result of unanimous recommendations of the Manpower Services Commission. The commission includes three trade union commissioners and has accepted their report in full," he said.

"We are determined that this programme will succeed and there is no question of us giving up on this objective. We are not prepared to turn our backs on the long-term unemployed."

Mr Fowler said the programme was intended to provide the unemployed with training to update their skills.

Charles Leadbeater assesses the arguments over TUC involvement in the employment training programme

Unions approach watershed over jobless adult training

TRADE UNION leaders will gather this morning for a meeting which could determine not only the future of union involvement in the Manpower Services Commission but also the character of government provision for the adult unemployed.

The TUC's education and training committee and employment policy committee will discuss whether the unions should co-operate with the planned £1.4bn Employment Training programme, due to be launched on September 5, which is intended to unify about 30 schemes for the adult unemployed.

MSC officials believe union opposition would make it almost impossible for the scheme to provide training with employers for 600,000 unemployed adults a year. Union opposition would seriously limit the places available with large manufacturing companies and local authorities.

The unions leading opposition to the scheme — the Transport and General Workers Union, Nalco and Nupac, the public services unions — argue that without concerted opposition, the Government will only make the most marginal improvements to aspects of the scheme which worry them.

These are the level of payments for trainees, which will be linked to benefit levels rather

than wage rates; the plan to improve training without increasing overall resources; the curtailed role of unions in vetting schemes and the limited employment rights of trainees.

Underlying all these is a concern that the Government may move to reduce the benefits of those who do not participate in the scheme, leaving those eligible with little choice but to take part.

Opponents of the programme believe that, faced with the prospect that Employment Training might become an embarrassing failure, Ministers would be forced to completely revise their plans.

However, TUC officials will warn of the enormous risks of a boycott.

Negotiations last autumn over the programme's design convinced them that the Government would have preferred to introduce a harsher workstyle programme in which entitlement to benefits would have been tied to participation in training. The TUC will warn that rather than being seen to back down in the face of union pressure, the Government would take up the idea of workstyle with greater vigour.

In addition, the argument will focus on five more specific points.

Firstly, the TUC will warn that thousands of full-time training

jobs in local authorities, colleges of further education and the TUC's centres for the unemployed could be at risk if the programme is scaled down.

The critics' rejoinder is that these risks are exaggerated. The Government will have to run a training scheme for the adult unemployed, and the only question is when the old schemes will be replaced.

Secondly, TUC officials will

Thirdly, Mr Norman Fowler has given an assurance that he has no plans to reduce the benefit entitlements of those who refuse a place on the scheme. TUC officials believe this is as far as Mr Fowler could go in assuaging union concern over whether the scheme will be voluntary.

However, critics believe the Government still harbours a wish to make the scheme less than voluntary. In particular, the stricter

paid a "benefits-plus" allowance while they undergo off-the-job training. This will be followed by a wage-related allowance during 18 months on-the-job training.

In addition, the TUC will argue that the scheme is likely to be something of a failure, even with union co-operation. A review of the scheme's progress, due to start almost as soon as it is launched, would put the unions in a strong position to argue for additional resources.

The critic's response is that "top-up" negotiated by unions are disallowed by the scheme's rules; the scheme is so fundamentally flawed the review is unlikely to lead to satisfactory changes.

Finally, the TUC is sceptical of the strength of opposition to the programme. Officials believe many Labour-controlled authorities, which are still counting the costs of their refusal to take part in the New Job Training Scheme, have already entered negotiations to run Employment Training schemes.

With voluntary organisations likely to succumb to similar financial pressures, the unions would be leading a crumbling alliance of opposition, the TUC argues.

The critics argue that on the contrary, the local authorities

and the voluntary sector are merely waiting for the unions to give a clear lead to the opposition.

But perhaps their strongest card is the ambivalent attitude of employers.

As one senior CBI official said: "The CBI will support the programme, but many employers are very wary of it. They will be asked to pay £5 a day per trainee, although they have no tradition of taking on large cohorts of adult trainees and it does not look like a good quality training programme. If in addition they get it in the neck from their shop-stewards — that will be too much trouble for many employers."

TUC officials recognise they would be unlikely to win a straight vote after the GMB general union decided to oppose the scheme if it came to a vote.

For that reason, the TUC will urge Mr Norman Fowler, the TUC general secretary, to be allowed to seek further negotiations with the MSC and the Government. But it seems unlikely that these talks could lead to the kind of concessions needed to create a union majority to back the scheme.

MSC officials acknowledge the scheme was a gamble from the start. Union opposition will make it an even riskier venture.

Unemployment benefit threat over work doubts

BY OUR LABOUR STAFF

UNEMPLOYED PEOPLE will continue to have their entitlement to unemployment benefit suspended if doubt arises over their availability for work. This is in spite of ministerial assurances that their benefits would be reduced only after a thorough review of the case by a specialist adjudication officer.

After the suicide of an unemployed Bristol woman, ministers said decisions on benefit entitlement arising from Restart counselling interviews would be taken only by senior officers rather than lower level claimant advisers.

However, guidance to Jobcentres and unemployment benefit offices on how to implement stricter availability for work tests to be introduced today says people

on unemployment benefit will have their payments suspended once serious doubt arises over their availability for work.

Participants in the Employment Training scheme should be given standardised records of achievement when they leave with the aim of ensuring their training makes a lasting improvement to their position in the job market, according to a report published today by Action, the long-term unemployed's pressure group.

It recommends the records of achievement should combine information about the trainee.

Records of Achievement and Employment Training, Action, 100 Park Village East, London NW1 3SR, price £3.

APPOINTMENTS

Deputy group chief at Royal Insurance

Mr Ian L. Rushton has been appointed deputy group chief executive of ROYAL INSURANCE from May 1. Mr Rushton joined the Royal in Liverpool in 1966. His career includes two years as executive vice president of the US operation and three years as managing director of Royal UK before appointment to his current post as a group general manager of worldwide operations. Royal Insurance is the parent company of the Royal Insurance Group.

Mr Garrie L.L. Fuller joins the partnership of S.P. ANGEL & CO., stockbrokers, today.

Mr Terry Thomas, managing director of UNITY TRUST BANK, the co-operative and trade union institution, has succeeded Mr Lewis Lee, the bank's founder chairman. Mr Thomas is also chief executive designate of the Co-operative Bank which formed Unity Trust in partnership with trade unions. Mr Gordon Beeley, an executive director, has been appointed managing director (banking). Mr Jim Barge moves up from part-time deputy managing director (related services) with responsibility for joint ventures. He remains an executive director of the Co-operative Bank, which provides personnel and back-up to Unity Trust under a management contract.

Mr James S. Sutcliffe has been appointed chairman of JOHN SUTCLIFFE (SHIPPING).

Mr Ian B. Flack has been appointed chairman and chief executive officer of the aviation and aerospace division of ALEXANDER HOWDEN, wholesale insurance broking subsidiary of the Alexander Howden Group. Mr Tony D. Ashby has become chief operating officer of the division. Joining the board are: Mr Robert A. Pincott (Reed Stenhouse, Canada); Mr Joseph M. Rosenthal (Alexander & Alexander, New York); and Mr Robert E. Desai (AHL Finance). Joining the board of Alexander Howden are: Mr P. Michael Box (non-marine casualty); Mr Richard E.G. Kneley (non-marine property); Mr Jeremy G.P. Swan (non-marine international); Mr Miles R.J. Trotter (Bolton Johnson Lessor); and Mr Tim Fillingham (marine & energy).

Mr Archibald Gillespie, director of finance at Strathclyde Regional Council, has been

appointed to the board of the PUBLIC FINANCE FOUNDATION.

Mr Geoffrey Nithsdale has been appointed to the board of MAGNETIC MATERIALS GROUP. He is managing director of wholly-owned subsidiary Neocid.

Christopher Morgan & Partners has merged with Trimedia Communications AG of Switzerland. Mr Christopher Morgan has been appointed chairman and chief executive of TRIMEDIA COMMUNICATIONS Ltd. in London, and



MR CHRISTOPHER MORGAN
Mr Aloys Hirsch, Dr Paul Klingl, Mr Simon Rodstrom, Miss Anna Campbell, Mr Alan Pinnell and Miss Catherine Blount join the board. Mr Morgan has also been appointed president of Trimedia Communications International AG.

AUTOLASE, Birmingham, has appointed Mr Trevor Jones as managing director. He was deputy managing director, and succeeds Mr John Tustain who has increasing responsibilities as divisional managing director with parent company, BSG International. Mr Tustain remains on the board of Autolase.

MEES & HOPE SECURITIES HOLDINGS has appointed Sir Henry Beresford-Pattee as an executive director of Mees & Hope Investment Management, and Mr Lesley Boole-van Halbeerg Huber as an executive director of Mees & Hope Securities.

SYSTEMS DESIGNERS finance and communications division has appointed Mr Alan Neilson as director of marketing. He joins from Digital Equipment Co., where he was UK marketing manager for the finance and service industries.

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UK NEWS

First two cities picked for CBI regeneration project

BY HAZEL DUFFY

NEWCASTLE and Birmingham have been selected for a business-led experiment in inner-city regeneration by the Task Force team set up by the Confederation of British Industry in November. The team's plan is to attract private-sector backing for a "flagship" project which will provide impetus for the development of run-down and derelict areas of British cities. Similar programmes have helped to regenerate North American cities. The recent regeneration of Glasgow is also seen as a valuable model. Negotiations are well advanced in Newcastle which, if successful, will result in a partnership with the local authority and possibly the Tyne and Wear Development Corporation. The aim is to respond to the Government's challenge for the private sector to become more

involved in inner cities and also to emphasise that this needs to be done by working with the local authorities.

The CBI sees itself as the catalyst for involving big companies and financial institutions. It also wants to show that such projects must be seen to be commercially viable if the private sector is to commit itself financially.

The Task Force, chaired by Mr Tom Frost, chairman of National Westminster Bank, believes the programme has to be launched by a big development which would be a focus of attention locally and nationally, inspire business confidence in Newcastle and Birmingham and unless money for further developments.

Successful examples of such "flagship" developments are the restoration of the Boston waterfront, the sports stadium in Indianapolis and the concentration of projects in the east of Glasgow.

The Task Force believes such a project must be geared to the employment and training needs of local people and linked to specific economic targets for the city and the region.

The identification of the potential in Newcastle city centre has been carried out by a small team from McKinsey, the consultants, led by Mr Norman Blackwell, formerly an adviser in the Prime Minister's Policy Unit.

The Task Force appointed a local team - Mr Paul Nicholson, chairman of the Tyne and Wear Development Corporation, Mr John Hall, chairman and chief executive of Cameron Hall Developments, and Mr John Goddard of Newcastle University - to work closely with the consultants.

Hungarian interest in Scottish bus sell-off

By Kevin Brown, Transport Correspondent

IKARUS of Hungary, the world's biggest bus producer, has emerged as a possible participant in a bid for the state-owned Scottish Transport Group, which is expected to be sold next year.

Mr Robert Beattie, chairman of Frontsource, the purchaser of 10 privatised subsidiaries of the National Bus Company, said his group was considering bidding jointly for STG with IRL, a private company which acts as Ikarus's western European representative.

Part of the deal would be an agreement for Ikarus to use STG's engineering facilities to assemble buses for sale in the UK and other European Community countries.

The Government has decided in principle to sell STG but ministers have yet to decide whether it should be privatised as a single unit or split into its operating companies.

Mr Malcolm Rifkind, the Scottish Secretary, is considering an independent report on the future of the company and is expected to make recommendations to the Cabinet on the form of the sale shortly.

The two main operating divisions of STG are the Scottish Bus Group, which operates 3,500 buses throughout Scotland, and the Caledonian MacBrayne ferry company, which operates 26 ferries, mainly in the Western Isles.

Frontsource and IRL are believed to be prepared to pay up to £100m for the whole group and up to £70m for the bus operations alone.

STG made a pre-tax profit of £10.7m in 1986, on turnover of £150m but this was after net subsidies of £2.7m to Caledonian MacBrayne from the Scottish Office. The bus group has been profitable in recent years, but is thought to have faced difficult trading conditions in 1987.

The proposed sale of STG is a contentious issue in Scotland, partly because of fears over the future of Caledonian MacBrayne and loss-making bus subsidiaries in the north and Borders.

Frontsource and IRL hope to minimise opposition by bidding through a jointly-owned company registered in Scotland. The two companies say STG would have to be reorganised to make it consistently profitable but the involvement of Ikarus would reduce the need for redundancies by providing alternative work.

Ikarus is believed to be seeking a base in either the UK or The Netherlands from which to attack the EC market without facing high import tariffs.

The Scottish plant would be largely an assembly operation, in which bus bodies from Hungary would be built on chassis and engines from EC suppliers but some Scottish components might be used.

Ikarus signed a five-year deal last year for the assembly of its 400 series buses by Plaxton, the UK's largest luxury coach maker.

Stagecoach, a small Scottish bus company based in Perth, has also indicated an interest in purchasing STG, and a management buy-out is also being considered.

Philip Stephens assesses the difficulty of measuring economic trends Official figures that fail to reassure

CATCHING the shifts in momentum of Britain's economy is like most things in economics - easy only with hindsight. However, as the dilemma for official policy over sterling and interest rates intensifies, the Government has rarely been more in need of an accurate snapshot.

The problem is that the paucity of reliable official data (most indicators are subject to hefty revisions) and the lags between changes in, say, the pound's value and in consumption and output, tend to blur the present as well as the future.

Two years ago, for example, Treasury ministers were among those acknowledging a pause in the economic recovery which began in 1981. The slowdown subsequently turned out to have been over long before anyone had recognised it.

The spate of official statistics over the last two weeks is, nevertheless, just beginning to give a clearer picture of how Britain has emerged from last October's stock market crash. The message is not reassuring for those with their hands on the policy levers in Whitehall.

The signs are that the overall growth rate has slowed from the frantic pace seen last autumn. However, the cooling has not been as rapid as many expected and the balance within the economy between consumption and exports has probably shifted further in the wrong direction. The short-term outlook for inflation looks encouraging, the long-term prospects much cloudier.

Domestic demand - and above all consumption - has remained strong. If it is slightly less buoyant than in the third quarter of 1987, it is probably continuing to rise at an annual rate of up to 5 per cent - a pace few economists view as sustainable.

The engine of the consumer boom is the gap between rises in earnings, running at an annual average of 8.4 per cent in the private sector, and retail price

inflation of about 3.4 per cent.

The subsequent rise in real disposable incomes are fuelled both a continuing surge in high street sales and the rapid growth in credit demand which is behind double-figure rises in the broad measures of the money supply.

There is little to suggest an imminent slowing. The income tax cuts announced in the Budget will appear in pay packets next month and mortgage interest rates have come down to their lowest level for a decade. Last week's pay award to the nurses also highlights the recent trend towards public sector awards catching up with those in the private sector.

Ironically, the short-term effect of sterling's appreciation in recent months will be to add to pressures on demand by making imports cheaper and consumers wealthier. The seemingly endless house price boom, now beginning to extend significantly beyond the south-east of England, has a similar effect.

Official indicators of output give a slightly different picture. The figures for February, showing a 0.8 per cent fall in manufacturing production, should be discounted as erratic. However, the

underlying pace of growth in output seems to have slowed - perhaps nearer to an annual 5 per cent than the 6.5 per cent seen last autumn.

A recent slowing in the rate of decline in the official unemployment total and a parallel rise in the number of vacancies point in the same direction.

More encouragingly, evidence from official surveys and from the Confederation of British Industry suggests investment has strengthened significantly. That in turn points to continuing confidence in the prospects for further rises in production.

However, the combination of surging domestic demand and weakening (if still strong) gains in output is at the heart of the Government's policy dilemma. The implication is that deterioration of the trade position since the middle of last year may have been significantly greater than generally realised.

If that is so, the present mix of policy imposed on the Government by financial markets - a strong pound and low interest rates - will accentuate the trend. Lower borrowing costs encourage greater consumption, while a higher pound makes

imports more attractive and exports less competitive.

Few economists believe the deficit on the current account of the balance of payments this year will be as high as the £3bn implied by the official figures for January and February. The apparently dramatic shifts in both exports and imports in these months do not square with other evidence. The Treasury's argument that the data have been significantly distorted by changes in customs procedures is probably right.

The official figures for March, due on Friday, are expected to show a significant narrowing of the current account gap. In the very short term, sterling's rise will also contribute to an improvement as the beneficial effect on prices of an exchange rate appreciation feeds through much more quickly than the adverse impact on export and import volumes.

What must be worrying the Treasury's policymakers is that even if the official figures for January and February are wrong, the deterioration in the trade position may still be much faster than that implicit in their official forecasts - a £4bn current account deficit in 1988.

That would point to a sharp reversal of sentiment in financial markets later in the year, with a falling pound fueling the domestic pressures on inflation which are currently being contained by sterling's strength.

None of the evidence is yet conclusive. Further clues will come this week from the CBI's quarterly trends survey of manufacturing, as well as from Friday's trade figures.

It would be ironic, however, if a temporary recovery in the trade position in March were taken by financial markets as a further reason to push up the pound. On current trends it is difficult to question the Treasury's own assertion that sterling's rise is unsustainable.

Councils stress role in economy

BY RICHARD EVANS

THE GOVERNMENT is strongly criticised today in a report by the three main local authority organisations for failing to accept that councils have a role to play in local economic development.

Although local authority initiatives had shown evidence of the success and cost-effectiveness, the Government clearly remained unconvinced, the report states.

The recent white paper on the inner cities made no mention of the role of local government in helping businesses to develop, and central government had not yet reached any firm conclusions on how councils should fund such schemes.

It says: "It is disappointing that at a time when government is attempting to tackle the problems of the inner cities and is

advocating closer working between the public and private sectors, the future role of local authorities in economic development remains so unclear."

While the average cost per job created by local authorities is about £3,000 to £5,000, case studies in the report show that local authority initiatives can create jobs for as little as £200.

By contrast, the average cost per job created by the Government's regional policy was £37,000.

The examples show that many of the initiatives are on a relatively minor scale compared with government projects, but that for an often small outlay, tailor-made services or facilities can be provided for the local business community.

Through case studies, the

report shows the way in which councils co-operate with one another, other public sector agencies and the private sector. Local authority efforts are seen as complementary to the assistance provided by the other organisations.

The three organisations - the Association of County Councils, the Association of District Councils and the Association of Metropolitan Authorities - are particularly concerned at the lack of government response to the White Paper's recommendations.

The last year on the future financing of local authority economic development schemes.

Stimulating Local Enterprise - the Local Authority Role. Published by the ADC, ACC and AMA. £5.50.

Ban on leasebacks criticised

BY RICHARD EVANS

NEARLY 150 district council projects worth more than £360m may have to be abandoned because of the Government ban on barter and sale and leaseback deals.

The schemes range in value from under £1m to a £45m housing development in Oxford and a £40m redevelopment of Bournemouth's Pavilion entertainment centre.

While the Government regards some leasing arrangements as legitimate, others - including the sale and leaseback schemes banned by Mr Nicholas Ridley, Environment Secretary, last month - have been used as a way of getting round increasingly stringent spending controls.

The Association of District Councils (ADC) believes that the ban is far too all-encompassing and has put in jeopardy dozens of necessary projects. It has urged the Government to give approval for schemes which meet certain objectives, such as housing the homeless.

Information from ADC members shows that at least 65 districts have schemes which will be severely affected by the new rules, which were introduced primarily to stop councils from implementing big creative accounting measures to cover a budget shortfall.

The independent Chartered Institute of Public Finance and

Accountancy (Cipfa) said more than a fifth of all new local authority capital financing was coming from leasing arrangements.

The ADC points out that the Government's ban means that all schemes will now count as pre-scribed expenditure, and thus push councils over their capital spending limits. Yet the schemes, it argues, would allow community assets to be provided without spending taxpayers' money.

The Government had received joint ventures between local authorities and the private sector, but was now killing them off because a few councils exploited the system, the ADC said.

London road fee 'could aid bus and rail'

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

THE INTRODUCTION of a fee for motorists seeking to drive in central London could raise hundreds of millions of pounds a year to subsidise public transport, according to a draft report on traffic congestion.

The report is being prepared by officers of the London Planning Advisory Committee, which makes recommendations to Mr Nicholas Ridley, Environment Secretary, on behalf of the 33 London boroughs.

It says employment in central

London is likely to increase by 10 per cent by the year 2000, making the capital's intense traffic problem "a good deal worse."

The report is believed to suggest several solutions, of which the most radical is a 25 charge for entering congested areas. This would reduce traffic and provide revenue for improved rail and bus services, it says.

The draft report is expected to be delivered to the committee in mid-May and then go out to public consultation before a final ver-

sion is drawn up in September. Mr Ridley is not compelled to act on the committee's recommendations. He will come under strong pressure from motoring organisations to resist any move towards road pricing.

Mr Jeremy Hawkey, director of the roads pressure group, Movement for London, said the proposal raised a number of serious issues, including double taxation of motorists and the potential effects on central London businesses.

Construction 'to rise by 8%'

BY ANDREW TAYLOR

BUILDING MATERIAL producers expect the UK construction boom to continue at least until the end of this year.

The National Council of Building Material Producers now expects construction activity to repeat last year's rise in output of 8 per cent - the highest annual increase since the mid-1960s.

At the end of 1987, producers forecast that growth this year was likely to slow to about 5 per cent.

The council said the pace of activity had not slackened in spite of previous fears that last

autumn's sharp fall in share prices would damage confidence. Good weather so far this year had also helped building work.

Regions other than south-east England were benefiting from increases in construction activity, the council said. This trend was likely to continue as the focus of investment moved away from the relatively crowded and expensive south-east.

"The private sector is expected to be the primary source for construction growth, as it was last year. Private housing starts are forecast to rise to about 195,000 with strong growth expected to

spread outwards from the south-east," the council said.

"The rise in output in the commercial sector will continue to be fuelled by high levels of building in the office and retail markets."

It added that some developers might try to bring work forward in a bid to beat the possible introduction of value added tax on new commercial construction. Workloads would also be boosted by the Channel Tunnel project which started earlier this year.

It is forecasting a further 1.5 per cent increase in construction output next year, followed by a 1.5 per cent decline in 1990.

Barratt plans business scheme package

BY ANDREW TAYLOR

BARRATT Developments is poised to become one of the first of the large housebuilders to take advantage of plans to allow private landlords to qualify for tax relief under the Business Expansion Scheme (BES).

Barratt plans to sell specially developed packages of properties to BES companies investing in privately rented property. It proposes to offer back-up expertise and financial advice to help launch ventures.

Barratt has had discussions with companies which devise and

promote BES schemes and says it has identified a series of sites which could be developed for BES companies.

Mr John Swanson, group managing director, said he expected the first few projects to be outside London because of high house prices in the capital. Later projects would be undertaken in London, probably involving refurbished properties.

Under arrangements announced in the Budget, BES companies will be able to set against tax any purchases of res-

idential properties up to a total value of £1m a year.

Houses and flats would have to be let to tenants under long-term tenancy agreements and cost no more than £125,000 in London and £85,000 elsewhere in order to qualify for the concession.

BES investment Research forecasts that investment in BES residential schemes could be £300m to £500m during the next 12 months.

This compares with £190m invested in all types of BES schemes in 1987/88.

Eating out 'near top of menu' for leisure activities

By David Churchill, Leisure Industries Correspondent

EATING OUT has become one of the fastest growing leisure activities according to two surveys of the catering market published today.

Men are still expected to foot the bill, although often women choose to pay for the meal.

Eating out, according to analysts Marketing Strategies for Industry, has recovered from the recession of the early 1980s to become one of the most important leisure sectors.

MSI calculates that about 7.7bn meals were consumed outside the home last year, 21m meals a day. In value terms this totalled £13bn, an increase of 8 per cent on 1986.

The average cost of eating out was about £7.50 per person last year whereas in 1984 it was £4.50.

Another survey, published by the Berrill restaurant group and based on interviews of more than 1,000 adults, shows that about 44 per cent of the population eat out at least once a month.

When a man and woman eat out together, about 53 per cent of men expect to pay the bill compared with 5 per cent of women.

Catering in the UK: MSI, 32 Mill Green Road, Mitcham, Surrey. £45.

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UK NEWS — EMPLOYMENT

Local authorities meet to discuss industrial strategy

BY CHARLES LEADBEATER, LABOUR CORRESPONDENT

LOCAL AUTHORITIES will meet today to discuss drawing up a medium-term industrial strategy, which includes potentially far-reaching changes to collective bargaining covering hundreds of thousands of local government workers.

The move has been prompted by the pressure on traditional collective bargaining structures by the Government's compulsory competitive tendering legislation. However, the conference, convened by the Local Authorities' Conditions of Service Advisory Board (Lacsab), will emphatically reject any moves towards regional pay scales or entirely local negotiations.

A resolution for the conference, drawn up by Lacsab officials after lengthy consultation with more than 160 local authorities and local government associations, says there is "virtually no support in local government for abandoning national negotiating

arrangements in favour of regional or local negotiations on these matters." Only eight of 158 authorities said they were ready to negotiate locally.

However, both the Association of County Councils and the Association of Metropolitan Authorities are likely to support moves to allow greater flexibility within national agreements. The Lacsab summary of responses to the consultation exercise shows that 144 authorities supported greater flexibility within a national pay and condition framework.

The AMA's submission to the conference says: "We cannot allow atrophied national bargaining structures which inhibit necessary changes at local level."

The ACC submission argues for a core national framework on pay and basic conditions which would allow authorities flexibility on a range of issues to adapt to their local needs.

It seems likely the conference

will support a second resolution which calls for national agreements covering chief officers, white-collar staff, and manual and craft employees to be simplified.

It says the number of bargaining groups should be reduced. The Society of Local Authority chief personnel officers argues for the rationalisation of employer representation. It says "the present machinery is cumbersome, it lacks cohesion, and makes communications and consultations with local authorities very difficult."

The resolution says the national agreements should be reduced in scope to allow authorities greater local discretion on a range of working arrangements. Lacsab's summary says authorities want greater flexibility on working time, premium payments, performance-related pay and bonus arrangements, and minor conditions of service.

Thames Television seeks to cut 200 jobs

By Raymond Snoddy

THAMES TELEVISION, the largest ITV company, will tell staff tomorrow that job cuts of about 200 are required. Thames is the latest of the ITV companies to announce plans to cut costs.

Mr Richard Dunn, managing director, will outline proposals at a staff meeting, coincidentally on the day the Independent Broadcasting Authority announces its policies for the future of commercial television.

Thames, which employs 2,300 people, will propose multi-skilling, more flexible working and early retirement for those aged 55 and over.

Mr Dunn, who warned five years ago that ITV companies face a more competitive future, hopes the package will not involve compulsory redundancies.

Thames follows a number of other ITV companies which have recently announced job cuts and changes in working practices, including London Weekend Television and Independent Television News.

Thames has already lost 80 jobs in the past three years while transmission time has been increased by 40 per cent and production by more than 20 per cent.

Call over industrial democracy

BY PHILIP BASSETT, LABOUR EDITOR

LABOUR PARTY leaders should commit themselves to revising proposals on industrial democracy to take account of economic and industrial changes in the 1980s, according to a leading Labour employment academic.

Lord McCarthy, Labour's employment spokesman in the House of Lords, adds that Labour should place more emphasis on the "positive case" for industrial democracy.

In a Fabian Society pamphlet published today, he says that number of Labour's 1967 general election employment proposals are in need of significant development and extension.

But he concentrates on industrial democracy, which he acknowledges has slipped away from the centre of Labour thinking since the controversy over the Bullock proposals for worker representation in company boardrooms in the 1970s.

Accepting that the primary emphasis of industrial democracy ought not to be concentrated at boardroom level, he proposes statutory workplace-level com-

mittees modelled on those in most Western European countries.

Companies would be under an obligation to respond to inquiries about financial forecasts and plans, cost structures and profit margins, productivity ratios, manpower needs and training facilities.

Subject to appeal, companies would enjoy a restricted right to refuse certain categories of information, but there would be a requirement on them to inform councils of proposed or likely closures and intended redundancies.

Lord McCarthy rejects the Bullock idea that industrial democracy should be applied only to companies employing more than 2,000 workers, which, given the growth of smaller companies, would "condemn labour's vision of industrial democracy to a steadily shrinking and increasingly atypical fraction of the working population."

Instead, he suggests a new trigger employment level of 500 people, which would cover as much as 50 per cent of the private sector labour force.

If a majority of the workforce voted to exercise its rights to participation, a company would then have to establish a works council.

Worker representatives would emerge through a secret ballot open to both union and non-union members, though unions would retain certain rights to nominate candidates.

Labour's policy reviews need greater coherence, says a GMB general union submission. The party's policies should be based on the need to extend people's opportunities to exercise more control over their lives.

Even those who have benefited from the Thatcher Government have experienced a deterioration in their quality of life through a narrowing of opportunity. Social justice and a modern economy will require an adaptable, committed workforce able to contribute in a much fuller way.

The future for industrial democracy, W McCarthy, Fabian Tract 236, Fabian Society, 11 Darlington Street, London SW1H 9BN, E.L.S.

Udew focuses on membership

By John Gapper, Labour Staff

RECRUITMENT of new members rather than campaigns on issues such as Sunday trading must become the priority for Udew, the shopworkers' union, Mr Sid Tierney, the union's president, said yesterday.

Mr Tierney's call to the union's annual delegate meeting in Eastbourne reflected the union's decision to make recruitment the theme of the gathering.

The union, which last year announced a rise in membership for the first time in eight years, is conducting a policy review to try to improve its methods of attracting new members.

Mr Tierney said the small rise in membership offered "a ray of light that illuminates the way forward" in the face of a Government carrying out "near-obsessive attacks on trade unions."

Within the advertisement below, which was published in the Financial Times on the 21st April, an error appeared stating that the 1988 Award was for Export when in fact it was for Technology. The Financial Times apologises to the company, staff and their customers for the error.

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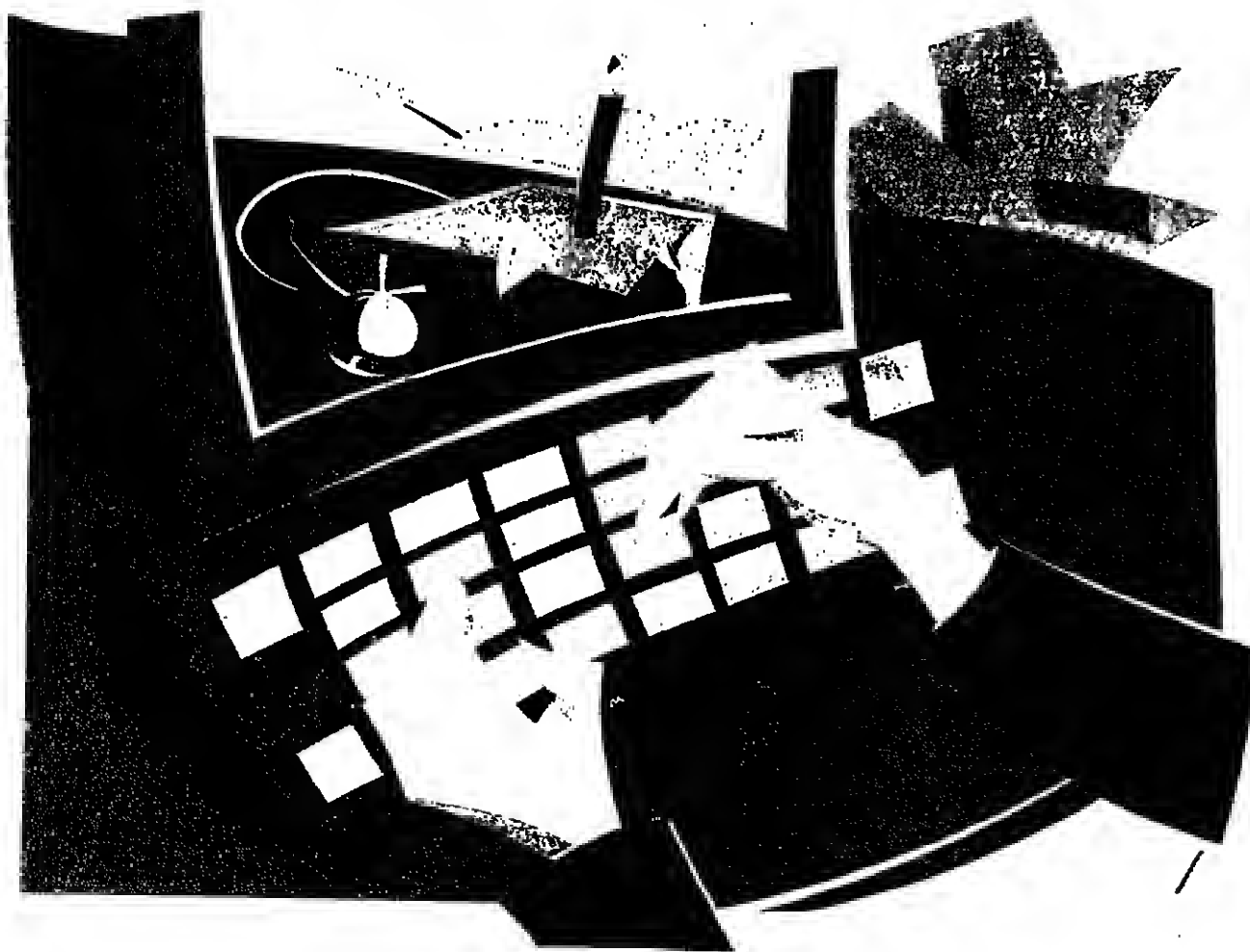
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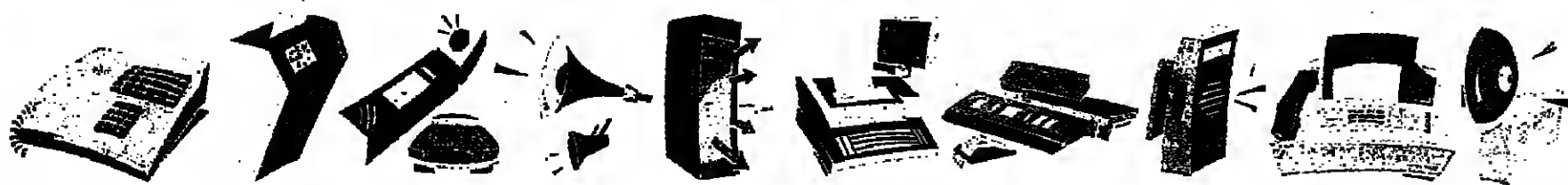
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ANTHONY HARRIS
in Washington

IF HE WINS in November, Mr George Bush is likely to prove a one-term President, according to ex-President Richard Nixon. This, he explained the other day, is because Mr Bush would be 67 years old at the end of his first term, and America is hardly likely to want another President

in his 70s. Mr Nixon may have hoped that this gratuitous kick in the teeth to President Reagan would earn some headlines for a rather pedestrian interview. If so, he was disappointed; everyone is writing of the President these days. Perhaps it is Mr Reagan's obstinate support for the highly suspect Attorney General which has done it, or simply the fact that the November elections are now top of everyone's agenda. Whatever the cause, the duck is now officially lame.

This is important because it could affect the fate of the Trade Bill. The President is threatening to veto the bill because it contains a clause (complete with adequate loopholes) obliging employers to give 60 days' notice of any planned plant closure. Mr Bush's advisers, including the Treasury Secretary, Mr James Baker, are in something of a ferment over this latest electoral gift to their opponents; and Republicans in Congress are by now more concerned with the next Presidency than the present one. There is thus quite a good chance that the bill will be over-ruled.

The partial eclipse of Mr Reagan has also had a good deal more edge than before to the current debate about Reaganomics. This is usefully summarised, with supporting diagrams and tables, in the 1988 report of the Joint Economic Committee of Congress - or rather the reports, since only the Democrats signed the majority report, and the Republicans produced their own rebuttal. The only major point on which the two sides agree is that the fiscal deficit is a menace, and must be reduced. Both have the gutsy details of how to do it to the recently appointed bipartisan commission on the deficit; this is expected to provide the next President with a respectable excuse for raising taxes without actually talking about it during the election.

The one man who might not support this exercise is the President. Mr Reagan is said, by those

who claim to know about his private conversations, to be secretly very pleased with "his" deficit, since it will cripple any successor who might wish to build up public spending again. Mr Dukakis would certainly face a dilemma, since the Democrats accuse the President both of borrowing too much and of spending too little. They have expensive plans for education, poverty relief, infrastructure spending and public health care, and only defence cuts to put on the other side of the account.

Mr Bush is thought to be worried about poverty, and has

adapted education as his banner; but he might be less impeded by the deficit, since he would hope to leave a large proportion of the spending to the states rather than to the federal government; and of course he would not favour socialised medicine. However, since he would probably hardly cut defence at all, the taxpayer might find it hard to tell the difference.

The Joint Report shows that the Democrats are strong on diagnosis. They have commis-

sioned an impressively-written account of what is wrong with the US economy after seven-and-a-half years of Reagan "experiment". Much of the diagnosis is familiar, but there are some

shrewd new blunders: the most telling, in a week in which inflation suddenly jumped, is the suggestion that years of volatility of every kind have paralysed decision-making. American industry does indeed seem very slow in responding to the opportunities created by dollar depreciation. There is a short burst of plant investment going on just now, but it has been long awaited, and is expected to peter out later this year; the fear that rising demand will create bottlenecks rather than growth, and provoke inflation, still seems

plausible, and is certainly shared in Wall Street. The Republicans naturally refuse to admit that there is anything seriously amiss, but they are rather more convincing than the Democrats when it comes to suggesting how it should be put right. Their central proposal is to reform the way in which US budgets are drawn up and handled, which is clearly desirable (though it is probably a non-starter as long as the Democrats control both Houses in Congress). They want two major structural changes: an end to "continuing resolutions", under which major programmes roll on from year to year without any serious review; and a "fine-item" veto for the President, which would enable him to block some of the expensive pork-barrel proposals which get attached to every Budget in Congress without stopping the whole fiscal machine in its tracks.

These reforms would have no hope in a Democratic Congress; but would they solve the problem even if they could be introduced? It is hard to believe it. To anybody who has grown up in a unitary state, Washington seems not so much a seat of government as a market in which local and sectional interests are traded. To judge by the structural mess in West Germany, this has something to do with the federal constitution. When Federal expenditures are being allocated, everyone is a free rider; and well-conceived reforms come out messy, because every loser must be compensated.

President Reagan seems to understand this; one of his central aims has always been to push back spending and taxing decisions to the State capitals (the exact opposite of Mrs Thatcher's approach). He has

made a muddle of this by cutting Federal support for State budgets just when the poorer states needed more help; and the richest state of all, his old base in California, is in a terrible mess.

The deficit will not, however, protect Mr Reagan's other pet achievement, deregulation. This is surely a good thing; the US may have been over-regulated in 1980, and the process of regulation always tends to be burdensome in this litigious country. All the same, an unlikely coalition of greens, consumerists and industrial executives all now agree that deregulation has gone too far.

As long as taxpayers face huge bills for bank failures, and companies remain so frightened of raiders that they go into crippling debt to escape them, or buy in their own shares rather than new equipment, it is hard to disagree. Indeed, it is only lack of time which prevents Congress from starting on the demolition job now, since no one any longer pays any attention to the President.

INTERVIEW

Exemplar of the successful left

Robert Taylor and Sara Webb talk to the Swedish Prime Minister, Ingvar Carlsson

WHEN MR Ingvar Carlsson meets Mrs Thatcher in Downing Street next month it is hard to believe there will be any genuine meeting of minds. Although Sweden's Prime Minister may lack the charisma and acrobatics of his famous predecessor Olof Palme, he is a committed socialist with no sympathy for the economics of the free market.

"From an ideological point of view Mrs Thatcher and I differ, but I have met Gorbachev, Deng Xiaoping and Mr Reagan so I don't think I will have any problems", he says, sitting on a comfortable sofa in his office overlooking the Swedish parliament.

A mild-mannered man, Mr Carlsson is in an enviable position for a socialist leader. He looks like winning the next Swedish general election in September; opinion polls suggest that his ruling Social Democrats have 46 per cent support at the moment. The democratic left may be on the defensive elsewhere in the world, but in Sweden it remains firmly in the driving seat.

Mr Carlsson is convinced that the main political question should be the conquest of mass unemployment much more than the containment of inflation. "It is not for me to give advice but I think it is important for the Western democracies that they should take unemployment more seriously than they do," he says.

Ever since the 1930s Sweden has given the highest priority to keeping the dole queues short. At the moment a mere 1.5 per cent of the country's workers are jobless, one of the smallest figures in the world, and many companies are complaining about the shortage of labour.

It remains an article of faith for Swedish socialism that the right to work should be its most important objective. "Of course it means higher taxes to pay for it. You don't get the money from above," says Mr Carlsson, who once boasted that the Social Democrats were never afraid to raise taxation. The country spends more than 3 per cent of its gross domestic product on labour market measures like training to make workers more productive and employable. Unlike other

socialist leaders in Western Europe, Mr Carlsson appears to have no fear that there will be a shopfloor revolt among the skilled workers over high taxes and egalitarian income policies.

In Sweden, it seems, the voters are still prepared to pay the price for building what the Social Democrats call the People's Home. "If I could influence my socialist colleagues in Europe I think we should make unemployment the big issue. Having 20m people in Western Europe waiting to work is an enormous waste of people and resources," says Mr Carlsson. But he is a strong believer in the work ethic, like most Swedes. The Government's youth team

Personal File

1934: Born in Borås; educated in political science at Lund University and at Northwestern University, Illinois.
1958-1968: Assistant in Prime Minister's office.
1964: Elected as youngest MP.
1967: Junior minister in Cabinet Office.
1968: Minister of Education.
1972: Joint Social Democratic executive.
1973: Minister of Housing.
1982: Deputy Prime Minister and First Minister for Environment.
1986: Prime Minister.

blame to the controversial welfare scheme in the US that upsets the British left. It was the way to deal with unemployment among the young, Mr Carlsson says. "Instead of getting a cheque for being without work, you have to work for us for four hours a day in hospitals, nursery schools and other public services. The young on the teams had some training and they were not lost, or getting used to staying at home and sleeping until eleven in the morning." Those who work with Mr Carlsson say he would far rather spend his time thinking about labour market ideas than fraternising with the press or making eloquent speeches in stark contrast to his predecessor.

Mr Carlsson's commitment to social democracy dates from an early age. Unlike Palme, he came

from the working class. Born in the southern Swedish textile town of Borås in 1934, he was only 12 when his father, a stock-room worker, died. His mother was a low-paid textile worker and his two brothers had to work hard to make ends meet. The welfare values of Swedish socialism were imbibed by Mr Carlsson through harsh personal experience and not from textbooks.

Today he quotes Professor Robert Solow of the Massachusetts Institute of Technology, the 1987 winner of the Nobel prize for economic sciences, in support of the view that "fear is a bad way to pursue economic development."

"We don't think people use more initiative or become more energetic if they feel unsafe. On the contrary, for us to change our industrial structure as we have done was helped enormously by the fact that people felt safe and knew they would be trained for other jobs when they lost the ones they had."

Such language has gone out of fashion in with much of the European left but the impressive electoral record of the Swedish Social Democrats (in power for all but six of the past 60 years) suggests that practical attention to the feelings of ordinary voters rather than single-issue pressure groups can still produce rich electoral dividends.

Indeed, Mr Carlsson is unfashionably optimistic about the chances of a socialist revival in Europe over the next few years. "I think there will be a new shift to the left," he says. "I can see it when I am out in the schools and universities. There is a completely different attitude among young people from what there was five years ago. Young people are more interested in politics again. The problem for us in the late seventies was that they didn't care about politics and that is far more difficult for a progressive party than for a conservative one."

Outside Sweden Mr Carlsson has made little impression in the two years since he became Prime Minister after the assassination of Palme, though he has headed debates with both the US and the Soviet Union. But he appears to



enjoy a much warmer popularity among the Swedes than his illustrious predecessor.

A recent magazine article described him as "Just one of the boys." He and his wife live modestly in a three-floor apartment in a house opposite the palace. Mr Carlsson has ordinary Swedish tastes. He likes to ski, walk in the countryside and watch football, though he also enjoys going to the opera. He is reputed to be something of a practical joker (according to one story, he rang up his Foreign Minister in the middle of the night pretending to be a reporter from one of the evening papers.)

Mr Carlsson sounds more like a schoolteacher than an intellectual, but he is in the avuncular mould of Tage Erlander, Sweden's most successful Social Democratic leader in the 1950s and 1960s. Indeed, the young Ingvar was spotted by Erlander as someone who would go far when he was active in the party's youth movement. Mr Carlsson owes everything to what remains the

most impressive democratic party organisation in the world. After studying economics at Northwestern University in the US with the encouragement of the party, he worked with Palme in Erlander's private office.

Very much in the shadow of his brilliant contemporary Palme, Mr Carlsson demonstrated a safe pair of hands as Education Minister for four years, followed by spells at Housing and later as the country's first Minister of the Environment. He was Palme's effective and amiable deputy with a reputation as a fixer inside the party. It was said that Palme dealt with international affairs while Mr Carlsson ran Sweden, though he never designed for power. It was thrust upon him after Palme's murder. But he was the obvious successor. "We proved that Swedish democracy could function and within an hour and a half of the assassination we had a government in being," he says. Mr Carlsson was able to unite a stunned nation and rebuild shattered confidence in the well-being

of the country. His May meeting with Mrs Thatcher is part of a Western European tour which will also take him to Madrid, Brussels and Bonn. His purpose is to explain the Swedish Government's attitude to the European Community and the creation of its single market by 1993.

For all their ideological differ-

ences Mr Carlsson hopes to "have a dialogue" with the British Prime Minister about the future of the Community and getting "Sweden accepted as a serious partner." There is no question of a formal Swedish application to join the EC. "A very important part of Swedish foreign policy is our belief in political neutrality and this makes it impossible for

us to ask for full membership but in all other areas we would like to have as close co-operation with the Community as possible," he says.

"Every country has to make its own judgment of what its policy of neutrality allows. We are absolutely convinced that as there is a possibility of conducting foreign and defence policy in the Community we cannot join it. But on the other hand, I think Sweden could contribute a lot. We spend close on 3 per cent of our GNP on research. For a small country we are in the front line. We have a number of multinational companies competing on the world market - Ericsson, Asea, Volvo, SKF and others - and if you look in a broader sense at the possibilities for Europe competing with Japan and the US, I think Sweden has something to offer."

Mr Carlsson points out that the Nordic area as a whole is more important for EC trade than Japan. He talks enthusiastically about a positive relationship with the Community. "We are prepared to pay the price," he declares. He is willing to achieve free movement of labour and capital between Sweden and the EC. "We have to accept the rules and standards that belong to the inner market." In the shorter term Mr Carlsson is looking for joint projects in areas like research. Above all he wants closer co-operation to stimulate growth and employment.

Despite recent inflationary pay settlements, the Swedish economy looks in much better shape than six years ago when the Social Democrats recaptured power. "We are quite optimistic about the possibilities," declares Mr Carlsson. Industrial investment has risen up by 70 per cent in the 1980s and this year the country's blue-chip companies have enjoyed high profits.

In his unassuming and school-mastery way Mr Carlsson is in a good position to show how the Swedish model, for all its difficulties, can still provide a genuine alternative strategy for the democratic left in western Europe. It provides living proof that a highly successful market economy can co-exist with a generous cradle-to-grave welfare state - at least in Sweden.

Contracts & Tenders

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NOTICE OF NATIONAL AND INTERNATIONAL INVITATION
TO TENDER NO.1/88 DG/SE

A national and international invitation to tender is issued for the purchase of scientific equipment for the Dergana bio-medical complex.

Specifications may be obtained from the head office of the Institut National d'Enseignement Supérieur en Sciences Médicales, Direction Générale Service des Equipements, 18 avenue Pasteur, Algiers.

Tenders together with the statutory documents should be sent in double sealed envelopes to the Office Général, Institut National d'Enseignement Supérieur, 18 avenue Pasteur, Algiers.

The outer envelope must be plain and in addition to the address of the Institut National d'Enseignement Supérieur en Sciences Médicales, must bear the following wording clearly marked: "A.O.N.I. 1/88 DG/SE. Equipment for the Dergana bio-medical complex, tender not to be opened".

The final date for submission of tenders is forty five (45) days from the date of publication of the present notice in the official bulletin for public contracts.

The present invitation to tender is addressed to manufacturers only, not forwarding agents, and in accordance with the provisions of Law No. 78-02 of 11th February 1978 relating to state monopoly on overseas trade.

Tenders are reminded that all tenders must be accompanied by the tax and corporate documents required by Article 51 of Decree 82.145 of 10th April 1982 governing public contracts.

Tenders shall be bound by their tenders for one hundred and twenty (120) days from the closing date of the present notice.



JUSTINIAN

A DECISION of the High Court last Tuesday has provided a gentle reminder that imprisonment for debt is not entirely a matter of legal history but continues in an attenuated form.

Although in no circumstances can a citizen now be sent to prison for failing, however deliberately, to pay his hotel bill, the local shopkeeper's account or a hire purchase debt, a defaulting ratepayer may still face the threat of imprisonment. A magistrates' court may, after conducting a means inquiry, impose a fixed term of imprisonment if the ratepayer's failure to pay a rate demand from the rating authority was due either to his wilful refusal or to his culpable neglect.

Last July, Birmingham City Justices postponed an order sending Mr Jack Mansell, 67, to prison on condition that he paid off arrears of rates amounting to £4,300 at the rate of £40 a week.

Nothing thereafter was in fact paid, and another bench of Justices in Birmingham last October activated the order of imprisonment for 90 days imposed by their colleagues. Mr Mansell spent a fortnight in Winson Green Prison until he was released by a high court judge on bail pending a judicial review of the magistrates' decision.

The Birmingham magistrates had found that Mr Mansell was deliberately flouting the order to pay £40 a week and was also guilty of culpable neglect in arranging his affairs (the High Court added logic by holding that a ratepayer can both deliberately fail to pay and at the same time be culpably neglectful). But the High Court said that the magistrates had been unreasonable in concluding that Mr Mansell was liable to imprisonment. The fact was that although Mr Mansell possessed substantial capital assets - he owned five properties in the Birmingham area - his income was entirely insubstantial. The outgoings on the property, by way of mortgage repayments, exceeded his income from his tenants' rents. He could not conceivably have afforded anything more than two or three pounds a week, let alone £40.

Even if the magistrates had been reasonable in finding that Mr Mansell had wilfully refused to pay his rates, they still retained a discretion whether or not to make an order committing him to prison. Granted such a discretion, magistrates could properly make an order of commitment to prison only if there was no other way of inducing the ratepayer to do so. In Mr Mansell's case there was another appropriate method of extracting the money from him. The rating authority could have either accepted Mr Mansell's offer to sell his properties to the local authority, or if that was unacceptable, the rates department could have started insolvency proceedings against Mr Mansell.

His fortnight in prison effected a reduction in his monetary liability. On release from prison his indebtedness was reduced to £3,500. Had he not challenged the order of the magistrates and been granted bail, his imprisonment would have continued progressively to reduce his liability within a few months to nil. Thus the public debt would have been extinguished while Mr Mansell futilely languished in jail.

While the High Court judges keenly sensed the need to keep the Mansells of this world out of overcrowded prisons, they were

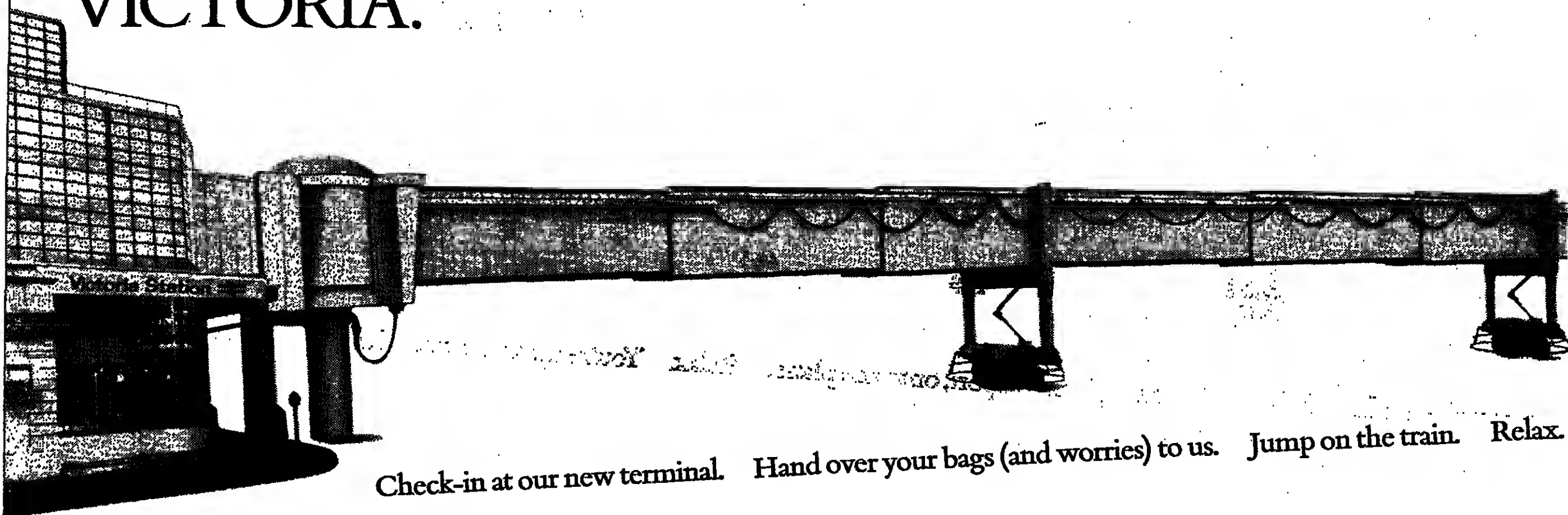
in no position to use negatively the law which gives magistrates the power in certain circumstances to impose rate defaulters. The General Rate Act 1967 specifically empowers justices to use the ultimate sanction. At that time imprisonment for civil debt was still in operation. But in February 1969 the Report of the Committee on the Enforcement of Judgment Debts (The Payne Committee) recommended the abolition of imprisonment for the non-payment of civil debt. The Payne committee added that it saw no sufficient grounds for distinguishing rates from other civil debts for this purpose. The Administration of Justice Act 1970 dutifully accepted the main recommendation, but kept the penal sanction for debts of a public character.

Even fine defaulters who wilfully refuse or culpably neglect to pay fines inflicted for criminal offences cannot be imprisoned unless the magistrates' court has considered or tried all other methods of enforcing payment of the sum due and it appears to the court that those methods are inappropriate or unsuccessful. Yet the Secretary of State for the Environment's Bill to substitute the community charge for local rates seeks to retain the ultimate

power of imprisonment. At a time of desperate search in the Home Office for ways of reducing the pressure on the prison population, it is bizarre to find the Government speaking with two voices. There is no argument for saying that a system of such harmful facility as imprisonment of rate defaulters carries compensations in supposed effectiveness.

MR RALPH Instone claims that this columnist's critique last week of the ruling by Judge Gerald Butler QC in the insider dealing case was fundamentally flawed by Justinian's assumption that the statute on insider dealing created a single offence. Mr Instone asserts that the statute created two distinct offences; hence the distinction to be drawn between the method of acquiring the price-sensitive and confidential information. Mr Instone is a distinguished Chancery practitioner and may not appreciate the less subtle jurisprudence of the criminal law. The 1985 Act in fact created a single offence of insider dealing which could be committed in two different ways. The manner in which the accused came by the price-sensitive information is, therefore, as immaterial to the one way of committing the offence as the other.

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MANAGEMENT

Why ingenious should not be gauche when encountering French customs

Jean-Louis Barsox offers guidance to would-be businessmen

I RECENTLY presented a secretary with a draft copy of a business letter to be typed up in French. She gave it a cursory glance and immediately remarked upon the absence of a closing salutation, above the signature. I had to point out to her that the whole of the last paragraph, beseeching the receiver to accept the assurance of my most distinguished sentiments, was the French equivalent of "yours faithfully".

This anecdote provides an example of the influence of protocol on French business correspondence — and is indicative of the formal nature of French business relations in general.

The pervasive influence of etiquette is of particular relevance to businessmen dealing with French companies. Indeed, familiarity with the codes of conduct is a vital prerequisite for gaining the respect and confidence of French managers.

It is worth acquainting oneself with the various forms of finishing a letter since these vary depending upon the relative status of sender and recipient. Even French secretaries find it necessary to have an etiquette guide at hand for fear of making a faux pas.

For instance, a senior civil servant will send a lowly colleague "l'expression de ma considération distinguée", an equal his "haute considération" and a high ranking superior his "tres haute considération". There are numerous permutations.

A linguistic manifestation of this written formality is the distinction between "tu" and "vous". The "vous" form is de rigueur in French business circles. When I suggested to one secretary that she employ the familiar form with her boss, she was adamant that even with his blessing, she could not "bring herself" to do so.

This is a clear warning to uninitiated foreigners that they must refrain from using — unless asked to do so — the "tu" form of address. Undue chumminess is not appreciated.

Anglo-Saxons, who value informality and equality in human relations are wont to dispense with "unnecessary" formalities on the grounds that they inhibit rapport. In the French context, however, this reverse is more likely to be true — trying to put relations on a more personal footing may well alienate the French



manager for whom private and professional relations are strictly separate.

Loquacious they may be, but the French are also more socially reserved. A premature shift to the familiar may put visitors at their ease, but will merely succeed in disquieting their French interlocutors.

The same goes for the use of the first name — which Americans are so quick to seize upon. To do so with the French is to show great insensitivity. French businessmen invariably address one another by their surname.

This is a habit which starts at school and is so ingrained that long-standing colleagues often do not know each other's first names.

I recall a commercial director's response to a caller from America who requested full names to make hotel reservations. The embarrassed fellow was unable to comply.

French formality even assumes tactile expression in the handshake. This is perhaps the most perplexing ritual for foreign businessmen since it occurs frequently and is subject to well-defined conventions. The hand should not be squeezed, brandished or slackly dropped; nor should the shake be too brief (disrespectful) or prolonged (familiar) — it must be straightforward and not brusque.

Ostensibly an innocuous gesture, shaking hands serves to intensify existing power bases. The basic precept is that it is the superior's prerogative to shake

hands. "Impertinent" subordinates who stretch out their hand unsolicited, therefore, risk the humiliation of being ignored.

Since the handshake is a mark of respect, its refusal occasions a loss of face and underlines the social distance which separates the two parties. Needless to say, such will not be the fate of the inexperienced business visitor whose hand will dutifully be shaken.

However, if one wishes to avoid causing offence (particularly to senior executives), then one should hide by these codes of conduct. Artifices they may be, but French managers are apt to set much store by them.

It should be added that these deliberate contrivances of the social mores is also an effective weapon in the hands of someone who is *au fait* with the nuances.

Indeed, considerable impact can be made simply by transgressing the rules, for instance in the deliberate use of irreverence in the closing salutation to imply indifference as regards reputation, or a PDG (CEO) calling a few of his "favourites" by their first name.

Needless to say, the privileged few do not reciprocate but none the less deem it "une marque d'estime extraordinaire". The old boy networks of the "Grands Ecoles" prescribe the obligatory use of "tu" among alumni; this is a peculiar form of exclusion which serves to define membership and thereby creates a clique impenetrable to potential intruders.

Oddly enough, in the land of much-vaunted egalitarianism, all these rituals subliminally reinforce the organisational hierarchy — they reflect an acute awareness of status.

This is epitomised by a PDG who systematically greeted the "cadres dirigeants" with a full handshake, the "cadres supérieurs" with a two-finger handshake, and acknowledged lesser mortals with a summary nod of the head.

This physiological segregation illustrates a profound concern with relative status. The rituals are a means of putting the participants in their correct positions and defining their respective roles, thereby leaving them in no doubt as to whom has the upper hand.

In a way these customs serve to reduce potential tension and they clearly identify the authority of each party — hence there is less need for political manoeuvring. As a result of preliminary power-play (exchange of correspondence, business cards and greetings), the individuals know exactly where they stand. Their authority stems from their position rather than from their personality.

Clearly, these rituals are more than the trivia for which they are often mistaken. Beneath their apparent frivolity, they reflect and reinforce essential characteristics of French management.

Because the French are strong on formality it is said that Frenchmen "d'un certain age" are the Westerners who feel most at ease in Japan. They exhibit many of the behavioural traits (restraint, respect for others) which one traditionally associates with Eastern cultures. Not unjustifiably, it has earned them the label "les Asiatiques de l'Ouest" — a description which businessmen dealing with France would do well to bear in mind.

As a rule of thumb, the business visitor to France would be well advised to adopt the sort of caution usually reserved for Eastern counterparts than the "no frills" approach associated with the casually gregarious Anglo-Saxons. Informality is certainly one aspect of the American managerial model which has not yet completed the Atlantic crossing. Forewarned is forearmed.

Jean-Louis Barsox is a postgraduate student of French management at Loughborough University of Technology.

Business courses

Personal computers in strategic management, London, June 2-3. Fee: £207; personal members £189.75; corporate members £189.75. Details from the Strategic Planning Society, 15 Belgrave Square, London SW1X 8PU. Tel: 01-225 0246. Fax: 01-225 1293.

Company employment policies — the role of the personnel director in business planning, Henley, June 1-3. October 10-12. Fee: £695 + VAT. Details from Henley — The Management College, Greenlands, Henley-on-Thames, Oxon RG9 3AU. Tel: 0491 571454. Telex: 949026 HENLEY G.

Total quality management, London, June 7-8. Fee: £546.25. Details from IFS Conferences, 95-99 High Street, Kempston, Bedford MK43 7BT. Tel: 0234 853605. Telex: 355-490 IBSG G.

An introduction to business forecasting, London, June 21-24. Fee: £1,000. Details from Rehana Shah, Registrar, Business Forecasting, London Business School, Sussex Place, Regent's Park, London NW1 4SA. Tel: 01-263 5050. Telegrams: LON.BUSKOL. Telex: 274 61 LBSX KOK G. Fax: 01-724 7875.

Licensing in Europe: Licensing Executives Society — 1988 Pan-European Conference, London, June 22-24. Fee: £55/£255. Details from Ms R. S. Lebrasse, Manager — Operations, Battelle Institute, 15 Hanover Square, London W1.

Computers in Personnel '88, 'A generation on', London, June 28-30. Fee: £100/£250. Details from IPM members/IMS subscribers £454.25; non-members £511.75. Details from Conference Administrator, Institute of Personnel Management, Freepost, London SW19 4TY.

The expanding private company, tax and financial planning for its controlling directors and shareholders, London, June 30. Fee: £212.75. Details from Legal Studies & Services, Bath House, 56 Holborn Viaduct, London EC1A 2EX. Tel: 01-255 4080. Telex: 999870. Fax: 01-493 0848.

World Gold Conference, Vienna, June 13-14. Fee: £590. Details from Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ. Tel: 01-925 2323. Telex: 27347 FTCONF G. TELEFAX: 01-925 2125.

Successfully acquiring unquoted companies, London, June 1-2. Fee: £206. Details from Ms J. K. Van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 996827 TACS G/RET 1202.

The people factor

Across the cultural divide

Christopher Lorenz on Daimler-Benz's efforts to integrate its personnel

EDZARD REUTER, who is leading Daimler-Benz on a controversial takeover and diversification drive, says "the key to the success of the whole story" will be broadening the perspectives and experience of his managers.

To any acquisitive company, the "people factor" is always vital, especially if the digestion process involves getting previous competitors to work together. But it is unusually crucial for Daimler because of the novelty of its experience as more than just an automotive company (see this page, April 19 and 22).

Daimler is not only a relative novice at diversification, it also has little experience of divisional management, until its takeovers of AEG, Dornier and MTU in 1985 its structure had always been functionalised, like most West German companies.

In addition, its culture was not only dominated by cars and trucks, but by a close-knit group of managers brought up in Stuttgart and other parts of south-west Germany. Until the takeovers brought several new members onto Daimler's board, Berlin-born Reuter was one of the few "outsiders" of any standing.

This inbreeding and cohesion was generally a source of strength to Daimler in its days as an automotive specialist, though it limited the company's openness to new ways of thinking and organising itself as it expanded abroad in the 1970s and early 1980s. Now it is very much a mixed blessing.

Reuter is quite open about the company's need for more general managers, particularly with international experience — the rapid internationalisation of industry is one of his prime preoccupations.

But instead of hiring a flood of managers from IBM and other external training grounds, he hopes to meet most of the need from within the enlarged group, through a mixture of management development programmes and job transfers across company boundaries. His first priority after the takeovers was to get everyone to be working well together, both formally and informally.

This is one of the justifications for the many formal project groups and steering committees which now criss-cross Daimler, AEG, Dornier and MTU, even if the laboriousness of some of them is causing frustration, to a

number of senior managers in technology and engineering.

"Working groups and committees with specific problems to solve are particularly effective" at getting people to work together, says Manfred Gentz, Daimler's personnel director. These are especially thick on the ground in research and technology (see April 22) but they now exist in every function.

So do two types of twice-yearly meetings of top and senior managers. The first, "team discussions" between the group's board members and directors (about 100 people in all) last for between half a day and three days. The second, "information meetings", bring together as many as 700

senior managers for half a day of formal and informal discussion.

A series of three to five-day seminars has also been developed for about two dozen executives at a time; these deal with themes such as "strategy", "ecology and economics", and "leadership and organisation".

Beyond such limited exercises, really unified management development will take "many, many years" to achieve, says Gentz. This is not only because current development practice varies so widely across the group (with Daimler's policy and programmes far more advanced than those of AEG or, especially, Dornier).

Equally important is that "we have to proceed very carefully in order to avoid creating sensitivity or opposition," stresses Gentz. "Each of these companies has its own culture, and we are convinced that we shouldn't destroy it, but expand it by a sense of belonging to the group."

As managers switch companies, such problems will gradually recede. So far the number of transferees is only about 20, "but this will soon increase sharply," says Gentz.

The flow in and out of Daimler is roughly balanced at present; this is partly coincidence, he says, and partly the result of Daimler's care to avoid swamping its outflows.

Most of the traffic, in all directions, has been at junior levels, though AEG has taken a few senior managers from Dornier, and Dornier has supplied a handful to Daimler. AEG is unlikely to be much of a source of supply, because of its past problems, during which it lost many of its more talented younger executives, "its surplus is not that big," as Gentz puts it.

The most senior Dornier transplant to Daimler, Dr Joachim Dreyer, who is now a director of co-operative programmes in research and technology, says the transfer has been made relatively easy by the same regional cohesion from which Daimler has always — largely — benefited.

Like many engineer-managers in the enlarged Daimler empire (even within AEG), he was brought up in south-west Germany. Many people already know each other, he says, either from their student days or from subsequent professional contacts. "Most of us studied at the same universities."

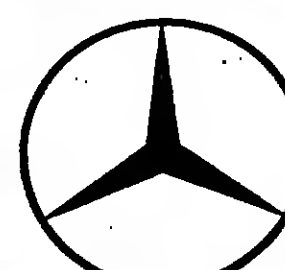
But, unlike many of his more senior colleagues, the 45-year-old Dreyer epitomises the sort of executive with cross-functional and divisional experience whom Daimler needs aplenty if it is to manage its diversification successfully.

Thanks to Dornier's collaboration with other European aerospace companies, Dreyer also has considerable international experience — another prime requirement in the "new Daimler".

Though Gentz recognises that the group's much-increased need for people who have worked abroad may force it to step up external recruitment, he says Daimler intends to continue its traditional policy of promoting mainly from within.

Despite the recent arrival on the board of a top executive from the West German tyre industry (who is widely seen as his help apparent), Edzard Reuter foresees most of the outsiders coming in at several levels beneath the board.

Daimler may be facing tough new challenges, but it is not about to scrap its traditional preference for insiders in the real seats of power. Which leaves them with a lot of learning to do.



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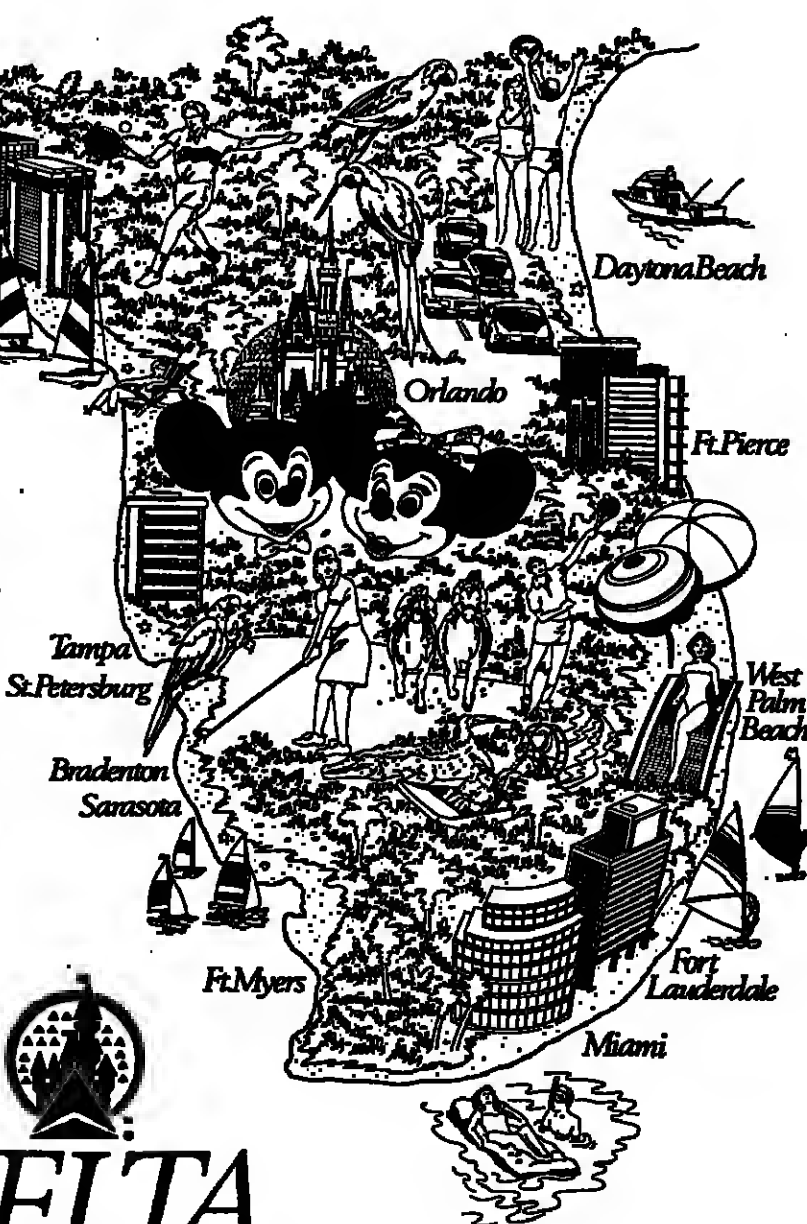
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FINANCIAL TIMES CONFERENCES

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London, 6 & 7 June 1988

The Financial Times and the European Paper Institute have joined forces to hold this high-level conference on World Pulp and Paper. Under the chairmanship of Mr John Worridge, Chairman and Chief Executive of Wiggins Teape, Mr Red Cavaney, President & Chief Executive Officer of the American Paper Institute and Mr David Clark, Executive Director of the European Paper Institute, authoritative speakers from around the world will discuss the prospects and opportunities facing the industry. Contributors include: Mr Bo Berggren, President & Chief Executive Officer of STORA, Mr George Paty, Chairman & Chief Executive Officer of Resap Enterprises, Mr Francis Gros, President of Aracruz Celulose, Mr Hugh Fletcher, Chief Executive Officer of Fletcher Challenge, Dr Hartwig Geygall, Chairman of the Board of Feldmühle, Mr Jorge Nunes, Chairman of Torres Tostench and Mr Pentti Rantalalahti, President of Veitsluoto.

GOLD
Vienna, 13 & 14 June 1988

This conference, one of the most significant annual Financial Times events, has attracted another remarkably distinguished panel under the chairmanship of Mr Robert Foy and Mr Fritz Plass. Dr Chris Stals of the South African Treasury will once again be the Keynote Speaker and the other contributors are: Dikm Ferdinand Laciara, Mr Tim Green, Mr Brian Marber, Ms Amy Guassman, Mr Rolf Willi, Mr Julian Baring, Mr Guy Field, Mr Denis Suskind, Mr Immo Toshima, Mr Doo Mackay-Coghill and Mr Alfred Schneider.

EVCA - VENTURE SYMPOSIUM
London, 25, 26 & 27 May 1988

The theme of this year's EVCA symposium is the internationalisation of venture capital. European venture capital groups or those actively involved in advising entrepreneurs or venture capitalists should find the content of this year's programme of interest, particularly with the 1992 European Community harmonisation plans becoming relevant within the near future.

Among the speakers taking part are Michael A. de Haan, Chairman of the EVCA; John Cope MP, Minister of State for Employment; Alan Mayhew, Director of the SME Taskforce, EEC; Lionel Anthony, Chairman of the EVCA; William S. Field, Chairman of Prudential Venture Capital Management Inc; Tony Lorena, Managing Partner of ECI Ventures; Lynton Jones, Executive Director Europe, NASDAQ International; and Ray A. Douse, Managing Director of MMG Patricof & Co Limited.

CAPITAL MARKETS WORKSHOPS

16-18 May 1988, 1-3 June 1988 & 11-13 July 1988

This series of Workshops, devised by the Financial Times and Price Waterhouse, has been extended to include these additional dates. During the three days, the programme provides intensive coverage, supported by case studies of capital market activities, ranging from underlying concepts through the specific markets and instruments, to practical guidance on key aspects of management control of the business including operations, risk management and performance measurement.

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Monday April 25 1988

Mr Botha's predicament

PRESIDENT P.W. Botha's re-election last week of the need for political reforms was a courageous repudiation of those who wish to take South Africa back to the days of Dr Hendrik Verwoerd and the grand apartheid design. But it did not dispel the impression that the President remains bogged down by the complexities of his country's crisis.

He is besieged by white South Africa's extreme right, presides over a divided Afrikaner folk, is unable to win over moderate whites, and is denounced by the overwhelming majority of black South Africans.

For the past few months Mr Botha has been going out of his way to placate white South Africa's extreme right. He has imposed drastic curbs on black opposition at home, and continued to mount cross-border attacks against alleged bases of the banned African National Congress. It has not worked. The ruling National Party has lost the last three by-elections in a row.

Last week Mr Botha switched tack. He gave his government's stalled reform process a nudge. He hinted at black participation in the electoral college that chooses the state president; suggested that blacks should be admitted to the president's advisory council (the country's policy advisory body); and held out the possibility of elected regional authorities for blacks living outside the so-called homelands.

There is little reason to believe that these vague proposals — no details or timetable were provided — will lead to a change of heart amongst sceptical blacks. As Mr Colin Eglin, leader of the Progressive Federal Party, pointed out, they avoid the central issue of South African politics — the participation of blacks in the sovereign central parliament.

Black leaders — including the conservative Chief Mangosuthu Buthezi — have long insisted that the main precondition to their participation in any negotiations for a just society is the lifting of the ban on the ANC and the release of its leader, Mr Nelson Mandela, and other political prisoners. Mr Botha now proposes to reconsider this stance, or, conversely, to insist that they should back the president.

The education of managers

The British Institute of Management will shortly propose to its 73,000 members that the organisation apply for a royal charter, enabling it to bestow the title of chartered manager on individuals who pass certain practical and theoretical tests.

The BIM move has the support of a number of prominent industrialists, including Mr Bob Reid, chairman of Shell UK and of the newly-formed Council for Management Education and Development. The Council also intends to launch a code of practice on management development.

The code of practice is likely to be widely supported. Privately, however, several of those most active in furthering the cause of management education in Britain have grave reservations about the notion of the chartered manager.

The problem with the chartered manager concept is that it is backward-looking. Why attempt to turn management into a chartered profession at the very moment that the career professions are being lambasted for their exclusivity, insularity and restrictive practices?

The chartered manager idea is also certain to be misunderstood. Some will assume that the BIM is going into the business of handing out licences, of deciding who may or may not call themselves managers.

The BIM, of course, denies that it intends to do any such thing. It knows that nobody can stop companies appointing whoever they wish to managerial positions.

Practical courses
 The aim, the BIM says, is to give as many young managers as possible access to a recognised, portable management qualification — as recommended in reports published last year by Professor Charles Handy and Dr John Constable.

Such a management qualification is, however, already being shaped independently of the BIM. Several major British companies have approached educational establishments to help them draw up management courses.

These courses are far more practical than the traditional Masters of Business Administration courses. Managers on these newer, company-designed courses

Next test

The next electoral test for Mr Botha comes at the municipal elections next October, and Conservative politicians rehash the prospect. As things stand, the next by-election general election must be held by April 1990. It is quite possible, however, that Mr Botha may be able to postpone the poll to 1992, provided he secures the support of Mr Allan Hendrickse, leader of the largest party in the Coloured (mixed-race) house of assembly.

If he does win this breathing space, he will have more time in which to remedy one of the fundamental flaws in his strategy. It is not possible, on the one hand, to secure the participation of black South Africans in efforts to work out a new political system for the country, while at the same time imprisoning many of their leaders.

Only two months ago the government placed severe curbs on 17 anti-apartheid organisations and arrested 1,000 members of the South African Trade Union. An estimated 30,000 people, mostly blacks, have been detained for varying periods since the state of emergency was introduced 22 months ago.

Between 2,000 and 4,000 are currently held by the police. Within their ranks are the men and women with whom Mr Botha needs to discuss the options for South Africa. Until the President recognises this, the fundamental reform that is so urgently needed cannot get under way.

Alan Friedman reports on Carlo De Benedetti's prospects after his worsting in Belgium

More than one man can do

AFTER Mr Carlo De Benedetti's reversal in his battle for control of Société Générale de Belgique and a series of other difficulties in the past month, members of the international financial community who follow his activities are starting to ask themselves: Is Carlo losing his touch?

The speculation has been fuelled by Mr De Benedetti's failure on April 14 to win management control — or even seats on the board — at La Générale, the giant Belgian holding company which he has been openly pursuing since January. And in the days before the Belgian campaign turned sour, Mr De Benedetti was jettisoned back and forth to New York for heated talks with American Telephone and Telegraph on the size of its stake in Olivetti, his principal operating company.

Mr De Benedetti has also been facing a few battles back home in Italy. In one of them it looks as though he will succeed in asserting his effective control of Mondadori, the country's second biggest publishing and magazine group. The other pits Mr De Benedetti against his perennial rival, the Agnelli group, which controls Fiat, in a bitter struggle for control of Credit Romagnolo, a wealthy Bologna-based private bank.

Meanwhile, Mr De Benedetti's long-running legal battle to force the IRI state holding company to honour a 1985 agreement to sell him the SMI foods group ended in defeat on April 19 when his last possible appeal was thrown out by a Rome court.

With this wretched confluence of events, Italian news magazines last week featured cover stories with headlines such as "De Benedetti in the Trenches" or "The Humbling", accompanied by pictures of him looking disgruntled. Paolo Assoni, a Milan stockbroker, expressed the view of many in the market when he said: "He is a brilliant fellow, the most international businessman in Italy, but I fear he has simply taken on too much in too short a time."

Mr De Benedetti's weary but determined corte of advisers at Olivetti's headquarters in Ivrea and at CIR, his main holding company in Milan, respond that the situation may look bad from the outside, but that the group is working as well as ever. "What one executive describes as 'this very messy month'."

In New York, meanwhile, Mr Yves André d'Estel, vice chairman of Wasserstein, Perella (which has been advising Mr De Benedetti on the Belgian bid), insists that "his financial structure is sound" and his industrial base is solid.

A vital number in assessing the group's position, says Mr d'Estel, is its net cash position (that is, total debt less cash and short-term funds).

The reason for scrutinising this number carefully is the scale of Mr De Benedetti's spending on shares in La Générale and the additional stakes in Olivetti. There has been in Olivetti's words, a "fundamental difference of opinion" with AT&T, its "global partner" and largest single shareholder.

Earlier this month, according to Mr De Benedetti, AT&T was

L1,400bn (\$500m or just over \$1bn) on La Générale. The first 1,000bn of expenditure wiped out Cerus's cash balance and the remaining L1,100bn has been financed by bank loans. Mr De Benedetti's aides say that, in the worst case, it would have to spend another 1,000bn to buy out its allies. This would bring total spending on La Générale to L3,100bn, of which L1,900bn would be financed temporarily by bank debt. This L1,900bn corresponds to the eventual proceeds of Mr De Benedetti's sale of the Buioni foods group to Nestlé of Switzerland.

However, Mr De Benedetti's sale of Buioni's French operation is facing legal challenges from minority shareholders in Paris. Much hangs on the successful completion of the sale of the Buioni assets. This single share deal would put Mr De Benedetti's financial back in order, without any further asset disposals. If you ask Mr De Benedetti's financial men about the problems with the sale of Buioni's French arm, they reply: "The worst that can happen is we get sold even more for Buioni."

Events will prove whether that confidence is justified. As long as the Buioni deal goes through, the De Benedetti group's balance sheet looks healthy. After selling Buioni's assets, the greatest potential repurchase of La Générale shares would leave the group with net debt of little more than \$300m, compared with group net equity of \$1.6bn. (These calculations are based on data supplied by CIR. They exclude Olivetti's assets, which have a net cash balance of L400m and is managed separately from the rest of the group.)

Last week Mr De Benedetti's son Rodolfo and other executives CIR and Cerus were meeting Mr De Benedetti's bankers in Paris to discuss a stand-by credit line of around \$300m.

Mr De Benedetti's financial position appears secure, as long as the Buioni deal goes through. Meanwhile, however, he has spent a vast amount in Belgium only to reach an impasse. He is now constrained to seek a compromise with the triumphant group of shareholders, led by the French investment bank Compagnie Financière de Suez. This group has 55 per cent of the votes at La Générale, compared with Mr De Benedetti's 45 per cent.

The consensus view among analysts is that it is in the mutual interest of both Suez and Mr De Benedetti to work something out, although probably not before the second round of the French elections on May 6. At that point, predicts Mr d'Estel, the two sides will come to some agreement: "It is a stalemate. Now they can basically accept ship or manage the assets. The second would be better."

While the future of La Générale awaits resolution, Mr De Benedetti is knee-deep in another matter — one that concerns the ownership of the Olivetti group. There has been in Olivetti's words, a "fundamental difference of opinion" with AT&T, its "global partner" and largest single shareholder.

Earlier this month, according to Mr De Benedetti, AT&T was

De Benedetti group's net cash position

Company	Line billion Net Cash (€)	Company	Line billion Net Cash (€)
CIR-Sabaudio	-170	CIR-Sabaudio	-170
CIR International	-210	CIR International	-210
Cerus	-1,100	Cerus	-1,100
Buioni	+200	Buioni	+1,800
Total net	-1,280	Total net	+320
Total in US\$	-1,040m	Total in US\$	+259m
Additional potential Société Générale de Belgique exposure -700			
Total potential net	-1,980	Total potential net	-380
Total in US\$	-1,600m	Total in US\$	-308m

This table shows the De Benedetti group's expected net debt at the end of April 20, 1988 at which point Buioni had already advanced 1,200 billion of the L1,200 billion being paid for Buioni assets.

These figures refer to all companies except Olivetti, which has a present net cash balance of around L400 bn.

Source: CIR

on the verge of increasing its stake from 22 to 40 per cent and taking over management control of Olivetti. On the afternoon of Saturday, April 9, Mr De Benedetti flew to New York, at 8.30 the next morning he met Mr Robert Allen, the new chairman of AT&T, to discuss the matter. He flew straight back to Turin that afternoon, announcing to the

pushing AT&T's mini-computers. The LXX mini-computers reflect Olivetti's attempt to reduce its reliance on low-margin, high-volume personal computers. Top executives say the goal is to "achieve a quantum leap in turnover" by 1989-1990 and to double Olivetti's current 4 to 5 per cent of the European mini-computer market by the

standard for mini-computer manufacturers, based on Unix and Sun's Sparc, an advanced micro-processor chip. Many other companies — including, in Europe, Britain's ICL — have decided to support this combination. Olivetti, however, is leaning the other way. Although it has not yet taken a final decision on which chip to use in future, it appears to be more interested in the Sparc's closest rival, the Motorola 68000. The Italian company has recovered the Motorola 68000 series of chips for the LXX series. Olivetti says it wants to ensure its "freedom" to choose between AT&T/Sun and Motorola.

For the past few months, therefore, Olivetti and AT&T have been discussing both the question of which system to use in developing Olivetti mini-computers and the separate (but in Olivetti's mind related) issue of AT&T's share stake. Under the terms of its current agreement with Olivetti, AT&T must not increase its stake beyond 22 per cent until 1990 without the Italian company's agreement. Even at that date, its potential stake is limited to 40 per cent for a period of several years.

Mr De Benedetti was apparently prepared to agree to an immediate rise in AT&T's stake. To bring it about, various formulae were discussed. In one of them, his aides say, he offered to sell AT&T around half of CIR's 24 per cent stake in Olivetti. To bring AT&T up to 40 per cent, Olivetti would issue new stock. The Americans responded with a contract under which, after the rise in AT&T's stake, Olivetti's chief executive would report to

New York. Mr De Benedetti balked at this and the talks went nowhere. As things stand, AT&T still cannot increase its stake until 1990.

Both companies are being polite about the disagreement. An Olivetti executive, who sat in on Mr De Benedetti's meeting with AT&T's Mr Allen, says: "I saw that Bob Allen understood our position and is no longer insisting on management control." An AT&T spokeswoman says that while there may be differences of opinion from time to time, "the alliance is based on mutual interests and a common strategic vision. We believe strongly in the Sparc chip and we are advocating it for many companies, including Olivetti. But we are not imposing it on any company, including Olivetti."

AT&T and Olivetti are thus glossing over their previous differences, which executives of both companies describe as "normal" in any inter-company relationship. But uncertainties remain. The expected imminent return of Olivetti's Mr Vittorio Cassani, the former Olivetti man who since 1986 has been running AT&T's computer division, will raise eyebrows on both sides of the Atlantic. Mr Cassani's position, as an Olivetti man at the heart of AT&T's computer division, was a touchstone of the two companies' close relationship in this field. And if Olivetti eventually decides to opt for a Motorola-based "mini-computer" line, rather than one based on the AT&T/Sun standard, Ivrea and New York will have that much less in common.

Mr De Benedetti, now 53 years old, has a lot on his plate. At Olivetti, his team of managers is strong and Mr Cassani's expected return to Italy should reinforce the status of Olivetti's Italian base. Over Credit Romagnolo and Mondadori, while unpleasant, are not hugely important and are being handled mainly by his senior aides at CIR. The La Générale affair must be more troubling. It has been a costly experiment in the still-nascent world of European hostile takeover bids. If the proceeds from Buioni come in, as expected, by September, then most of the debt the venture attracted will be covered. Further sales do not seem necessary.

The most serious damage has been done to Mr De Benedetti's ego and to his image as a winner. His investors in Italy cannot be very happy — the shares of his group's companies are underperforming the Milan bourse. "It is a good thing," says one broker, "that he does not need to go to the market right now."

Is Carlo De Benedetti losing his touch? The answer appears to be that he is still the aggressive and at times far-sighted entrepreneur he has always been. But he is only one man. He cannot expect to make consistently good judgments with such a crowded agenda and such a vast array of different issues. His staff says that the "crunch" period is over now and that each matter will be dealt with, "step by step." One cannot help thinking, however, that Carlo De Benedetti must be wishing he could take a weekend by the sea.

AT&T and Olivetti are glossing over all their previous differences, which their executives describe as "normal". But the uncertainties remain.

world that he had persuaded AT&T to keep its Olivetti stake down to 22 per cent. In Italy this was portrayed as a "victory" over the Americans. But the reality was not so clear-cut. And the shareholding issue was intertwined with another, technological question.

The technology issue started to come to a head last November, when Olivetti announced a new series of mini-computers, the LXX line. For the first time Olivetti was moving into the mini-computer market, to do battle with IBM and Digital Equipment.

Just as significant, the announcement implied that Olivetti would no longer devote its efforts to

early 1980s. For Olivetti, therefore, the new line is a crucial strategic thrust. If it is to retain a competitive edge, it must exploit the new high-performance micro-processors now becoming available.

Here is where the divergence of opinion occurs with AT&T. Like its biggest shareholder, Olivetti plans to use AT&T's Unix as the core software standard for its mini-computers. The problem is that two chip families are fighting to establish themselves as the best microprocessors for running Unix.

AT&T is betting heavily on an alliance with Sun Microsystems of California to develop a new

Ramsey's broad church

Michael Ramsey, the former Archbishop of Canterbury who died last week, was one of the best leaders the Church of England ever had.

His first came across him when he was Bishop of Durham in the early 1950s and I was at school nearby. His sermons and his voice were unforgettable. You could turn on the radio years later and still recognise that mixture of sing-song and intellect that made his tones so memorable. He would bring to the pulpit in Durham people who, it seemed, came from another world: like Trevor Rundleston, who gave a sermon on the text "I came not to bring peace, but a sword," and spoke about South Africa before most of us had understood that there was a problem.

Ramsey went on from Durham to York and then Canterbury, which northmen in those days regarded as the natural, and also necessary, route to the highest office. He was Archbishop of Canterbury from 1961-1974, a time of great social and political change, not only the onset of the permissive society, but also the end of empire.

One of Ramsey's responses was to seek links with other churches, something which in those days was regarded as much more heretical than it would be today. He went to Rome and became friends with Pope Paul VI. He talked to the Protestants as well and was one of the first to be aware that the future of the Church of England lay at least as much abroad as at home, if only because the majority of practising Anglicans is no longer white Anglo-saxon.

Cardinal Hume, the Archbishop of Westminster, said that Ramsey's death that he was "much loved and admired by the catholic community". That is undoubtedly true, but one wonders if a catholic leader would have said it when Ramsey was making his first attempts at a renewal of church unity.

None of that should detract from the present Archbishop of Canterbury, Robert Runcie, who, in trying to hold a social as well as a religious fabric together and is also a brave man. But it was Ramsey who began to identify the problems and search for the solutions.

Equivocal

Mr Dan Rostenkowski, the chairman of the Ways and Means Committee in Washington, was seen last week by the Observer as being evasive. "Maybe I am, maybe I'm not," he replied.

Japanese model

Norman Macrae, the deputy editor of The Economist, is being awarded the Order of the Rising Sun by the Emperor of Japan.

Strictly speaking, it is the Order of the Rising Sun, third class, categorised as "gold rays with neck ribbon". Still, it is a singular honour for a non-Japanese. A Japanese spokesman said that it is the seventh highest in the Rising Sun ranking order of about 20.

Macrae first went to Japan for The Economist for three weeks in 1983 and surprised even the Japanese by what he wrote about their economic potential. His articles were immediately translated into the vernacular and became a kind of text book for the future. Since then, he has been back, nine times, though never for more than a three week stay. Some of his more recent articles have been critical: for instance, on the inadequacies of the Japanese distribution system. Tokyo may even have learned from them.

The award will be officially announced on Friday, the Emperor's birthday, and almost coincides with the visit to Britain next week of Noboru Takeshita, the new Japanese Prime Minister.

It is odd that Macrae, who not only discovered Japan for the west but has also been writing

OBSERVER



about the virtues of the enterprise culture long before most members of the present British cabinet ever thought of them, has not been similarly rewarded in his own country. His only other medal is the Burma Star, which he won in the war. Macrae is 65 this year and probably retiring.

Saab building

One of the better pieces of junk mail to arrive through the letter box recently was a booklet called: How to build your own Saab. We read it with interest, but decreasing enthusiasm. Building the engine was difficult, but not impossible. The rest, said the booklet, was plain sailing, although when it came to climate control it would help to have a first class honours degree in engineering.

Actually, it was not a do it yourself book at all, but an advertisement to buy a Saab ready-made. As such, it looks like a winner.

Fortune smiles

Margaret Thatcher's Britain has won if not the ultimate acco-

lude, at least one not be snuffed at.

The cover story in the forthcoming issue of Fortune International is headed: Britain is Back! "After decades of decline," it goes on, "the world's oldest industrial power has recovered its prowess." Among the winners it picks up are ICI for leading the way in internationalising its business, British Steel for surpassing even the West Germans in its efficiency, and Glaxo for its Zantac drug.

Some 20 years ago the best that American magazines could do for Britain on their covers was to write about Swinging London. Fortune provides the greater compliment, though oddly enough it should be possible to have both.

Howe speaks up

Mr Geoffrey Howe, the Foreign Secretary, has taken over from Lord Whitelaw as the man who tries to soothe the Tory Party when it is in trouble. Hence his remarks at the weekend about the revolt on the poll tax: "We must not allow ourselves to become unduly distracted by an important but second-order debate over detailed mechanics."

The only trouble about that is that over the years Howe himself has so often seemed to become bogged down in detail. That reputation is largely unfair, but it would help sometimes if he could speak out a bit more clearly. He did it, also, at the weekend, over Ireland when he showed some sympathy for the view of Charles Haughey, the Irish Prime Minister, that the Republic is not getting all that it is entitled to expect out of the Anglo-Irish Agreement. He should keep it up.

Howe is, after all, now the nearest Britain has to an active elder statesman.

New television

"I want a really controversial programme that won't upset any-

Anything you say will be taken down and may be used in evidence...

The Government is re-assessing the reasonable value of all commercial premises. Your company will have received one of these forms from the Inland Revenue. The answers you provide could significantly affect the increase in your rates and you are strongly advised to take professional advice. For further information please contact John Devereux or Phil Bodman.

At any rate, you're better off talking to Hillier Parker.

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ELKO, just off Interstate 80 in the ranch and sagebrush country of northern Nevada, is the last stronghold of the cowboys. They arrive in force on Saturday nights with six-guns strapped to their hips. Jim, a former gun-toting sheriff of Elko, points out that it is only illegal to carry concealed weapons.

He says the policy helps to keep the peace. But lately there have been some shootings as the town has undergone a transformation wrought by that stuff of Wild West legends - gold.

One man shot another who had "been messing around with his wife," says Jim. There were two murders within a few days of each other on the highway outside Elko, and a man shot himself and blew up his car outside the Esquire Motel on Idaho Street.

"You can't hardly recognise this place," says Mrs Lorena Ebers, manager of the Manzanito Motel. "It used to be a sleepy cow town. It's gold that brings all the riffraff in."

Elko, with 13,000 people, is the fourth largest town in Nevada. Until recently, it relied mainly on tourism and gambling for its income. Now it is in the middle of a gold rush.

Straddling Interstate 80 is a 70-mile tract of mountains and cattle range beneath which is the Carlin Trend, a middle of faults, zones and geological overprints, which is the best gold formation outside South Africa and the Soviet Union.

The Nevada gold rush has already helped the US overtake Canada to become the third largest gold producer after South Africa (540 tonnes a year) and the Soviet Union (289 tonnes). The state's 1987 output was 108 tonnes.

By the early 1980s, the Trend alone could be producing 2m tonnes (60 tonnes) of gold a year. Reserves are probably many times greater than the 30m oz of gold so far identified near the surface.

Many of Elko's inhabitants now work for one of the companies which are using the town as a prospecting base: American Barrick, the Cordex Syndicate, Freeport McMoan, Newmont and Placer Development.

The new Nevada gold rush is very different from the first, 100 years ago. Gone are the days when a prospector could find gleaming gold nuggets in a stream bed. In place of the high-grade lode mines (where a vein of gold was dug out), the 30 or so new Nevada mines are all very low grade epithermal deposits of disseminated gold - tiny particles, invisible to the naked eye - on or just below the surface. The grade is usually around 0.1 oz of gold per tonne of ore, but some get by as little as 0.04 oz because of open-pit mining and modern technology.

Nevada's gold rush

Hidden riches in cowboy country

By Kenneth Gooding and James Buchan

Jerritt Canyon, 50 miles east of Elko and 65,000 feet up in the Independence Mountains, does not have the advantage of being on the Carlin Trend. But since it started in 1982 it has consistently been one of the top three gold mines in the US.

It is 70 per cent owned by Freeport McMoan Gold with FMC Corp as its 30 per cent partner. Freeport reckons the mine stuffs 40,000 tonnes of material to obtain 4,500 tonnes of ore and uses 30 tonnes of chlorine for the daily production of one 56 lb "button" of gold, worth more than \$50,000 at current prices.

The ore at Jerritt Canyon must be turned into an oxide before gold can be properly recovered. The crushed material is put through a chlorination process, which adds more than \$40 an ounce to the production cost. However, because open-pit mines are so cheap to develop and run, the cash production cost at Jerritt is only \$187 an ounce, well below the Western average, and \$248.41 an ounce after depreciation and amortisation is taken into account. Compare that with the \$453.66 an ounce Freeport realised on its gold last year.

Last year Jerritt processed 1.5m tonnes of ore at an average grade of 0.215 oz a tonne. Gold production reached a record \$15,861 oz. This helped Freeport McMoan Gold achieve net income of \$35m in 1987 on revenue of \$101m, up from \$14m and \$8m in 1986.

Freeport has the prospecting rights to a large area of land in the Jerritt area and discoveries are more than keeping pace with output. It has 36 other active gold prospecting projects under way. Although the prospects are not all in Nevada, the company is more than playing its part in the frantic search for gold covering virtually the whole of the state.

Over at Newmont Gold, which controls four-fifths of the Carlin Trend, Mr Peter Philip, the president, says: "We are in lion country." That can be taken in more than one sense. For the hidden riches that Newmont Mining inherited when it bought the T

Larry S cattle ranch for \$35m in 1982 lured a pack of stock market predators last year, which all but tore apart the company. Though Newmont Mining has survived, it has been forced to carry on extraction at a break-neck pace to improve the value of its stock.

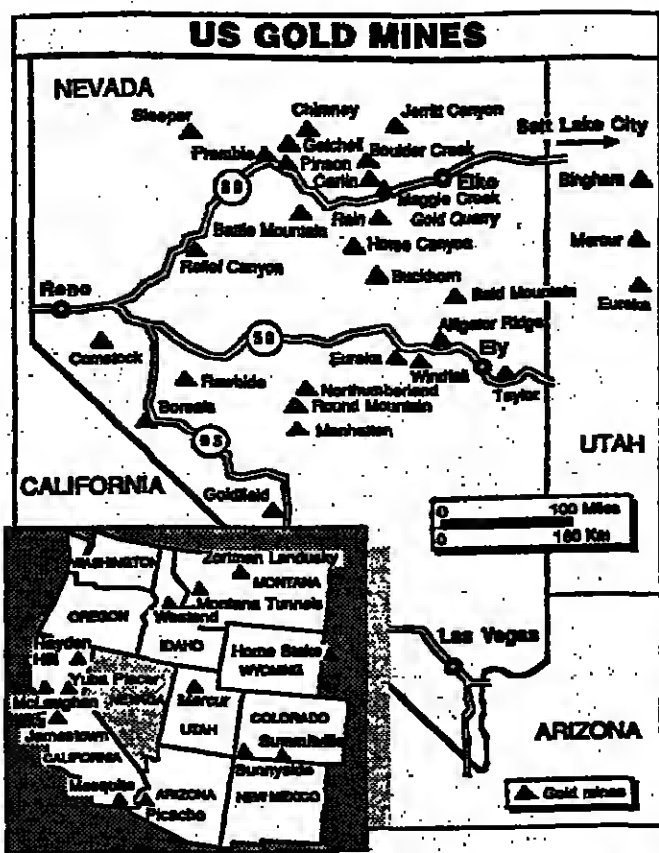
In early 1987, Mr Robert Zerga, a former copper man who is Newmont Gold's general manager, received a request for a tour of Gold Quarry, the best developed of the company's seven Carlin Trend prospects and the site of a vast open-pit mine. The request came from Galactic Resources, a small Vancouver company which owns an interest in a prospect at the northern end of the Trend.

On August 30 last year, Newmont Mining, the parent group, received a \$6m takeover bid from a group called Ivanhoe Partners, led by the roving Texas takeovers, specialist, Mr T. Boone Pickens. Included in the group was Galactic Resources.

Newmont Mining fought off the attack, but at tremendous cost. The company was transformed overnight. Instead of a well-capitalised company, with \$64m in cash to deploy in mining operations in the Trend and in Australia, Newmont Mining took on \$2.1bn in debt to pay a special cash dividend to buy out the takeover speculators. Even then, the company only survived thanks to emergency buying of Newmont shares by the British and South African capital represented in Consolidated Gold Fields, which now owns 48.7 per cent of the company.

Newmont Mining faces big challenges. By the turn of the decade, Newmont Gold wants to produce more than 1.5m oz a year - more than any company outside the great mines of the Transvaal.

But the debt level has left the parent company Newmont Mining highly vulnerable to the volatile gold price, which has tumbled since the stock-market crash last year. It has also severely constrained Newmont's ability to raise conventional finance for its operations. Newmont



has taken a bold step to restructure its finances by borrowing \$1m in gold which will be paid back over five years. The deal, raised about \$450m, but it mortgaged much of the Nevada production.

Newmont tore up the old mining plans for the Carlin Trend and adopted the most radical programme Mr Zerga and his colleagues could devise. After producing 585,000 oz last year, it is looking for 950,000 this year and a peak of 1.5m in 1991.

The capital and technology requirements are daunting. All the high grade ore was stripped off the surface by Newmont in the 1960s. The remainder is in the range of 0.01-0.1 oz per ton of ore. Mr O. D. Christensen, who runs exploration for the Newmont companies in Elko, says: "The very large grains are one part per million. We're talking about the consistency of cigarette smoke."

To make Gold Quarry mine pay, Newmont Gold uses a complex computer-based statistical process called Kriging. On the basis of sampling and chemical tests, the computer selects for each load of ore the treatment that gives the optimum financial return: straight milling for the highest grades, more wasteful heap-leaching for lower grades, and refractory ore treatment or leaching for the lowest. By doing this, Newmont Gold believes it can keep its cash cost, including

royalties paid to the former owners of the ranch for Gold Quarry production, to less than \$200 an ounce. But to maintain that rate, it will consume capital almost as voraciously as ore.

At present, Newmont Gold has just two crushing mills and a flat expense or paid for leaching. One mill, at the old Carlin mine, goes back to the 1960s. The second, at Gold Quarry, was built in 1983 to crush 7,000 tons of ore a day. One day earlier this year, it was doing 11,000 tons.

Newmont Gold wants to build a mill and leach at its Ram prospect in the south and for a clutch of prospects, including Bootleg, Genesis and Blue Star, in the north. If all goes well, Newmont Gold should be generating so much cash by 1990 that it can cover its capital costs and come to the aid of its strapped parent Newmont Mining.

Of course, things may not move as smoothly as the five-year mining plan suggests. But one day early this year, drilling in the snow near the site of the mill, Mr Christensen pulled out a rock which he assayed at 0.28 oz per tonne for 470 feet of its length. To somebody who is not a gold miner, this sounds like a lot of ore and a little gold, but the industry knows better. Mr Christensen chooses his words carefully to describe it. "It's the greatest hole drilled in the history of gold mining."

Regulating the City

Improved protection for the public

By Clive Wolman

THE NEW investor protection framework and City regulatory structure, the implementation of which reaches its climax on Friday, is a political anomaly.

It is one of the few exceptions to what has been the most striking economic policy of the Conservative government over the last nine years - the rolling back of state intervention in the economy and the ever-greater emphasis placed on freely operating markets.

As a result of both the Financial Services Act and the Guinness affair, government policy towards the prevention and prosecution of suspected malpractice in the financial markets has been much more active and interventionist over the last two years than in any period of Labour governments.

A booklet published today by the Institute of Economic Affairs implicitly expresses this paradox by challenging the fundamentals of the new City regulatory framework from the standpoint of free market economics. Its main interest is that it poses the questions that appear to have troubled Lord Young, since he took over as Trade and Industry Secretary last year and to have prompted his first moves towards a relaxation of the new regime.

The key question is: what is so special about the markets for financial services to justify the imposition of a such an all-embracing, complex and, it is assumed, extremely costly regulatory system? The underlying criticism in the booklet is that neither Professor Jim Gower in his original report nor the Government nor the new regulatory organisations have attempted to compare the costs and benefits both of regulation in general and of specific rules.

In fact the economic premise underlying the new regulatory system - even if rarely stated explicitly - is soundly based. This is that retail financial services suffer from market failures more serious than elsewhere in the economy. In his far-reaching critique of the new regime in the IEA booklet, Mr Charles Goodhart, professor of banking and finance at the London School of Economics, identifies this fundamental failure as the asymmetry of information between the provider of the service and the inexperienced small investor.

He argues, however, that similar asymmetries exist in the provision of many other services such as medicine, law and accountancy. The complexities of the services offered by these professions and the difficulties for the layman in deciding who is providing value for money are just as great, yet they are subject to a much more limited form of self-regulation. So why should the public be given so much more extensive protection against stockbrokers and insurance brokers?

One difference is that the providers of financial services sell themselves much more aggressively than any of the professions. At least they have done in recent decades, although ill-mannered analogies can be drawn between those investment managers who claim particular insight and expertise in spotting under-valued shares - with little justification - and the medical quacks of the 17th and 18th centuries.

A second difference is that the amounts of money that the small investor puts at risk in financial products are much greater than the typical fees paid to lawyers and accountants. And often the individual makes much longer term commitments to financial products. It may be 25 years before the individual can evaluate a life assurance policy or pension plan. Thus the experience gained through repeat purchases, which plays such an important part in protecting consumers in most areas, is of little value.

The final difference is that the small investor has great difficulty in evaluating not only the services that he has been offered but also the amount that he is actually paying the provider in the form of deductions from his investment. Because the industry's raw material is money, its practitioners have much more scope for taking covert forms of remuneration than, say, a doctor charging \$40 an hour.

Life assurance, which attracts \$18bn of premiums each year, highlights all these differences. In the with-profits endowment policy, for example, which is one of the most popular with door-to-door salesmen, the individual will typically invest more than £10,000 over 25 years. On receiving the pay-out when his policy is surrendered or

redeemed, he will have little or no idea of how much money the insurance company has effectively charged him for its services and whether his investment has given him higher or lower returns than he might have expected.

Even the most ardent laissez-faire economists - with a few quasi-anarchist exceptions - concede that markets can operate efficiently only within the framework of legal and cultural norms which, for example, allow people to make contracts in the belief that the counterparties are not acting deceitfully and that, if necessary, those contracts can be enforced. And a fundamental principle of contract law, is that an agent - a category covering stockbrokers, insurance brokers and fund managers - must act in the best interests of his client and must obtain his fully informed consent in any transaction where their interests may conflict.

Nearly all the lengthy and complex conduct of business rules drawn up by the Securities and Investments Board and the self-regulating organisations are merely designed to flesh out that basic principle and to allow small investors to enforce it swiftly and cheaply. Many of the rules would normally have been established by case law. But the strong traditional reluctance of the City to become involved in litigation and the very recent emergence of retail financial services as an important sector in the economy has meant a dearth of case law.

The annual costs of complying with these rules beyond the dictates of sound commercial practice, and of monitoring and enforcing that compliance, are probably at least £100m, as Professor Goodhart suggests.

However, the costs and misallocation of resources under the old regime have been much greater. In particular the costs of deploying large sales forces to knock on people's doors and persuade them to invest in costly insurance policies which are not the best suited to their needs. Even a small improvement in customer decision-making in this area alone should outweigh the costs of regulation.

Nuclear rates of return

From Mr P.E. Watts.

Sir, Max Wilkinson's article (April 18) suggests that the proposed Hinkley Point C nuclear power station will be uneconomical when the Central Electricity Generating Board (CEGB) is privatised, because the rate of return on capital in private industry generally is about 10 per cent, and not the 5 per cent currently expected of the CEGB.

In practice, the real rate of return earned by manufacturing industry in the UK varies according to the state of the trade cycle. Over what appears to be the last two cycles, the average rate of return for the period 1973-1986 was 4.7 per cent with the highest at 9.3 per cent in 1973 and the lowest at 2.0 per cent in 1981.

Even if the inspector at the public inquiry into the Sizewell B nuclear power station (which Hinkley Point C would replicate) had used the highest of these returns, and his least favourable assumption about fossil fuel prices, he would have found Sizewell B more economic than a new coal-fired station.

This would be so even allowing no credit to nuclear power for diversifying fuel supplies. Hinkley Point C would be more economic than Sizewell B because it would not carry the huge launching costs, and would benefit from the experience of its construction.

It could, of course, be argued that industry applies a higher rate of discount in appraising projects than it actually earns. However, this is true only if investment proposals are based on optimistic rather than central estimates. As the CEGB made clear at the Sizewell inquiry, it bases its investment appraisals for new power stations on central estimates.

P.E. Watts, Economic Adviser, CEGB, Sudbury House, 15 Newgate Street, EC1

Letters to the Editor

Macro-symbiosis in energy

From Mr Norman Jenkins.

Sir, Your leader "Collaboration in Electricity" (April 14) appears to be just the kind of constructive criticism needed at this stage of the debate. Sole electricity producers will continue to combine to protect their interests, those linked to distribution, likewise.

Waiting in the wings is the Paris-based UNIEDE (International Union of Producers and Distributors of Electrical Energy) and the better known World Energy Conference, the latter an organisation that has never relaxed its allegiance to world power. Both will endeavour to reduce the impact of change.

Your leader made no reference either to the Electricity Council and its successor as central marketing organisation, nor to the admitted failure of the 1983 Act to promote and encourage combined heat and power. It is the latter which can and must provide effective competition.

There are already several groups of companies formed mainly from redundant executives of power station building contractors - actively selling in-house energy provision, asking

only for room for their plant and a tariff of 2.5 pence for electricity, undercutting British Gas price for heat. True macro-symbiosis in energy.

The fall-guy - the new director-general of electricity supply - is going to have a hard if not impossible task. He will be limited to electricity alone. The absurd competition between electricity and gas for the heating market would be better resolved if this appointment were to incorporate total energy services, ensuring least waste of the resources now being used far too prodigally.

Every unit of heat supplied electrically costs three of primary fuel. There is no case for expanding electricity supply capacity on the basis of specific uses: all such consumption is steadily reducing. To permit and encourage sales of electricity for heating is to set at naught all the expenditure on energy economy and its extensive national campaigns over the last decade.

Norman Jenkins, Whitehill, Emsay, Farnham, Surrey

Cold showers in the Square Mile

From Mr R.S. Cutler.

Sir, I have followed the correspondence on umbrellas with interest, but not without irritation. The plain fact is that all umbrellas are anti-social. Particularly lethal are the automatic variety; if opened carelessly they can inflict painful injury.

The considerable solution for rain protection is the raincoat. The choice of styles, from the military to the common "tasher",

gives far more scope to the fashion-conscious than the motley collection of available umbrellas. A hat completes protection - although some might argue that the more frantic brains in the Square Mile would benefit from the occasional cold shower.

R.S. Cutler, Four Winds, Dorners Park, East Grinstead, Sussex

Savers must be offered a reasonable after-tax reward

From Mr G.D. Cox.

Sir, Professors Fitoussi and Phelps (April 13) claim that Europe's economic ailments stem from excessively high real rates of interest, emanating from the US. Their view would appear to be - at best - partial.

From the saver's point of view, all that counts is the after-tax interest. Taking the authors' US inflation forecast of 3.5 per cent during 1988, current Treasury Bond yields of 8.7 per cent and an average marginal tax rate of about 30 per cent, the real net interest rate is 2.6 per cent rather

than the real rate of 6.4 per cent quoted in the article.

Another equally important partiality is that the authors choose to look at long term fixed interest rates. If borrowers choose this form of funding they must expect to pay a premium to the investor to compensate him or her for the risk of the bond price falling in the future. Until the memories of the last 20 years' interest rate volatility fade, this premium will remain relatively large even if fiscal deficits are reduced.

The true interest rate is the short term quote. In the US, such rates stand at about 6 per cent

gross for savers and represent an after-tax rate of about 3.5 per cent. Even for the lower paid, on a marginal tax rate of 15 per cent (Federal), the real net rate is only 1.5 per cent.

In any well managed economy with long term stability as an objective, savers must be offered a reasonable after-tax reward for choosing to save rather than consume. If the zero to 1.5 per cent real net short rates in the US are considered in this light, it can hardly be argued that interest rates are at excessive levels. The only derogation from such economic law would be in a situation of recession or, perhaps, stagnant demand. But this is clearly not the situation in the US today, and "slump" is hardly applicable to the current situation in western Europe.

Nurses may choose partnership loans

From Mr Jeff Waghland.

Sir, Shelter's report on Nationwide's Anglia Partnership Mortgage Scheme for national health staff (April 21) does not tell the whole story.

It is true that, over five years, a nurse with a £50,000 mortgage would save about £10,000 by opting for a "partnership" rather than a conventional mortgage; and that Nationwide's Anglia's share of the equity realised after five years, assuming that we have made a 100 per cent loan, would be about £25,000.

But this does mean, of course, that the nurse will have a profit of £25,000 as well - based on the assumption that house prices in London will rise by 15 per cent each year. Our most conservative estimate for 1988 puts London price rises at 30 per cent.

Since we only take into account the first 15 per cent of any annual increase in value when working out our equity share, any profit over and above this goes directly to the nurse.

Jeff Waghland, Nationwide Anglia Building Society, Chesterfield House, Bloomsbury Way, WC1

Colourful language

From Mr K. Geyse Walker.

Sir, Norman Tebbit's remarks concerning the "stinking hypocrisy" of certain critics of South Africa would be better served by a more accurate description of the situation in the US today, and "slump" is hardly applicable to the current situation in western Europe.

Uncontrolled international capital flows will tend, as the authors suggest, to equalise real interest rates. Whether or not this global level is excessive, borrowers in some low growth European countries may feel the burden to be excessive because of a poor rate of return on capital investment.

G.D. Cox, 107 Chempside, EC2

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DEFENCE EXPORTS GAIN ON FIVE FRONTS

In a new round of export successes, Plessey has won major defence orders from five countries.

PORTUGAL

The Portuguese Ministry of Defence has awarded Plessey a multi-million contract to supply ground control approach systems at two NATO air bases. Plessey won the contract against strong competition from Europe and the United States.

A key element will be the Plessey Watchman air surveillance radar, already in service with the Royal Air Force and ordered by the UK Civil Aviation Authority. This is the first time Watchman has been purchased under NATO bidding rules.

CANADA

Plessey's Shield decoy system has been selected by Litton Systems Canada Ltd for the Canadian Tribal Class frigate update and modernisation programme. Worth more than £2 million, the contract is for four anti-ship missile decoy systems to be built by Canadian sub-contractors.

When a missile is detected, Shield automatically fires either radar-reflective chaff or infra-red submunitions.

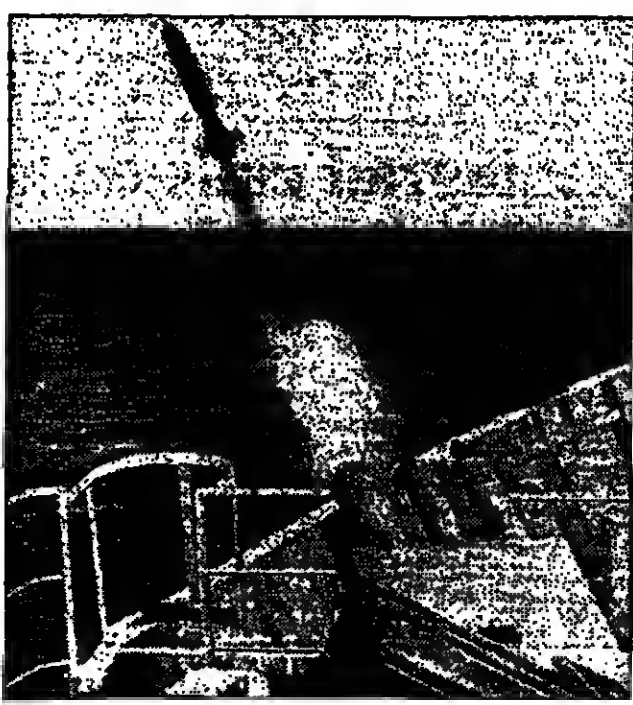
SWEDEN

Plessey has won its first sonar order from the Royal Swedish Navy - a £4 million contract to update systems for its Sea Serpent class submarines. The submarines will be equipped with Plessey's Hydra sonar based on state-of-the-art acoustic, data and software processing modules.

Plessey Naval Systems managing director Mr Derek Wilson said the sonar design was aimed at minimising total ownership costs.

THAILAND

An order from the Royal Thai Navy has given Plessey its first major export success for the Plessey Nautis-2 command system. Nautis will be one of four



Plessey Shield anti-ship missile decoy system in action.

CANADIAN ACQUISITION

The Plessey Company has acquired control of Leigh Instruments Limited, a Canadian defence electronics manufacturer.

It is the third acquisition initiative by Plessey in less than five months and marks another important step in the company's strategy aimed at expanding its core businesses in major international markets.

Leigh Instruments, based in Ottawa, produces a range of defence and civil equipment, including tactical navigation beacons, stores management systems for modern combat aircraft, secure communications equipment and microwave landing systems.

Sales and profits rose by 45.2 per cent and 28.8 per cent respectively in the six months ended December 1987.

Mr Alan Jones, managing director of Plessey's defence division, said: "We are determined to achieve real expansion in our defence business by a combination of organic growth, collaboration and acquisition."

£85m UPGRADE FOR PTARMIGAN

Plessey has renegotiated and extended its contract for further development work on the British Army's Ptarmigan battlefield communication system.

Valued at £85 million, the contract is based on an incentive arrangement with a firm maximum price, offering the possibility of increased profits for Plessey and savings for the Ministry of Defence.

Since 1985, Ptarmigan has been providing the British Army in Germany with highly flexible, secure communications for voice, data, telex and facsimile.

The new work will include a special high-integrity data network to provide a packet switched facility giving access

to computers used throughout the battlefield. It will also include an international interfacing facility allowing the British Army to communicate with other NATO nations' tactical switch systems.

Ptarmigan equipment will be developed for use in armoured vehicles and facilities will be provided for more efficient management of mobile communications deployed over a wide area from the Channel ports to the inner German border.

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FINANCIAL TIMES

Monday April 25 1988

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Janet Bush
on Wall Street

Missing the point about a scapegoat

STOCK INDEX arbitrage has become the undisputed scapegoat for the October equity market crash. Politicians regard it as nothing more than an instrument of greed, speculation gone mad. For many individual investors, incited by scare stories in the press, it simply proves that the big boys on Wall Street have got the financial markets sewn up for their own purposes - forget the man in the street. In these post-crash days, emotions run high. These attitudes miss one crucial point about stock index arbitrage which is that this trading strategy responds to market conditions. The arbitrage is triggered when the futures and cash markets move to a particular price differential. The arbitrage itself is not the source of the initial market movement.

There is also a great deal of confusion between stock index arbitrage itself and portfolio trading. Around 30 per cent of all equity assets of the top 200 pension funds, or \$150bn to \$200bn, is indexed. Indexed portfolios are modelled as closely as possible to a basket of stocks represented by a market index such as the Standard & Poor's 500. In order to track that index, which has proved consistently more profitable than old-fashioned individual stock selection and consistently less time-consuming, these institutions need access to efficient trading mechanisms allowing them to buy and sell baskets of stocks simultaneously.

Portfolio traders often use stock index futures contracts to hedge their exposure to so-called stock index arbitrage. Amazing as it may seem given the growth of indexing and portfolio trading over the past few years, there is no such mechanism in the reverse of the October stock market crash. The Securities & Exchange Commission acknowledged the need for an exchange system which would serve institutions wishing to trade the stock market in this way and proposed the creation of a specialist to make markets in stock baskets.

As the system stands, a portfolio of shares cannot be traded as a portfolio but has to be broken up into individual orders. This is time-consuming and means the chances of an imperfect trade are higher. Perhaps a specialist cannot match a buy and sell order for an individual stock and the institution ends up with trading only 400 of the 500 stocks in the index. Or perhaps the trade takes too much time and the price moves against the institution.

In other words, the "sanctity" or "integrity" of a basket trade as one arbitrageur put it, can be lost. Mr Louis Margolis, managing director of Salomon Brothers said: "We believe portfolio trading is the block trading of the 1980s and 1990s. We would like to bring the capital and distribution of the securities houses to portfolio trading in the same way as we did with block trading of individual stocks."

He said a market mechanism needed to be set up which would allow the matching of buy and sell orders of portfolios. The industry is examining ways in which an efficient system could be set up for electronic trading of portfolios of stocks and how, for example, the pricing of portfolios being traded is reflected in and feeds through to the price of individual component stocks.

In the context of these fundamental structural possibilities, the New York Stock Exchange's curbs on the use of its Superdex system for stock index arbitrage is almost irrelevant. Given the very real fear of stock index arbitrage in the market - whether justified or not - the curbs may serve the limited purpose of simple reassurance.

Traders estimate that the volume of stock index arbitrage has perhaps halved and the size of trades has diminished. Securities houses with the resources can still execute stock index arbitrage trades even after the limits have gone into effect by walking the orders to specialists on the floor. The costs of this trading strategy have soared.

Richard Sander, senior vice president of financial futures and options at Drexel Burnham Lambert, believes a far more effective way to impose price limits on futures contracts.

Arbitrage itself is a useful tool to keep futures and cash markets in line. One futures industry expert said: "The New York Stock Exchange limits, by definition, say that the exchange is willing to let markets go out of line more because it takes longer to execute the arbitrage."

The action taken by the NYSE is an attempt to limit a trading strategy rather than to respond to the long-run investment trends which created it.

The curbs surely provide no long-term solution.

Victor Mallett in Casa Banana looks at the battle to bring aid to war-torn Mozambique

Where death and fear defy donors

THE LUSH Mozambican countryside has become a place of sudden death, constant fear and almost unimaginable suffering, a disaster on such a scale that it seems certain to defy the best efforts of the outside world to provide a remedy through food aid and military assistance.

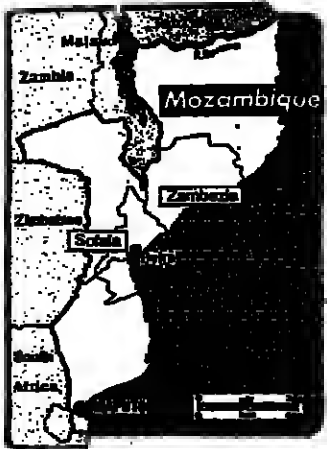
Casa Banana, a fortified village in Sofala Province under Gorongosa Mountain, is a long way from the capital Maputo where donors are meeting this week to consider the Government's request for \$300m in emergency aid.

But its inhabitants are typical of the 6m Mozambicans, nearly half the population, who so desperately need help this year. Once the dirt airstrip here on the banks of the Vunduli River was used by elephant hunters, and bananas were sold at the house that gave the place its name.

After Mozambique's independence from Portugal, Casa Banana became the headquarters of the ruthless South African-backed guerrillas of the Mozambique National Resistance (MNR). Now, after changing hands three times in the war, it is a strategic hamlet of 10,000 people occupied by the Zimbabwean troops who help the Frelimo government forces fight the MNR.

Mr Bire Nyamazo recently arrived with his emaciated family after three days' walk without food through the bush from his rebel-held home village. People were starving there, with nothing to eat except leaves. He tells his tale in a hoarse voice after greedily drinking maize porridge from a tin plate clutched in shaking hands.

One of his children, aged seven, died on the journey. One survived, pitifully thin. Also with him are his wife (his other wife died during a previous escape attempt) and his niece, prema-



turally aged by suffering, with her surviving child. Another died and her husband, a Frelimo soldier, has disappeared.

Nearby a little girl drinks filthy water out of a half coconut shell. Her mother cradles a starving child and relates how she was forced to carry a hippo meat for the rebels in a column of slaves.

There may be food in Casa Banana, but not very much. Floods have washed away a bridge and the village is accessible only by air. Here in Sofala Province, the hungry are getting only about a quarter of the food they need, flown in by some of the oldest DC-3 aircraft in the world, chartered by the state airline and paid for by European donors.

One crashed recently in Zambezia Province, apparently because of engine failure, killing the foreign crew of two. The International Committee of the Red Cross has suspended many of its food flights since December because of threats from the MNR, which wants aid to be flown to rebel areas, too.

Children die every week, suf-

fering from malnutrition, diarrhoea, malaria, pneumonia and anaemia. "Malnutrition is the worst problem we have here. It affects almost all the children," says the medical officer in Casa Banana, Dr Victor Camisola. "Last month 15 children died of diarrhoea."

The distinction between dying of hunger and dying of malnutrition seems to be academic. Farming is impossible except in a small area just outside the mud ramparts of the village, leaving the population almost entirely dependent on the airlift of food aid. Three civilians were killed by rebels a few days ago, not far from the foxholes of the defending Zimbabwean troops.

To make matters worse, some of the Frelimo troops seem to be pursuing a scorched earth strategy to deprive the rebels of food, and one woman said they burned her crops and forced her to come to Casa Banana.

"These are the masses that we recaptured back from the enemy," says a Zimbabwean officer, pointing at the settlement. In the provincial capital Beira, Mr Manuel Nogueira, provincial director of the state's disaster relief organisation, outlines the sort of authoritarian communist policies that drove so many of the conservative peasants of central Mozambique into the arms of the MNR in the first place.

In Ethiopia the policy is called villagisation. "It is the policy of the Government to move people into permanent concentrations," says Mr Nogueira. "It could be a drastic change, but it's a change which guarantees rapid civilisation and greater development... for 500 years they have lived dispersed and isolated. What has it brought them? Nothing."

However, the military and ideological aims of pushing people together into large communities

are not pursued with such vigour by more diplomatic officials in Maputo.

Mr Nogueira himself denies that government troops burn crops, even if they encourage people to move to protected government areas. In Casa, once a prosperous agricultural centre and now emergency assistance of some 9,000 near the Zambezi River, the situation is even worse than in Casa Banana. As we entered the town (again only reached by air) two Mozambican soldiers were being carried back in stretchers from a patrol, their legs shattered by anti-personnel mines.

The hospital is a grim sight, with no water, no electricity and no beds. Women beg visitors in the corridors for food for their children. On the concrete floor a wasted child lies listlessly on the remains of a cardboard box. Mosquitoes are rampant, killing children already weakened by hunger.

Everywhere the refugees are desperate for food. No one will ever know exactly how many Mozambicans are dying of hunger or malnutrition or in the fighting, although a recent report commissioned by the US State Department said the MNR may have killed 100,000 people.

In the past eight months, more than 1,000 people are known to have died in a series of massacres. Pillage, rape and mutilation are routine. Thousands of children have been orphaned.

It is against this background that Mozambique launches its appeal for aid. The foreign help being channelled to Mozambique is, in the words of one aid worker in Beira, no more than rudimentary first aid.

European telephone plan gains momentum

BY TERRY DODSWORTH, INDUSTRIAL EDITOR, IN LONDON

network lines - telephone circuits that would be provided in addition to existing networks on the basis of a common European code of practice.

These regulations would cover such issues as technical delivery periods for new telephone lines and minimum levels for quality of service and maintenance. They would also lay down the conditions under which customers running their own private lines leased from a telephone company would be able to resell capacity on them to a third party.

Work on telecommunications reform has come under the spotlight in the EC because of the wide variety of technical operating standards, conditions of use and tariffs throughout the Community.

Business users have been particularly vociferous about the negative impact these differences

have upon their performance, particularly in a period when many businesses are becoming dependent on their ability to transmit data between different buildings and companies.

To tackle these problems, action on leased lines is seen as a priority. Officials argue that a common system of leased lines throughout the Community would both help companies develop their own networks, and lessen the need for independent data services that use the telephone system. At present data networks - known as value added services - are inhibited from going international because of restrictions on the use of leased lines in many countries.

Many users would like, for example, to have a Europe-wide system for reverse charging, or a facility that would allow billing at just one centre within the EC,

even though the leased line went across different countries.

The most contentious issue involving leased lines concerns tariffs. These vary widely in the Community, with some countries, such as West Germany, having their prices on the volume of calls going over the leased lines, and others charging a straightforward basic rate which gives the user the right to make calls at will.

The working party has not come up with any proposal on the level of tariffs, but it would like to see a common pricing structure. If this approach were adopted, officials believe that it would lead to some convergence in rates because comparisons between services offered in different countries would be much easier to make.

US steps up pressure, Page 3

Leningrad calls on Sam not to hang up

Continued from Page 1

prompted that opening of the door but it has now become a regular feature of our contact with the audience in the Soviet Union," Mr Tusa told the European Atlantic group of Members of Parliament (MEPs).

Although in Romania phone calls are still strictly rationed, in Bulgaria, as in the Soviet Union, telephone contacts with the West appear to be getting easier.

The Bulgarian service of the BBC received 290 phone calls from Bulgaria in February - an unprecedented number.

Mr Tusa told MEPs that the BBC

had been moving quickly to take advantage of the end to the jamming of its broadcasts in both the Soviet Union and Poland. The corporation had revamped programmes and was attracting larger audiences as a result.

Soviet jamming of BBC Russian language services ended in January 1987. Since then, the BBC has reduced the number of repeats and re-designed or introduced new programmes. The BBC estimates that jamming cost \$800m a year.

Argument, a programme introduced in September which covers current affairs in a lively way

through discussion and interviews, was praised by most of the 194 people who phoned from the Soviet Union in January.

Mr Tusa said that one caller from the town of Vladimir remarked on the programme's "philosophical approach to world problems and its higher professional standards."

The Russian service, which now broadcasts a continuous run of five and a half hours of programmes each evening without any repeats, plans to re-style its other main current affairs programme, London View.

The BBC's weekly audience in the Soviet Union is estimated to have increased from 14m to 16m since the end of jamming.

In Poland, where jamming ended on January 1 this year, the effect has been even more dramatic, Mr Tusa said.

Since 1980, when jamming was introduced, the audience has doubled and, according to provisional estimates, amounts to 46 per cent of the potential listeners.

The Polish sector of the BBC has like the Russian sector, responded by "re-invigorating their output" with fewer repeats of features and a new pattern of current affairs programmes.

fat and Mr Assad.

Mr Arafat's arrival in Damascus indicates that, at the very least, significant progress has been made this week in discussions between Mr Kaddoumi and senior Syrian officials. However, the question remains whether the deep personal enmity that is said to exist between Mr Assad and Mr Arafat can be overcome.

Arafat in Syria for talks to end five-year freeze

Continued from Page 1

in Lebanon and advance the upgrading in the occupied territories.

Mr Farouk Kaddoumi, in effect the PLO's Foreign Minister, told the Financial Times in Damascus at the weekend that the organisation was focusing its discussions with Syria on preparations for a special Arab League summit due to be held in Algiers in June.

Mr Kaddoumi, who has been leading a PLO delegation in

conclusion talks with the Syrians, said the summit would examine ways in which Arab states could extend their support for the Palestinian uprising in the West Bank and Gaza, and exert diplomatic pressure on Israel.

The assassination in Tunis last weekend, apparently by Israeli commandos, of Khalil al Wazir, the PLO's military commander and Mr Arafat's closest aide, speeded the process of reconciliation. The Syrians have, in any case, been under pressure from the Soviet Union to resolve their differences with the guerrilla organisation.

Moderate Arab states such as Jordan, Egypt and those in the Gulf will not necessarily be overjoyed at prospects of a reconciliation between Mr Arafat and Mr Assad.

Mr Arafat's arrival in Damascus indicates that, at the very least, significant progress has been made this week in discussions between Mr Kaddoumi and senior Syrian officials. However, the question remains whether the deep personal enmity that is said to exist between Mr Assad and Mr Arafat can be overcome.

Executive rejoins Olivetti

Continued from Page 1

from lifting its stake until April 1988. This was pushed forward to 1990 when the deal was renegotiated in November 1988.

In recent months the companies have held numerous discussions about the share stake and the type of computer standard Olivetti may decide upon for its new LSX line of mini-computers.

The LSX line is a strategic move by Olivetti to generate revenues in the mini-computer market.

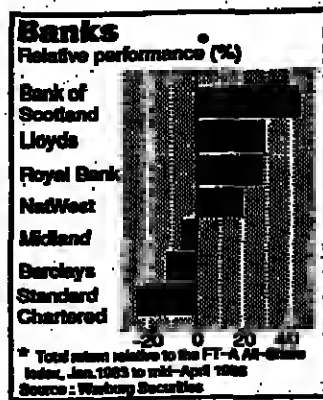
AT&T is gambling heavily on the new SPARC computer standard it is developing with Sun

Microsystems of California. But Olivetti's new mini-computer line is currently based upon the Motorola 68000 series of microprocessors and the Italian company is considering the adoption of the Motorola 68000 super-chip, the main rival to the AT&T/Sun standard.

Officials of Olivetti have insisted on the "freedom" to choose between the AT&T/Sun and Motorola standards, although AT&T last week denied that it was trying to "impose the SPARC chip on any company, including Olivetti."

THE LEX COLUMN

Why bigger is not always better



profit potential, for example, of relatively new areas of expansion for Barclays, such as investment banking or positioning the bank to take advantage of the opportunities offered by 1992, remain undecided.

Maybe the group will be able to develop sizeable new businesses which are as profitable as its traditional UK financial services operations, but the past record is not particularly encouraging and an equally good case could be made for restricting the bank's growth to the amount that could be self-financed.

The other worrying aspect about the Barclays rights issue is that it demonstrates once again that the Big Four clearing banks do not face as rigorous market discipline as do other companies. They are effectively protected from failing and being taken over, by virtue of their size, and by picking their right issue at such a deep discount Barclays was never going to be in any danger of not getting its money. It is not difficult to see why the UK bank sector is trading at close to its all-time low against the rest of the market, and shareholders who permit massive increases in authorised share capital are as much to blame for this state of affairs as bank managements.

Swiss takeovers

To anyone not well versed in the ways of the Swiss market, the defensive moves by Ciba-Geigy and Sandoz to put a 2 per cent ceiling on holdings of registered shares must appear paranoid, tactless and unnecessary. When other European countries are excitedly scanning each other's markets for takeover possibilities in preparation for 1992, such xenophobic action by the Swiss is uncomfortably at odds with the general mood. Worse, it makes a displeasing contrast with Swiss companies' own international ambitions - as was clearly dem-

onstrated this month by Sandoz's unfriendly advances to Rouvenax.

The new shareholding limits seem particularly uncalled for, given that Swiss companies are already among the world's least vulnerable to hostile takeovers. Most of them can simply refuse to register shares if they do not like the look of the overseas bidder - including both Ciba-Geigy and Sandoz - already operate an informal 5 per cent ceiling.

Despite all the patriotic speeches, the perceived threat seems to come more from domestic than overseas predators, to whom the new restrictions scarcely apply. Foreigners are generally restricted to owning bearer shares, and as these mostly constitute a minority of the whole, an unwelcome takeover by a non-Swiss company is ruled out anyway. Instead, the new defensiveness has been prompted by the home-grown corporate raiders, who, although benign by international standards, have nevertheless caused a storm in Switzerland.

Indeed, the victims of Mr De Benedetti and Mr Ichni may be amazed to see how much fear Mr Tito Tettamanzi's attempt to get a decisive stake in the engineering group Salzer Brothers has prompted. Despite his worthy intention to improve the performance of the flagging company, the board refused to register the bulk of his shares, leaving him with a mere 10 per cent of the votes. This was nevertheless enough to leave the Swiss market badly shaken.

Perhaps the most charitable interpretation of the new restrictions is that the companies themselves are trying to make up for a system of corporate law which over-negates, and offers little firm protection against takeovers. As shareholders in Swiss companies are not required to declare the size of their holdings, it is up to the companies to erect their own defences. The setting of a fixed limit on shareholdings seems preferable to allowing companies to choose who they give votes to without having to explain their decisions.

But while the principle of transparency is defensible, setting the level of the per cent seems over-negates, and offers little firm protection against takeovers. As shareholders in Swiss companies are not required to declare the size of their holdings, it is up to the companies to erect their own defences. The setting of a fixed limit on shareholdings seems preferable to allowing companies to choose who they give votes to without having to explain their decisions.

NEW ISSUE This announcement appears as a matter of record only. April, 1988

BP

British Petroleum (Overzee) B.V.

¥7,500,000,000

7 per cent. Guaranteed Bull Notes Due July 1993

and

¥7,500,000,000

7 per cent. Guaranteed Bear Notes Due July 1993

unconditionally and irrevocably guaranteed by

The British Petroleum Company p.l.c.

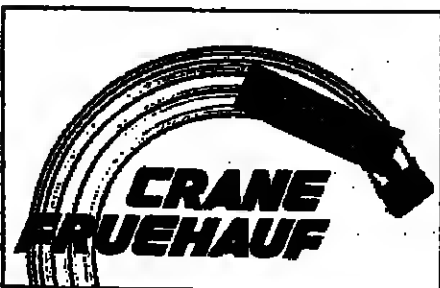
ISSUE PRICE: 101% PER CENT.

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WORLD WEATHER

Location	Temp	Wind	Cloud	Precip
Amsterdam	12	15	100	0.0
Antwerp	12	15	100	0.0
Birmingham	12	15	100	0.0
Bombay	28	15	100	0.0
Buenos Aires	12	15	100	0.0
Calcutta	28	15	100	0.0
Canton	28	15	100	0.0
Cebu	28	15	100	0.0
Colon	28	15	100	0.0
Hankow	28	15	100	0.0
Hong Kong	28	15	100	0.0
Kobe	12	15	100	0.0
London	12	15	100	0.0
Lyons	12	15	100	0.0
Manila	28	15	100	0.0
Medan	28	15	100	0.0
Osaka	12	15	100	0.0
Paris	12	15	100	0.0
Shanghai	28	15	100	0.0
Singapore	28	15	100	0.0
Tokyo	12	15	100	0.0
Yokohama	12	15	100	0.0



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday April 25 1988

KIER

CHANGING THE FACE OF BUILDING
A MEMBER OF THE BEAZER GROUP

INTERNATIONAL BONDS

Frantic gamble on end-investor demand

THE EUROBOND market took a gamble last week and it would like to take another one this week.

The latest torrent of new issues recalled the market's heyday. Swap windows yawned open and borrowers and lead managers egged each other on to jump through them. By the end of the week - at least in sterling and Australian dollars - there was the all-too-familiar hint of new paper.

For most issues, it was not at all clear that the gamble in finding end-investor demand at profitable prices would pay off. Many were quoted at discounts to issue price wider than their total commissions, meaning that their managers were showing paper losses on unplaced bonds and were hoping to be floated off in time by price gains.

A number of lead managers, however, are itching to place another bet this week, chiefly because they think it carries very low odds. It would not be in last week's active sectors, which seem set for a break for diges-

tion, but in dollars. They believe investors would snap up a high-quality dollar straight, preferably for a leading sovereign borrower, but possibly a top corporate.

The latest demand, they think, is not so much for two-year paper as for three, five, or even seven-year. The hunt is on to find a World Bank or a Sweden with which to test out the hunch, but there are no strongly rumored candidates as yet.

It would in any case be a bold bank that brought a deal before Tuesday's preliminary estimate of US first-quarter gross national product.

The performance of last week's three dollar straight hardly supports the case. But these were argued by many to be simply for the wrong reasons: the two bank deals were treated more as money market instruments and demand for Fiat Finance seemed limited, though UBS (Securities) professed satisfaction as lead manager.

There is demand, say would-be lead managers, from investors in

the Middle East and Switzerland as well as from institutions which are accumulating dollars through, for example, intervention in the currency markets. These have to be invested somewhere. Still conspicuously lacking, however, is Japanese interest.

It is easy to be cynical about last week's pell-mell rush of new issues. Banks never want to be left out when they see deals all around them. Clearly, 10 Australian dollar issues totalling A\$785m cannot be absorbed in a week, particularly when eight worth A\$500m had come in the previous week.

In sterling, supply probably exceeded demand even before Friday's dramatic fall in the gilt-edged market, which saw some Eurosterling deals slipping far outside their fees. Probably the worst nightmare belonged to Baring Brothers, which strictly gave substantial support to its SNCF deal at levels not far outside the fees while the gilt market fell away underneath it.

Yet virtually no deals in these two currencies came on terms, viewed as wholly unrealistic. Moreover, they were backed by persistent demand for the currencies.

By Friday, the UK authorities' apparent inability to cut interest rates because of persistent credit demand seemed to suggest continued sterling strength. Though UK institutions might see little appeal in gilts, foreign investors can overlook the interest rate outlook given the attractiveness of the currency play - though doubters might say such speculative trading interest might be aimed at gilts rather than the less liquid Eurosterling market.

The Australian dollar, as one of the few remaining genuine high-coupon currencies, still finds favour in the Continental retail distribution networks of banks - though some bankers say demand in West Germany is far from sufficient to absorb the recent volume quickly.

Both the currency and bonds shrugged off Australian current

account figures, even worse than forecasts, which had weakened the domestic bond market, temporarily widening the swap window.

Even if there was too much eagerness to seize swap opportunities in the Australian and UK sectors, they were undeniably there. There was demand from corporates in both countries to lock in fixed rates, providing the bond issuers with attractive costs in floating rates in the same or other currencies.

Nevertheless, the end result was simply too many deals. This gives investors ample opportunity to select the names they want and to hide their time in the confident expectation that, if they do so, they will still be able to pick up bonds and probably more cheaply. The possibility of a number of firms in the still overcrowded Eurobond market is likely to be significantly affected, one way or another, by the current gamble.

Alexander Nicoll

GM shelves bid to win back share of market

By Anatole Katelky
in New York

GENERAL MOTORS has shelved its plans to recapture the big share of the American car market which it has lost to Japanese manufacturers.

In future, GM will aim to maximise its profits and become cost competitive at "roughly current sales levels," instead of seeking to regain the traditional market share of 40 per cent or more which it enjoyed until a few years ago. The company would also cut back capacity, reduce costs and limit investment so that by 1992, all GM plants would be operating at full capacity, on the basis of a "volume outlook that is realistic", senior GM officials said.

The new strategy was outlined on Friday in a series of presentations to Wall Street analysts by GM managers, including Mr Robert Stempel, president and Mr Alan Smith, chief financial officer.

It amounts to a significant strategic reversal for the largest industrial company in the world and an admission that the large part of the US car market carved out by Japanese manufacturers is unlikely to be recaptured by the US, regardless of exchange rates and macroeconomic policies.

GM's share of the retail US car market in the last quarter was 37 per cent, up from the 34.7 per cent achieved last year but much lower than the 44.1 per cent of 1980.

For most of the past decade, GM officials have been insisting that they would rebuild the company's market share to around 45 per cent and even within the past 12 months, Mr Roger Smith, GM chairman, has spoken of 40 per cent as a minimum medium-term target.

GM's disappointing financial results have underlined the costs of pursuing this market-share battle.

EUROFINANCING

Société Générale raises \$372m in private placement

PRIVATE placements of subordinated debt by banks have been an important feature of the international financing markets this year as banks seek quietly to boost their capital before new international standards are imposed.

Probably the largest in a series totalling about \$4bn has been arranged by Société Générale, the French bank. Merrill Lynch International has placed \$372m of 10-year subordinated floating-rate notes, an amount equal to about 8 per cent of Société Générale's most recently published capital funding.

The notes are understood to carry a margin of about 1/2 per centage point above London interbank offered rates and to have been substantially oversubscribed, having been initially targeted at \$300m. The cut-off at

\$372m is thought to suggest, not a convenient amount for a swap, but that Société Générale plans a further capital-raising exercise soon.

Separately, Société Générale has been mandated to arrange a \$400m loan for Société Nationale de Crédit à l'Industrie, borrowing with Belgium's guarantee for refinancing purposes. The five-year term loan has a margin of 10 basis points over Libor and front-end fees range up to 6.25 basis points.

Tate & Lyle, the UK sugar refiner which is making a \$1.3bn hostile bid for Staley Continental of the US, has secured from a group of 14 banks the \$1.5bn it was seeking to finance the acquisition.

The financing, arranged by the company itself, replaces a \$1.3bn commitment provided by Chase

Manhattan to underwrite the agreement. The loan is on almost the same terms as the Chase facility except that the margin of 1/2 points over Libor will fall to 1/4 point once the net debt of Tate & Lyle falls below its tangible net worth.

Swiss Bank Corporation Investment Banking has arranged a \$250m revolving credit for Avco Financial Services, a subsidiary of Textron of the US. The facility, increased from the original \$200m, has a maturity of four years, a margin of 30 basis points over Libor and a utilisation fee of 5 basis points if more than half drawn. A commitment fee of 9 basis points is payable on the undrawn portion.

Bankers Trust International reports that syndication of a \$120m multi-option facility for Investcorp, the Arab-owned,

EUROMARKET TURNOVER (\$m)

Primary Market	Swaps	Car	FR	Other
US\$	2,363.2	0.0	108.0	8,708.8
FR	1,219.8	11.5	0.0	1,616.3
Other	2,617.1	1.1	0.0	1,588.1
FR	4,183.5	399.7	8.3	953.0

Secondary Market	US\$	FR	Other
US\$	14,014.2	1,322.3	7,529.9
FR	11,725.4	1,781.0	5,864.1
Other	21,511.4	1,621.5	3,327.2
FR	15,986.4	941.7	2,387.5

	Old	Lowest	Total
US\$	9,381.5	20,742.3	30,123.8
FR	8,376.2	24,462.1	32,838.3
Other	26,587.7	24,214.5	50,802.2
FR	16,771.0	22,643.3	39,414.3

Week to April 21, 1988. - Source: ABS

Investment bank, is going well. The three-year committed facility, underwritten by 12 banks, carries a 12 1/2 basis points facility fee and a margin varying between 17 1/2 and 22 1/2 basis points depending on usage. Front-end fees range down from

30 basis points for a \$5m commitment.

A \$100m financing for United Jersey Banks, also being syndicated by Bankers Trust, carries a 12 1/2 basis points facility fee, a margin of 12 1/2 basis points and utilisation fees of 2 1/2 basis points if more than one-third used and 5 basis points if more than two-thirds drawn.

Merrill Lynch is expected to launch this week a \$100m, five-year revolving credit for the Bradford and Bingley Building Society.

Credit Suisse First Boston has been mandated for a \$200m, five-year back-up revolving credit for Stora, the Swedish forest products group.

Stephen Fidler and
Alexander Nicoll

Leading Japanese retailers post strong growth in earnings

BY CARLA RAPOPORT IN TOKYO

FOUR LEADING Japanese store groups reported solid profit increases for the year ended last February due to the continued domestic consumer spending boom.

Although noted for their high savings ratio, the Japanese have been turning to consumerism in the past year, in part because interest rates are so low and in part because of their increasing wealth.

Thanks to government stimulation of the domestic economy, the country has also been enjoying a housing boom in the past year. Both the spending and housing surges have benefited the country's store groups as Japan shifts from an export-led economy to a more dynamic domestic economy.

Sales of the four, Dai-ichi, Ito-Yokado, Mitsuoka and Takashimaya, increased nearly 7 per cent on average, while profits went up between 12 and 24 per cent. Profitability was helped by higher sales of high margin items, such as art and jewellery, and by the lower costs of imports thanks to the high yen.

Dai-ichi, Japan's largest supermarket chain, was also aided by increased non-operating income, which offset higher costs of sales and an expansion and refurbishment of the group's sales outlets. Sales grew 7.2 per cent to

¥1,550bn (\$12.4bn) while pre-tax profits were up 12 per cent to ¥21.5bn. Furniture and housing products in general showed the strongest sales performance, the company said.

Ito-Yokado showed pre-tax profit for the year up 20.1 per cent to ¥82.5bn with sales 6.8 per cent ahead at ¥1,055bn on an unconsolidated basis. The department store, convenience shop, and restaurant chain group said that lower import costs had helped boost profits in the year. The company plans to increase its annual dividend by ¥0.5 to ¥2.2 a share.

Mitsuoka, Japan's oldest department store chain, said sales rose 7.2 per cent to ¥643bn while profits were up 19.8 per cent to ¥10bn. Sales of art works and jewellery grew 8.3 per cent in the year, top-brand goods 8.1 per cent, and clothing 5.1 per cent.

Takashimaya showed sales of ¥357bn in the year, with pre-tax profits of ¥16.5bn.

All four store groups forecast further increases in the current year. Ito-Yokado says sales should rise 5 per cent and pre-tax profit is expected to grow another 10 per cent. Dai-ichi expects a more modest improvement, as does Takashimaya. Mitsuoka, however, sees a 19.4 per cent advance in pre-tax profit in the current year on sales up 7.7 per cent.

Xerox profits rise 13%

BY OUR FINANCIAL STAFF

XEROX, the US business products and financial services group, has lifted first-quarter net profits by 13 per cent from \$158m or \$1.25 a share to \$175m or \$1.37, while revenues rose 11 per cent to \$3.6bn.

The profits rise, which continues a recent trend, reflects "solid momentum" in financial services, said Xerox, while the company's

copiers and other office products benefited from strength in international operations.

In financial services, revenues rose 17 per cent from a year earlier to \$1.3bn.

Income at Crum & Forster, the company's property and casualty insurance subsidiary, advanced by 19 per cent to \$91m.

This announcement appears as a matter of record only



MAWARID Ltd.

SR 200,000,000

SYNDICATED STANDBY FACILITY

Lead managed by

SAUDI AMERICAN BANK

Co-Managed by

Banque Indosuez, OBU, Bahrain

Provided by

Al Bank Al Saudi Al Fransi

("The Saudi French Bank")

Banque Indosuez, OBU, Bahrain

Gulf Riyad Bank E.C.

Saudi American Bank

The Saudi Investment Bank

United Saudi Commercial Bank

Agent

البنك السعودي الأمريكي
Saudi American Bank

April 1988

These Bonds having been sold outside the Cayman Islands and Great Britain, this announcement appears as a matter of record only.

New Issue

April 1988

Polly Peck International Finance Limited

(Incorporated in Grand Cayman, Cayman Islands, British West Indies)

Swiss Francs 100,000,000
5 3/4% Guaranteed Bonds 1988-1993

guaranteed by



Polly Peck International PLC

(Incorporated in England and Wales)

S.G. Warburg Soditic SA

Alpha Securities AG
Bank Heusser & Cie AG
Crédit des Bergues
Mitsubishi Trust Finance (Switzerland) Ltd.
Security Pacific (Switzerland) S.A.

Amro Bank und Finanz
Chase Manhattan Bank (Switzerland)
Deutsche Bank (Suisse) S.A.
Overland Trust Banca

ANZ Securities (Switzerland) Ltd.
The Long-Term Credit Bank of Japan (Schweiz) AG

Bank in Langnan

Bank Oppenheim Pierson (Schweiz) AG
Banque Bruxelles Lambert (Suisse) S.A.
Banque Scandinave en Suisse
Daiwa Finanz AG
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J. Henry Schroder Bank AG
Taiyo Kobe Finanz (Schweiz) AG

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Monetary policy causes concern

HOW GREAT a problem is the UK economy and the current state of monetary policy for the gilt-edged securities market? To judge from last Friday's action the answer must be, quite a big one.

The market was finally stirred from its recent lethargy on Friday. As if to prove what everyone has known all along, it is the economy that counts most for the market in the short-term, not the prospect of a stock shortage.

By the close of trading, the long gilt future had closed at 120 1/2 - a level which had suggested that a major point of resistance had been breached. Since February, the long-gilt future has been trading in a narrow range of around 121 to 123 1/2.

Yields for long-dated gilts rose to close at around 9.35 per cent in the cash market and that move appeared to be on the back of better than average turnover. Concern over policy seems to be at the bottom of the market's worries; the shape of the yield curve indicates that investors think monetary policy is too loose.

The market is not persuaded the economy is slowing down. It is distrustful of employment and industrial production figures which might suggest the beginnings of a slowing in activity. Also, with no sign of the sources of domestic cost pressures - such as wages growth - moderating, it is disinclined to take inflation measured by the retail price index seriously.

The concern over current policy is palpable, especially when the maintenance of the *status quo ante* monetary policy is stacked up against the post-Budget view of the economy. It seems clear that the effects of the Budget will be to give another big boost to consumers' expenditure and the recent cuts in interest rates, once they fully feed through into lower mortgage interest payments, will also put more money in the pocket of the consumer.

On Thursday, the market was caught in two minds about the money supply and credit figures. Second thoughts on Friday clarified things a lot more. Base rates at their lowest nominal level for a decade and continued rapid rates of increase in monetary aggregates and credit was not a mix the market cared for.

As Mr John Sheppard of Warburg Securities noted somewhat colourfully, "The concern is that policy is inconsistent, that it has

an inflationary bias, and that it will all end in tears." As if to add insult to injury, Mr Glenn Davies of CL-Alexanders Laing and Cruickshank pointed out that, on a real yields basis, the gilt market is expensive compared with West Germany, Japan, France, and the US.

Official policy does not appear to provide much comfort. The authorities seem to be operating on some intuitive notion of monetary tightness which has as its reference some point in the recent past. Interest rates fall as the exchange rate rises to keep the required level of inflation.

Base rates at 8 per cent and the effective exchange rate around 78.5 (DM3.16) seems on the authorities' logic to accord with the reference point. A 5 per cent rise in sterling seems to equal a one percentage point cut in interest rates.

The view from the Treasury is that, if anything, this represents a modest tightening of policy. Moreover, it is a level of monetary tightness the markets should expect to be maintained if, and when, sterling begins to flag. It admits, though, that the current pressures on sterling are such that it makes it very difficult to move interest rates in any direction other than down.

The Chancellor indicated in his testimony before the Treasury committee just before Easter that, as far as he was concerned, the 2/DM exchange rate has fallen as far as it was going to. Intervention may be used first but there seems little doubt that the authorities will move to support the pound with an increase in interest rates.

The Treasury also believes the City is exaggerating the apparent problems with the balance of payments. Intervention may be used first but there seems little doubt that the authorities will move to support the pound with an increase in interest rates.

The figures for January and February did put policy makers slightly on edge and the Treasury would be concerned if those figures did not turn out to be an aberration as it believes they are. The market gets to find out on Friday. Perhaps this will be the figure the foreign exchange markets decide to watch. In any case sterling is the key.

Simon Holberton

US MONEY AND CREDITS

Markets end week in surprisingly good spirits

CONSIDERING THE miserable mood in which the week began, the US bond and currency markets were in surprisingly good spirits by the time dealers went home on Friday.

Not only had the yield on the Treasury's benchmark long bond fallen below the 9 per cent mark for the first time in a week, but the dollar seemed to have stabilised comfortably above Y124.50.

Staring too, was behaving itself, despite the strong upward pressure on oil prices. And all this was being accomplished without the highly visible and costly central bank intervention which had appeared so indispensable in the aftermath of the ghastly US trade figures the previous week.

The quiet confidence looked all the more remarkable when the markets themselves. The few statistical releases during the week all pointed to a still-robust economy, with inflation retreating slowly but surely upwards. Capacity utilisation was steady, housing starts seemed to be recovering from their mid-winter nadir and the consumer price index reinforced the message from the previous week's had producer prices. Not only was the 0.5 per cent jump in March consumer prices somewhat worse than expected, but "core" inflation,

excluding food and energy, advanced even faster, at an annualised rate of nearly 7 per cent. More significant than the official statistics were the signals from the equity and oil markets.

The price of oil continued its unexpected drift upwards, displaying no apparent difficulty in

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Long bond closes below the 9% mark

staying above \$18 a barrel. This strength in oil prices may ultimately prove to be little more than a temporary aberration ahead of this week's meeting between Opec and non-Opec producers.

Another little noticed but important influence on energy prices, observed by Mr Philip Braverman of Irving Securities, is a near-doubling of Japanese oil import taxes due to come into effect in August. This has produced a temporary surge in oil demand as Japanese importers rush to build their inventories to beat the new taxes.

Nevertheless, even if higher oil prices are not sustained, they are bound to be unfavourably reflected in the next few figures

for producer and consumer prices, which have been flatlined in recent months by cheap oil.

Meanwhile, equity prices have failed to follow through on their 101-point collapse of April 14, ending the week on a cautiously optimistic note, a couple of points above where they had closed the week before.

A week ago, collapsing equity prices seemed to provide one of the few persuasive arguments for buying bonds - as long as Wall Street seemed on the verge of another panic, there was little reason to fear a tightening of monetary policy by the Federal Reserve Board.

The rules of thumb which have prevailed since last October could suggest that a further decline in stock prices would be the best thing that could happen to the bond market, while a recovery in equities would mean the removal of the Fed safety net which has been supporting bond prices since March.

In reality, of course, the relationship between the bond and equity markets is more subtle and complex. In the next few weeks particularly, both markets are likely to be extremely sensitive to any indication about the US economy's true direction and strength.

Indeed, the stock and bond markets could rise or fall together or move in opposite directions depending on what the economic signals reveal - the starting with first-quarter GNP

figures due out on Wednesday this week.

If the GNP figures show rapid growth of 3 per cent or more, both stocks and bonds could fall abruptly, particularly if the strength is concentrated in final domestic demand and consumption, with net exports and inventory building contributing little to the expansion of GNP.

That kind of economic performance would make a monetary tightening extremely likely, since it would indicate that the US economy was unlikely to move much further towards balance of payments equilibrium without deliberate repression of domestic spending and consumer demand.

If, on the other hand, GNP growth is weaker than expected - say 1 per cent or less - the bond market could rally strongly,

while equity prices tumbled. Against that kind of economic background, the Fed would probably be willing to relax policy further, but it might already be too late to avert the recession the fear of which is still haunting many equity investors.

Finally, there is the intermediate possibility of moderate GNP growth, with some improvement in consumption and rough stability in inventory investment and export performance. Equity prices could then stabilise or even rally, while bonds declined. A moderately growing, relatively non-inflationary economy which was still falling to perform in terms of net exports would be inviting the traditional policy solution of further dollar devaluation. That would be very unattractive for fixed interest investors, but would contribute to the upsurge in manufacturing profits which is the equity market's main hope for a painless recovery from last October.

The following are the economic statistics due for release this week, along with median market forecasts as surveyed on Friday afternoon by Money Market Services of Redwood City, California:

• New home sales in March (Monday) are expected to rise by 1.1 per cent, although the range of forecasts is exceptionally wide - from minus 10 to plus 15 per cent.

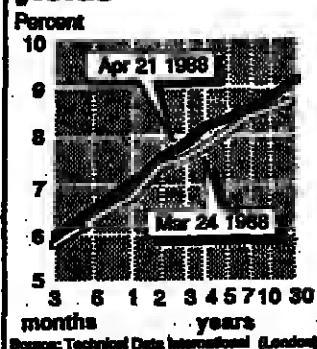
• The GNP deflator (8.30am Tuesday) is thought to have risen by 3 per cent, with forecasts ranging from 2 to 3.7 per cent. The previous two figures were 2.7 and 2.8 per cent.

• Personal income and consumption in March (10am Wednesday) should show 0.5 per cent growth in income and 0.6 per cent higher consumption. The estimates for income range from 0.2 to 0.9 per cent and for consumption from 0.3 to 0.9 per cent. In the previous two months, income grew by 0.9 and 0.8 per cent, while consumption increased by 0.7 and 0.1 per cent.

• Leading indicators for March (8.30am Friday) should be up 0.8 per cent, with a range of 0.2 to 1.1 per cent. In February the indicators rose by 0.9 per cent, after declining 1.1 per cent in January.

Anatole Kaletsky

US Treasury yields



Source: Technical Data International (London)

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This announcement appears as a matter of record only



Barratt Developments PLC

**GBP 240,000,000
Financing Package**

Comprising

**GBP 110,000,000
Multiple Option Facility with Tender Panel**

**GBP 100,000,000
Sterling Commercial Paper Programme**

**GBP 30,000,000
Swap**

Arranged by



This announcement appears as a matter of record only



**GBP 315,000,000
Development Financing Facility**

Spitalfields Development Group

owned by

Balfour Beatty Limited
(subsidiary of BICC plc)

County and District Properties Limited
(subsidiary of Costain Group PLC)

and

London & Edinburgh Trust PLC

Documentation, Syndication
and Facility Agent



This announcement appears as a matter of record only



Leicester Combined Heat and Power Project

Leicester Energy Limited

owned by

Leicester City Council
Leicestershire County Council
Central Electricity Generating Board
East Midland Electricity Board

and

Associated Heat Services Plc
Foster Wheeler Energy Limited
Hawker Siddeley Power Energy Limited
John Laing ETE Limited
Mainmet Holdings Plc
Ruston Gas Turbines Limited

Advisor



This announcement appears as a matter of record only



London & Edinburgh Trust PLC

**GBP 110,000,000
Sterling and Eurodollar
Commercial Paper Programme**

Dealers

Kleinwort Benson Limited
Lloyds Bank Plc

Arranged by



This announcement appears as a matter of record only

THE INDEPENDENT

Newspaper Publishing plc

**GBP 9,000,000
Medium Term Loan Facility**

Arranged by



The accent is definitely local. But the M & A expertise is always world class.

Esmark International S.A.
a subsidiary of
Repetto S.A.
The undersigned assisted Esmark International S.A. in the negotiations.
Chase Manhattan Bank (Paris)
September 1987

Biochemo S.p.A.
a subsidiary of
Cheminvest S.p.A.
has acquired the rights to produce and distribute the brand
Gilcagné
The buyer was assisted by
The Chase Manhattan Bank, N.A.
Italian Branch
CHASE

Techpack
a subsidiary of
Eurocom
has merged with
Teleplastics Industries (TPI)
The undersigned initiated this transaction and assisted Eurocom and Techpack in the negotiations.
Chase Manhattan Bank (Paris)
January 1988
CHASE

Pillar Merchanting Limited
has acquired
MBS Distribution
from
Glynwed International PLC
The undersigned initiated this transaction and assisted Pillar Merchanting Limited in negotiations.
Chase Investment Bank Limited
July 1987
CHASE

Schering Health Care Limited
has sold its subsidiary
Schering-Prabbles Limited
to
Seton Products Limited
The undersigned acted as financial advisor to Schering Health Care Limited in this divestiture.
Chase Investment Bank Limited
December 1986
CHASE

Amer S.A.
and
Chaseinvest S.A.
have acquired a majority participation in
RE. CA. S.R.L. - Repetto Emilia
The deal was structured and performed by
The Chase Manhattan Bank, N.A.
Italian Branch
August 1987
CHASE

Our depth of knowledge about European domestic markets combined with a breadth of investment banking expertise brought these companies to Chase.

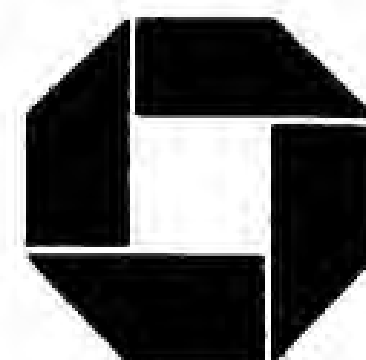
Whether in cross-border or domestic Mergers and Acquisitions, Chase, with its commercial

banking network, has the dedicated and experienced professionals to meet the complex, specialised needs of your company.

It's a combination you'll find anywhere you find Chase. And you'll find Chase everywhere in Europe.

For further information please contact Christopher J. S. Clegg, Managing Director, Mergers and Acquisitions Department, Chase Investment Bank Limited, Woolgate House, Coleman Street, London EC2P 2HD.
Telephone: 01-726 3710.

CHASE



UK COMPANY NEWS

Nikki Tait looks at the proposed £47m buy-out at Glass Glover

Coming to terms with the management

WHAT PRICE a management bid? The idea that October's plunge in share prices would encourage a number of management bids to take quoted companies private has been mooted in corporate finance circles for months. So far only one deal has surfaced - a £47.2m offer for Glass Glover, the fresh fruit grower and distribution group. The bidder is a new company, Dryvale, which has four senior Glass Glover executives on the board and is backed by Schroder Ventures and Standard Chartered Bank. The offer is due to close this coming Friday.

Almost inevitably, it has run into shareholder qualms. Scottish Amicable, GG's largest single shareholder with almost 10 per cent of the ordinary shares and 12.6 per cent of the preference, makes no secret of its dissatisfaction, saying publicly that it is still pushing for a higher price. Other private shareholders have expressed unease.

This it might be argued, looks more like hopeful haggling than a full-blooded shareholder revolt. The share price remains resolutely planted at 240p, slap in line with the cash offer.

Mr Jon Moulton at Schroder Ventures describes the degree of unrest as "nothing very significant", and certainly some institutional shareholders seem resigned to the fact that the 30 per cent bid premium on offer is the best price they can expect given Glass Glover's underlying trading picture.

Moreover, there is always the market argument. If the company is being sold for a song, surely rival bidders would emerge? In addition, the Dryvale offer has the backing of a 20 per cent Glass family stake: would the Glasses sell out of their business at a bargain basement price?

Nevertheless, the very notion of a management bid raises suspicions. When the bidder knows so much more about the business than the shareholders, it is hard to assess whether the bid premium offered is fair. Nor is it easy to understand why management is willing to strap itself

with the additional debt needed to fund the deal, for the dubious advantages of operating as a private company.

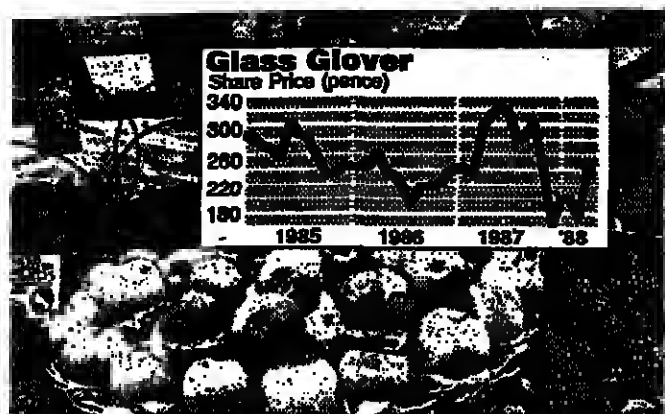
Scarcely surprisingly, then, that the track record of management bids for quoted companies in the UK should be extremely limited.

Perhaps the most dramatic example in recent years occurred at engineering group Haden, where management stepped in with a successful £55m cash bid in the face of an unwanted offer from Trafalgar House. Not surprisingly - given the situation - the premium offered by management was on the generous side: its cash terms were 35 per cent higher than the price on the day before Trafalgar's bid, and almost double Haden's price when Trafalgar's stake-building began.

It is true that other subsequent deals have looked less expensive. In August 1986, management at Aircell - the USM-traded radio communications group - offered shareholders cash or shares in the new private company. The cash terms represented a 22 per cent premium to the pre-announcement price. And, more recently, Mr Harry Goodman took holiday group International Leisure private, with a cash offer set at a 23.5 per cent premium to ILG's mid-price on the day before discussions were announced.

But then again, not all management bids have proved successful. Indeed, the whole concept got off to a poor start in 1985 when institutional shareholders scotched a £49.8m buy-out at Molins, the cigarette manufacturing machinery maker, on the grounds that the price was too low. The 170p a share cash offer compared with a pre-announcement price of 152p (although it should be added that Molins shares already edged up ahead of the statement itself).

In the case of GG, the management's offer appears to have been triggered when the company received a tentative approach from another potential bidder earlier this year. According to Mr Alick Glass, the chairman, that led to the appointment of Samuel



Montagu as advisers, with Mr John Bingham - the company's finance director - a natural party to the discussions. Aware that the board was taking approaches seriously, Mr Bingham asked for permission to investigate the management buy-out possibility. Talks with the other party eventually came to nothing; the management offer, led by Mr Bingham, did.

In deciding to recommend Dryvale's bid, the board stresses that it took full account of "current trading and performance". This is clearly the critical point. Since the mid-70s Glass Glover has seen a steady, if undramatic rise in both profits and earnings per share. Between September 1981-82 and 1986-87, for example, the former figure rose from 21.7m to £23.8m, and the latter from 7.8p to 14.9p.

However, when figures for 1986-87 were released in February, they looked far less happy. The pre-tax figure increased by 18 per cent to £23.8m, but only thanks to a £1.5m exceptional profit on property sales. Earnings per share slipped from 14.9p to 14.5p. Nevertheless, dividends went up by a tenth, and although Glass conceded that the first half of 1987-88 might be poor, the second six months was held up as looking "more satisfactory".

That, however, was followed by more gloomy news from Mr Glass in the Dryvale offer document itself. "Regrettably, the pressures

on the business are showing no tendency to lessen and the extremely discouraging financial performance continues to be considerably worse than anticipated," he wrote. "In recent weeks important developments, on which our expectation of recovery depended, have been further delayed, and uncertainties regarding our future... are proving to be an impediment to our attempts to secure new business."

According to Glass Glover, the problems are various. The biggest headache has come on the fresh produce side of the business where higher quality demands from supermarket customers appears to have raised costs significantly and caused "operational difficulties" as GG reorganised. Excluding property profits, this division tumbled from a £1.5m profit to a £251,000 loss last year.

But Mr Glass also makes the point that overall trading has not been helped by slower-than-anticipated compensating growth from the dedicated contract distribution side of the business. "Thanks, it seems, in part to some changes of ownership among GG's supermarket customers. That said, profits (net of property gains) on the distribution side did rise from £2.2m to £3.0m last year, and in February the company talked of some "important new contracts... which will be reflected in a significant increase

in profitability during 1988 and beyond."

Finally, in words of Mr Glass in the Dryvale document, there is the impact of "uncertainties regarding the future" (the company's) which "are proving an impediment to our attempts to secure new business."

How much easier it will be to run the company in the private sector remains a moot point. Dryvale's offer is funded by £1.4m of ordinary equity, £14.4m of preference shares, £5m of mezzanine loan stock, plus a Standard Chartered bank loan facility of up to £30m. Given a bid price (including preference stock) of £47.2m and interest on the loan facility at one and three-quarter points over LIBOR, it would seem that the additional interest charges faced by Dryvale must roughly equate to GG's recent profit levels, a scenario which Schroder Ventures broadly confirms.

That said, Mr Moulton points out that GG is "very much in the nature of a recovery situation," and adds that "at least short term the company will not be answerable to the demands of the market for rising income." Dividends for 1986-87 cost around 29p.

Whatever the fate of Glass Glover, the likelihood of many other quoted companies following this route still seems remote. That is not for want of enthusiasm. Schroder Ventures, itself, reports that some 15 companies have approached it with such thoughts during the first quarter of 1988, compared with just one in a comparable period a year ago. Other corporate finance departments talk of deals being worked on.

The problem remains the market. Most merchant bankers concede that the bear trend is not sufficiently established, and share price levels are not sufficiently low, for such deals to be facilitated. Moreover, institutions show no great appetite for further cash at present - witness the Birmid Quacast bid. For the moment, it seems, many managements may still have to dream.

Stakes raised in water companies

By Andrew Hill

Compagnie Generale des Eaux, the largest water supply company in France, has announced increased stakes in two UK statutory water companies, Colne Valley and Lee Valley.

French water suppliers and their UK partners now account for over 50 per cent of Colne Valley's voting stock, but the company's statutes restrict share transfers to a very small number of votes, irrespective of the size of their stake.

Compagnie Generale holds 28.2 per cent of Colne Valley's voting stock through its UK subsidiary, General Utilities. Ceneration SAUR Water Services, jointly owned by the British and French construction companies, Trafalgar House and Bouygues, has 22.05 per cent.

Ceneration SAUR is also thought to have between 10 and 15 per cent of Lee Valley, where Compagnie Generale has increased its share of voting stock to 22.15 per cent.

At the beginning of April, Compagnie Generale revealed it had accumulated a 27 per cent stake in Colne Valley, which works alongside the Thames Water Authority in Hertfordshire and North London. The statutory company said then it anticipated further co-operation with the French group.

Compagnie Generale is one of several large European construction and water groups investing in UK water companies in preparation for the planned privatisation of the much larger regional water authorities.

London Scottish Bank buying James Stewart

London Scottish Bank, Manchester-based finance company, is offering to buy James Stewart & Sons, a consumer finance and retail credit company operating in the Manchester and Crewe area, in a deal worth about £2m.

London Scottish is offering 26 new shares and 24 nominal of convertible loan stock for every four James Stewart shares, which are privately held.

There will also be a deferred cash payment determined by any profit realised from the sale of property owned by a James Stewart subsidiary.

The terms of the deal have been agreed by James Stewart shareholders representing 57.9 per cent of the equity.

James Stewart has made a loss in three out of the four last years. But London Scottish, which bought a James Stewart subsidiary two years ago, believes it can apply management techniques to the company which will enhance its performance.

Throgmorton silent on bid support from French bank

By Nikki Tait

Throgmorton Trust, the investment trust which is making an unwanted £66.8m bid for fund management group Framlington, yesterday declined to comment on weekend Press speculation that French bank, Credit Commercial de France, is likely to support the offer in respect of its key 26 per cent stake today.

To date, the French shareholder has made clear that it does not reject the Throgmorton offer, but has said that it is suspending any final decision while Framlington and its advisers try to find a "third party" purchaser for the group. Last week, Framlington told shareholders that this process was still continuing.

Yesterday, Framlington chairman Mr Bill Stoddard said that the company had no knowledge of any CCF move to accept the bid at this stage. "We are not yet recommending a purchase or accept," he added.

The bid is highly unusual in that Throgmorton Trust is managed by Throgmorton Investment Management Services, itself part of Framlington.

CCF is, however, unlikely to welcome a lengthy lack of progress. If it wishes to sell its shares to Throgmorton, in the face of continued Framlington opposition to the bid, it could trigger a "pre-emption agreement" which allows Framlington 30 days to find an alternative buyer for the stake. Although the ramifications of the agreement are complex, CCF may be reluctant to get too far into the bid timetable before making a move.

The French shareholder is also believed to be increasingly sceptical of Framlington's chances of finding a third party buyer, given Throgmorton's threat to reconsider its management contract with Framlington if ownership of the company changes.

Berisford subsidiary deal

Natalie Acquisition, 50 per cent owned by a financial services subsidiary of S&W Berisford, the commodity trading and financial services group, has gained control of High Voltage, US maker of industrial instruments, electrical components and plastics.

Natalie tendered \$95.8m (\$56m) for High Voltage and now controls 94 per cent of the manufacturing group. The remaining 6 per cent will be acquired when the two companies merge.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except when the forthcoming board meetings (indicated thus) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

Date	Announcement last year	Date	Announcement last year
Adair Lymington May 10	£1.25	British Petroleum May 25	£1.25
AGC May 18	£1.25	British Telecom May 25	£1.25
British Airways May 18	£1.25	British Telecommunications May 25	£1.25
British Gas May 18	£1.25	British Telecommunications May 25	£1.25
British Leyland May 18	£1.25	British Telecommunications May 25	£1.25
British Overseas Airways May 18	£1.25	British Telecommunications May 25	£1.25
British Overseas Airways May 18	£1.25	British Telecommunications May 25	£1.25
British Overseas Airways May 18	£1.25	British Telecommunications May 25	£1.25
British Overseas Airways May 18	£1.25	British Telecommunications May 25	£1.25

Corporate Information and Financial Data (Continued)

Capital: French francs 1,384,250,000

Head Office: 2, rue de la Harpe - 75001 PARIS (France)

Registered Office: 2, rue de la Harpe - 75001 PARIS (France)

First Notice of Meeting: 15th May 1988 at 10.00 AM

CONVERTIBLE INTO ORDINARY SHARES OF 100 FR.

The holders of 75% of the 1984-1985 bonds issued by ACCOR and convertible into ordinary shares are called to General Meeting to be held at 2, rue de la Harpe - 75001 PARIS, on May 18, 1988 at 2 p.m., in order to consider the following agenda:

1. Approval of the accounts of the company for the financial year ended 31st December 1987.

2. Approval of the dividend for the financial year ended 31st December 1987.

3. Approval of the accounts of the company for the financial year ended 31st December 1987.

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104. Approval of the dividend for the financial year ended

UK COMPANY NEWS

Philip Coggan looks into the background and policy of Hilldown Investment Trust

The HIT squad awaits its rewards

What's in a name? Hilldown Investment Trust is not, strictly speaking, an investment trust at all. So why the title?

"We liked the initials HIT," explained Mr Michael Hacker, who together with Mr Michael Teacher, manages the company nicknamed "the HIT squad", an investment subsidiary of Hilldown Holdings, the food-to-furniture group.

"Hilldown is continuously being introduced to new acquisition opportunities by accountants, merchant banks and stockbrokers," explains Mr Teacher. While many of these opportunities are taken - Hilldown has acquired over 150 companies since it joined the stock market three years ago - plenty of businesses came along which did not fit into either of the group's mainstream sectors.

It was Hilldown's chairman, Mr Harry Solomon, who introduced the two Michaels and suggested they could form a team under his company's wing. They came from different, but complementary, backgrounds. Mr Hacker's experience was in management, having spent several years running the European retail operations of the Zales Corporation. Mr Teacher had worked in merchant banks and corporate finance, most recently with Poincaré.

So HIT was established in May

1987 with Hilldown keeping a 90 per cent stake and Messrs Hacker and Teacher owning the other 10 per cent. Unlike Hilldown, HIT was allowed to take minority stakes in groups if the potential for profit was available.

HIT's first opportunity to invest in a public company came in September last year. Fletcher Dennis Systems, the micro-computer systems dealer, needed a capital reconstruction package after an unhappy fourteen months on the USM.

Fletcher had geared up for growth only to be hit by a slump in demand in the local authority sector. As a result, pre-tax profits of £400,000 in the year to March 1987 turned into losses, initially estimated at £900,000 and then revealed as £2.6m, in the following year.

New capital was needed and HIT put together a £2.1m reconstruction package through which an investment consortium acquired just under 74 per cent of the USM group. Management and accounting policies were drastically changed and Mr Teacher took over as chairman. But Fletcher Dennis was just HIT's first step into what it loosely defines as the "communications sector". Last month, in a complex deal, Fletcher Dennis was merged with Systems Reliability, a company best known



Michael Hacker (left), with his co-manager Michael Teacher.

for its telephone management systems.

HIT, and investors acting in concert with it, will own 54.5 per cent of the enlarged group. And Mr Teacher believes there will be real advantages in combining the two. Systems will benefit from the management team that HIT has put in place at Fletcher Dennis; and Fletcher Dennis will be able to exploit Systems' nationwide maintenance network.

There are also potential gains within the Hilldown group. Many of its subsidiaries have computer systems which could benefit from Fletcher Dennis' software expertise. Packages that are developed by Fletcher to cope

with a particular subsidiary's problem could be marketed across a whole industry.

A lot of work still needs to be done. Systems' pre-tax profits for 1987, announced last Friday, were just £1.3m, down from £1.8m in 1986. But as Mr Hacker says: "We won't shrink from a turnaround situation. We can't compete with venture capitalists in terms of resources but we do believe that our hands-on management can provide value".

The communications field is just one sector in which HIT is interested. Another potential area for investment is marketing and design where again Hill-

down's vast array of subsidiaries could benefit from some in-house expertise.

And apart from its publicly-quoted investments, HIT is also building up a stable of private company stakes in a range of sectors from publishing to refrigeration services. "We look for businesses where there is enough volume to be capable of producing a decent-sized profit," says Mr Hacker. "We also like to get some sort of a yield on our investment."

"We tend to make quite conservative estimates of a company's value," adds Mr Teacher. "We'd rather offer a performance related so that even if companies feel we are rather mean initially, we will eventually be generous."

Many of HIT's investments, including Systems and Fletcher Dennis, may take a long time to bring a substantial return to the Hilldown group. But HIT has two other financing businesses - secured lending and corporate finance - which bring in revenue to cover the overheads.

HIT is coy about revealing its results so far but it will say that its figures are ahead of budgets. "We're running quite fast to our first 10-11 months," says Mr Teacher. Given Hilldown's acquisitive reputation in the City, the chances are that the HIT squad will be given plenty of opportunities to sprint in the future.

This advertisement is issued in compliance with the requirements of The Council of The Stock Exchange. It does not constitute an offer or invitation to any person to subscribe for or purchase any securities in the Company.

Application has been made to The Council of The Stock Exchange for the whole of the ordinary share capital of The Monotype Corporation plc ("the Company"), currently dealt in on the Unlisted Securities Market, to be admitted to the Official List. It is expected that the Ordinary Shares will be admitted to the Official List on 22nd April, 1988 and dealings will commence on 25th April, 1988.

The Monotype Corporation plc

(Incorporated in England under the Companies Acts 1948 to 1981. No. 1658931)

Introduction of the whole of the ordinary share capital, issued and to be issued, to the Official List

Share Capital

Authorised £2,300,000.00 Issued and fully paid Ordinary Shares of 10p each £1,934,926.70

The Company is engaged to the design, development and manufacture, and the supply and after-sales service of information technology equipment and software, primarily connected with printing, publishing and communications.

Particulars of the Company are available in the Extel Statistical Service and copies of such particulars may be obtained from the Company Announcements Office of The Stock Exchange until 27th April, 1988 and during usual business hours on any weekday (Saturdays and Public Holidays excepted) up to and including 9th May, 1988 from:

Phillips and Drew Limited,
120 Moorgate,
London EC2M 6XP

The Monotype Corporation plc,
Salford, Redhill,
Surrey RH1 5JP

National Westminster Bank plc,
Registrar's Department,
Caxton House,
Redcliffe Way,
Bristol BS99 7NH

25th April, 1988

British Empire Trust in the red

BY CLAY HARRIS

A LOSS of nearly £1m on investment dealing pulled British Empire Securities and General Trust £176,300 into the red at the pre-tax level for the six months to March 31. The interim dividend is maintained at 0.2p.

British Empire, one of the UK's oldest investment trusts which marks its centenary next February, warned that it was inclined to the view that weakness on Wall Street later this year and in 1989 could have "very damaging consequences" for other world markets.

Accordingly, its portfolio was now biased towards shares standing at a substantial discount to asset value. It would also maintain higher-than-average liquidity until the market outlook cleared.

The fall into loss at the taxable level from a £381,790 profit in the comparable period occurred despite higher dividend and interest receipts. The significant

change was a £1.5m turnaround on dealing from the previous £547,712 profit.

After tax of £377,489 (£140,500), British Empire showed losses per share of 0.42p (0.35p earnings). Net asset value fell to 45.4p (49.1p).

At Friday's closing price of 39p, the shares stood at a 14 per cent discount to net asset value and British Empire had a market capitalisation of £52m.

Summer paying maximum £4m for Cranbrook

Summer International, formerly Sumrie Clothes, unveiled details of its much heralded diversification into the educational services market with the acquisition of Cranbrook Training and Recruitment.

Cranbrook operates secretarial training schemes approved by the FTS.

Summer is paying a maximum of £4m for Cranbrook with an initial cash payment of £1.65m to be financed by the issue of new convertible loan stock.

Further payments will be made dependent on profits for the three years to January 31 1990. The purchase follows two other transactions designed to take Summer away from its traditional base in textiles.

They were the purchase of Impact Communications for a maximum of £2m and of Betty Owen Secretarial, a New York company, for a maximum of £2.6m (£1.4m).

Cranbrook made pre-tax profits of £185,000 in the year to end-January 1988; its net assets at that time were £442,000.

FT Share Service

The following securities were added to the Share Information Service to Saturday's edition: Feltrim Mining (Section: Third Market).

GWE Group (Leisure), Gardner Group (Electricals), Gardner (O.G.) (Newspapers), Overseas Investment Trust Warrants (Investment Trusts), Pison (Electricals), River & Mercantile Am. Cap. & Inc. Ltd. (Cap. Inc.), Warrants (Investment Trusts), Sharp & Law S-2pc Cav. Pfd. (Industrial), Tuflow Oil (Third Market).

Huntleigh passes final

Huntleigh Technology, USM - quoted maker of instrumentation and control systems, is passing its final dividend following a sharp fall in 1987 profits from £201,000 to £107,000.

After tax, minorities and an extraordinary charge of £189,000 (£188,000) for potential losses arising from the disposal of vacant properties, attributable loss was £113,000 (£24,000).

Earnings per share declined from 2.05p to 0.54p. With no final payment, the interim 0.5p compares with a 1p total in 1986.

Turnover in 1987 grew to £10.07m (£9.15m). This is expected to increase substantially, but exchange rates will give some uncertainty to profitability this year, which will be mitigated by purchase of materials from dollar-based economies.

Acquisition boosts Upton

THE ACQUISITION of Southern & City Developments put E. Upton and Sons back in profit for the first time in many years. For the 12 months ended January 26 1988 it produced £543,000 pre-tax.

Adjusting the 1986-87 figure for merger accounting showed a profit of £302,000, compared with the reported loss of £150,000.

The group operates department stores in Teesside and has a partly-owned subsidiary dealing in audio and visual retailing. The

acquisition of Southern & City put it into retail property development. Initial consideration was £2m in shares.

The three department stores were in profit, but that was more than offset by the loss at McKenna & Brown (audio and visual). Southern & City figures were above expectations.

Turnover came to £8.58m (£8.25m). Earnings worked through at 6.19p (2.55p). There was no dividend.

NCL
Investments

NIVISON CANTRADE LIMITED

ANNOUNCES THAT FROM TODAY
ITS NAME HAS BEEN CHANGED TO

NCL INVESTMENTS LIMITED

Bardett House, 9/12 Basinghall Street, London EC2V 5NS
Tel: 01-600 2801 Fax: 01-726 6201/2

THE REPUBLIC OF ARGENTINA

NEW MONEY BOND DUE 1990

Notice is hereby given for the interest period beginning on April 25th, 1988 and ending on October 25th, 1988. The Bond will carry an interest rate of 8.575% per annum.

BANCO CENTRAL DE LA REPUBLICA ARGENTINA
REPUBLIC OF ARGENTINA FINANCIAL AGENT

HongkongBank

The Hongkong and Shanghai Banking Corporation
Incorporated in Hong Kong with limited liability

1987 Final Dividend

For the purpose of calculating the number of new shares to be allotted to shareholders who have elected to receive the 1987 Final Dividend of HK\$0.26 per share in scrip, the average of the last dealt price in the existing shares on The Stock Exchange of Hong Kong Limited on each of the five trading days following the closure of the Register of Shareholders on 18 April 1988 was HK\$6.64. The number of new shares which such shareholders will receive will be calculated as follows:

Number of shares held x $\frac{\text{HK\$0.26}}{\text{HK\$6.64}}$

Shares representing fractional entitlements will be sold and the net proceeds retained for the benefit of the Bank.

By Order of the Board
R G Barber
Secretary

Hong Kong, 25 April 1988

ROBUST AND FORWARD LOOKING.

Extracts from the statement to shareholders by the Chairman, Mr. John M. Menzies

▲ Our performance reflected good results in all divisions.

▲ Sales of newspapers and magazines have been excellent, with particular strength in quality newspapers and women's magazines, where publishers have successfully launched new titles.

▲ All three retail chains, John Menzies, Early Learning Centres and Hammick's experienced good growth.

▲ Early Learning Centres performed exceptionally well in the UK. Their US coverage will be expanded to 80 outlets this year.

▲ The John Menzies chain has effectively doubled its sales capacity in England through the recent major acquisition of outlets, and now provides a comprehensive national network.

▲ Terry Blood and Universal Office Supplies are now the largest suppliers in their fields.

TABLE OF RESULTS

TURNOVER	£671.9M	+ 12.8%
PROFIT BEFORE TAX	£26.2M	+ 15.4%
EARNINGS PER SHARE	29.4p	+ 18.1%
DIVIDENDS	5.8p	+ 24.7%

John Menzies

Copies of John Menzies' 1988 Annual Report may be obtained from the Secretary.

John Menzies plc, Hanover Buildings, Rose Street, Edinburgh EH2 2YQ.

Continued on next page

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[illegible]

PRICE 25c

INDUSTRIALS (Miscel.) -- Contd.[illegible]

150.7 MW Gen Grp 10p...	180	5.4	39.28.9	July Oct
51.3 MW Gen Grp 12p...	152	1.5	1.523.11	Jan June
17 MW Gen Grp 12p...	83	2.5	4.011.4	Nov June

[illegible]

6.28	Restmore	42	91.2	3.8	21.12	Feb. Oct.
16.7	Ricardo	116	3.25	3.7	22.2	Apr. Nov.
46.7	Restmore	126	3.25	3.7	22.2	Jan. June

[illegible]

12.7 TSL Group.....	133	40.73	0.7	8.2	Apr Aug
6.60 Third Mile Inv.....	275	13.0	1.5	9.11	June Oct
14R 6 Thompson T-1 Ion Co	85	17.5	2.1	4.82	-

[illegible]

12.01 Wyndham 15p.....	192	12.0	1.4	28.9	Feb, Sept
13.9 YRM 10p.....	214	W2.47	2.8	8.2	Apr Oct
					March

[illegible]

طراز اعلیٰ الاصل

Stock	Price	Div	Yld	Last	Dividend
	C	Per	%	Price	Pay
Winnamaddy Res 82	23 1/2	100	1.24	19.11	June Nov
Worth B Hill 50c	23 1/2	100	1.24	19.11	February
Wth. Kalgari	23 1/2	100	1.24	19.11	May Nov
Whitbridge 50c	23 1/2	100	1.24	19.11	
Wider Expn 82	23 1/2	100	1.24	19.11	
W. A. Res 82	23 1/2	100	1.24	19.11	

[illegible]

Ball	30				
Grotes 50	183	1.25	1.6		
Beach 10	69	0.4	0.9	1.6	July Jan
Eyeglass 50	125				
Inton Expln. 50	113				
Warrants	3				
East Res. 100	167				
Extor Min. 20	54				
Honorbilt Group 50	34				2900

[illegible]

Exchange clearing classifications are indicated in the right of the following names: Alpha, Beta, Gamma, Delta, Epsilon, Zeta, Eta, Theta, Iota, Kappa, Lambda, Mu, Nu, Xi, Omicron, Pi, Rho, Sigma, Tau, Upsilon, Phi, Chi, Psi, Omega. The following are the exchange clearing classifications and the exchange clearing fees for each classification: Alpha, Beta, Gamma, Delta, Epsilon, Zeta, Eta, Theta, Iota, Kappa, Lambda, Mu, Nu, Xi, Omicron, Pi, Rho, Sigma, Tau, Upsilon, Phi, Chi, Psi, Omega. The following are the exchange clearing classifications and the exchange clearing fees for each classification: Alpha, Beta, Gamma, Delta, Epsilon, Zeta, Eta, Theta, Iota, Kappa, Lambda, Mu, Nu, Xi, Omicron, Pi, Rho, Sigma, Tau, Upsilon, Phi, Chi, Psi, Omega.

Do not use the word *share* for the shares which may also raise the word *share* value.

France *France*, *French* *France* **96** Yield based on the implicit Treasury Bill Rate plus unchanged until maturity of the **3** Assumed dividend **1** Figures based on prospectus or other source of information. **2** Dividend rate or percentage of **1** **3** **4** **5** **6** **7** **8** **9** **10** **11** **12** **13** **14** **15** **16** **17** **18** **19** **20** **21** **22** **23** **24** **25** **26** **27** **28** **29** **30** **31** **32** **33** **34** **35** **36** **37** **38** **39** **40** **41** **42** **43** **44** **45** **46** **47** **48** **49** **50** **51** **52** **53** **54** **55** **56** **57** **58** **59** **60** **61** **62** **63** **64** **65** **66** **67** **68** **69** **70** **71** **72** **73** **74** **75** **76** **77** **78** **79** **80** **81** **82** **83** **84** **85** **86** **87** **88** **89** **90** **91** **92** **93** **94** **95** **96** **97** **98** **99** **100** **101** **102** **103** **104** **105** **106** **107** **108** **109** **110** **111** **112** **113** **114** **115** **116** **117** **118** **119** **120** **121** **122** **123** **124** **125** **126** **127** **128** **129** **130** **131** **132** **133** **134** **135** **136** **137** **138** **139** **140** **141** **142** **143** **144** **145** **146** **147** **148** **149** **150** **151** **152** **153** **154** **155** **156** **157** **158** **159** **160** **161** **162** **163** **164** **165** **166** **167** **168** **169** **170** **171** **172** **173** **174** **175** **176** **177** **178** **179** **180** **181** **182** **183** **184** **185** **186** **187** **188** **189** **190** **191** **192** **193** **194** **195** **196** **197** **198** **199** **200** **201** **202** **203** **204** **205** **206** **207** **208** **209** **210** **211** **212** **213** **214** **215** **216** **217** **218** **219** **220** **221** **222** **223** **224** **225** **226** **227** **228** **229** **230** **231** **232** **233** **234** **235** **236** **237** **238** **239** **240** **241** **242** **243** **244** **245** **246** **247** **248** **249** **250** **251** **252** **253** **254** **255** **256** **257** **258** **259** **260** **261** **262** **263** **264** **265** **266** **267** **268** **269** **270** **271** **272** **273** **274** **275** **276** **277** **278** **279** **280** **281** **282** **283** **284** **285** **286** **287** **288** **289** **290** **291** **292** **293** **294** **295** **296** **297** **298** **299** **300** **301** **302** **303** **304** **305** **306** **307** **308** **309** **310** **311** **312** **313** **314** **315** **316** **317** **318** **319** **320** **321** **322** **323** **324** **325** **326** **327** **328** **329** **330** **331** **332** **333** **334** **335** **336** **337** **338** **339** **340** **341** **342** **343** **344** **345** **346** **347** **348** **349** **350** **351** **352** **353** **354** **355** **356** **357** **358** **359** **360** **361** **362** **363** **364** **365** **366** **367** **368** **369** **370** **371** **372** **373** **374** **375** **376** **377** **378** **379** **380** **381** **382** **383** **384** **385** **386** **387** **388** **389** **390** **391** **392** **393** **394** **395** **396** **397** **398** **399** **400** **401** **402** **403** **404** **405** **406** **407** **408** **409** **410** **411** **412** **413** **414** **415** **416** **417** **418** **419** **420** **421** **422** **423** **424** **425** **426** **427** **428** **429** **430** **431** **432** **433** **434** **435** **436** **437** **438** **439** **440** **441** **442** **443** **444** **445** **446** **447** **448** **449** **450** **451** **452** **453** **454**

REGIONAL & IRISH STOCKS

Following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.

W Lew 20s —	v	70			
& Rose 15s —	v	68 1/2			
W Pils 5s —	v	71 1/2			
Ward 2s —	v	74 1/2			

IRISH					
11% 1988	(100)				
13% 84/89	(10)				

Armco	v	270	-10
CPI Indus	v	88	
Carroll Ints	v	132	
Hall (R. & L.)	v	110 1/2	
Helton Indus	v	3 1/2	-2
Irish Rover	v	120 1/2	
Intl Sars	v	350	

TRADITIONAL OPTIONS

3-month call rates

Tradefinals	P	MEI	3M
1-Lyon	303	West Bk.	60
2	11	P & O DM	82
3	45	Perry	32
4	45	Playback	32
5 Corp.	48	Social Effect	32
6	48	RHM	35
7	48	Rock Org. Ind.	48
8	48	Rock Festal	48
9	48	STC	25
10	48	STC	25
11	48	TI	18
12	48	TSR	12
13	48	Tron	16
14	48	Thorn EML	60

rys.....	26	Unleash.....	50
er Cons.....	32	Victims.....	18
Union.....	95	Welcome.....	42
Public.....	94		
Attack.....	14	Property	
	25		
Occident.....	11	Bite Land.....	28
	15	Land Securities.....	45
	119	MEPC.....	48

Gas	87	Oils	
Oil	39		
Batteries	14		
Car Stalls	66	Brit Petroleum	20
	180	British	59
Tires	35	Burmah OH	45
Auto Parts	30	Charterhall	6
Oil & Gas	35	Premier	8
Service	30	Shell	110
Bank	62	Tidebank	18
Food & Sweets	28	Ultrama	24
Auto Bk.	35		
on Credit	35	Mines	

London
RITZ

A selection of Options traded is given on the
London Stock Exchange Report Page

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FINANCIAL

Trade Fairs and Exhibitions: UK

May 15

Current	May 15	Antique and Collectors	(01-883 7081)	Alexandra 1
Top Drawer Summer Gift Exhibition (01-727 1924)(until April 26)	London W8	Shopper International and of Sale at SROPEX (01-696 983)		Earls
Kensington Exhibition Centre, London W8	May 15-19	Chesica Flower Show (0779 4383)		Royal Ho
London LIFE (01-365 1300)(until April 26)	Earls Court	June 7-9	International Services and I ment for Aircraft and I Operators Exhibition - AIR (020 304641)	
April 26-28	Olympia	June 10-12	Royal Highland Show (01 244)	Exm & Trade Centre,
British Electronics Week (0779 26699)	April 27-28	International Chilled Food Fair (01-727 1923)	NEC, Birmingham	
April 29-30	Kenilworth	May 10-13	International Telecommunication and Information Technology Show - COMMUNICATIONS (021-705 6707)	NEC, Birmingham
Photography Exhibition (01-222 8969)	NEC, Birmingham	May 17-19	MONEY EUROPA 88: Europe - One Complete Market, the way ahead for financial services Exhibition and conference (0730 85711)	Brussels
May 8-10	Harrgate	May 18-26	International Spring Fair (Tech-	
British Craft Trade Fair (0262 897153)	May 10-12	Personal Investment Mar Show and Conference - (01-948 5165)	NEC, Birmingham	
May 10-12	June 15-18	Personal Investment Mar Show and Conference - (01-948 5165)	NEC, Birmingham	
International Chilled Food Fair (01-727 1923)	June 19-22	Royal Highland Show (01 244)	Exm & Trade Centre,	
NEC, Birmingham	June 20-23	Pacific Transport Freight bution Exhibition and C ence (01-642 7698)		Sing
May 10-13	June 21-24	International Jewellery and stones Fair - INTER-JE (02403 29406)		Hong
International Telecommunication and Information Technology Show - COMMUNICATIONS (021-705 6707)	June 25-27	International Chemical I NCHERA (01-378 7778)		Brat
NEC, Birmingham	June 28-30	International Spring Fair (Tech-		

Business Research International:
Mortgage finance in the 1990's
(01-857 43833)
Fortnam Hotel, London W1

April 26
CBI Conferences: Strategy for
design (01-379 7400)
Centre Point, London

April 26-28
The Industrial Society: Industrial
relationships for senior managers
(01-858 4040)
3 Carlton House Terrace, London
SW3

May 4-5
The Royal Institute of International
Affairs (Chatham House)
International capital flows
(01-930 2233)
10 St James's Square, London

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes in the details published.

Rentals

Company Notices

Province of Manitoba (Canada)
7% 1969/1989 UA 15,000,000

Province of Manitoba (Canada)
7% 1969/1989 UA 15,000,000

On April 11, 1986, Bonds for the amount of UA 964,000 have been drawn for redemption in the presence of a Notary Public.

The Bonds will be redeemable coupon due June 17, 1989 attached, on and after June 17, 1988.

The drawn Bonds are those, not yet previously redeemed, included in the range beginning

Not disaffected convertible debentures 1988/1991

Holdings of the above debentures are reminded that the *second annual period* during which the debentures can be converted (without any further payment other than the surrender of the debenture certificate) into 5 ordinary shares in the capital of the company is May 27 to June 24 1988. *If the rights to convert are not exercised during this period they shall lapse and be of no further force, effect or value.* The debentures *Not converted* will be redeemed, subject to the provisions of The Debenture Trust Deed, in annual instalments commencing on December 30 1988.

Forms of application for the conversion of the debentures have previously been posted to the holders thereof at their registered

must complete the form and forward it to the company's transfer secretaries together with the relevant debenture certificate by not later than June 24 1988.

By order of the board
Anglo American Corporation of South Africa Limited
Secretaries
per AJS Sebba, Companies Secretary

Registered Office
44 Main Street
Johannesburg 2001
(PO Box 61837)
Middelburg 2107)

London Office
40 Holborn Viaduct
London EC1P 1AJ

Jonathan Meibing
April 25 1988

*Copies of this announcement are being posted to
debenture holders at their registered addresses.*

CCC

528,000,000
 7% Subordinated Convertible Bonds
 due 1987
 and
 US\$ 75,000,000
 6% Subordinated Convertible Bonds
 due 1987

Unconditionally guaranteed on
 subordinated basis by, with

Canadian Pacific Limited
 (Incorporated in Canada)
 Ontario & Quebec Railway Company
 5 per cent Debenture Stock
 5 per cent Common Stock

In accordance with the consent of the holder

Notice is hereby given that following a one for four bonus issue of Ordinary Shares by Elders (NZ) Limited on April 11, 1988 the conversion price for each of the conversion bonds is to be adjusted to Australian Dollar 3.57 per Ordinary Share with effect from April 11, 1988.

SEATTLE, 105 Victoria Street,
London, SW1E 6ST
April 28 1988.

Figure 6

where 25% Miscellaneous tax is applicable, the following breakdown applies:

29% Netherlands Tax	—	\$0.12-68206 per Share
25% U.K. Income Tax	—	—
Dividend (Where Applicable)	—	\$0.09137271 per Share
Net Payment	—	\$0.027161618 per Share

Dividend settlement on the Sub-Shares will be paid at one tenth of the above amounts, M.N. commission of £0.000016 per Sub-Share.

Where 15% Netherlands Tax is applicable the calculations are as for United Kingdom Residents, but relief from United Kingdom Tax is immediately obtained provided that appropriate Inland Revenue Affidavit is lodged with the client.

CNT

Caisse Nationale des Télécommunication


15,000,000,000 Japanese YEN

Floating Rate Notes due 1997

In accordance with the Conditions of the Notes,
notice is hereby given that for the interest period
from April 22, 1986 to October 24, 1986
the Notes will carry an Interest rate of 4½% per annum.

October 24, 1886 against coupon n° 6
will be YEN 221,615 per Note.

The Reference Agent

 **KREDIETBANK**
S.A. LUXEMBOURGEOISE

AUSTIN REED GROUP PLC

Notice is hereby given that the Register of Members will on CLOSED and the exchange of, or transfers of ALL CLASSES of shares will be suspended from 1 June 1988 to 12 June 1988 both dates inclusive.

By Order of the Board
O E Perry
Secretary.

Clubs

EVE has outlived the others because of its fair play and values for money. Every 10-15 yrs. Dave and his members must businesses, exciting (toorshom) Regent St. 01-734 0657.

Hertfordshire

The Financial Times proposes to publish this survey on:

24th May 1968

For a full editorial synopsis and advertisement details, please contact:

Rachel Fiddimare
on 01-248 8000 ext 4152

or write to her at:

Bracken House
10 Cannon Street
London
EC4A 4BY

FINANCIAL TIMES

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INDICES

our F.T. hand d

Brussels (02) 51

FINANCIAL TH

Closing prices, April 22

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 3

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Stock	Div	P/E	100s	High	Low	Close	Change	Stock	Div	P/E	100s	High	Low	Close	Change	Stock	Div	P/E	100s	High	Low	Close	Change	Stock	Div	P/E	100s	High	Low	Close	Change
AT&T	74	94	3	3	3	3	3	Quintel	13	300	15	7	10	10	+10	IGN	6	688	6	6	6	6	6	Phonny	17	13	90	8	90	80	+3
ATTG02-04	88	37	3	3	3	3	3	Dynaflo	10	50	7	7	7	7	7	ISS	15	817	6	6	6	6	Prior	17	13	90	8	90	80	+3	
Amcor	1	1	1	1	1	1	1	DI Ind	246	37	3	3	3	3	3	tracy	6	104	19	19	19	19	ProMed	1	186	7	6	6	6	6	
Amcor	1	1	1	1	1	1	1	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
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Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
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Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19	19	19	Dowcor	14	616	3	3	3	3	3	tracy2	7	26	26	26	26	26	ProMed	1	186	7	6	6	6	6	
Alcoa	18	191	19	19	19																										

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling marches merrily towards the quicksand

BY COLIN MILLHAM

STERLING IN recent weeks has been managed to shrug off bad economic data, or rise as the market takes the most optimistic view of figures.

Last week's UK bank lending figures for March were not received well by any market except the foreign exchanges.

A rise of \$4.7bn in M3 bank lending, compared with \$2.5bn in February, was well above City forecasts.

Gills weakened and sterling interest rates rose, but the pound marched merrily up against the D-Mark to around DM3.15.

On dealer said that sterling's strength represented the "bigger fool" theory of trading. This suggests that the pound is worth buying because there is always a bigger fool to sell it on to at an even higher price.

As may be realised, this theory only works for a short time, as

some sections of the market discovered when trying the same idea with the dollar back in 1985.

The US currency was then above DM3.00 and Y250, and has roughly halved in value in the last three years. Interest rate differentials supported the dollar in 1985, just as high sterling interest rates are keeping the pound strong now.

The problem comes when the market decides that interest rates are high because of problems with the economy, and that these problems now outweigh the advantages of the interest rate gap.

When this will happen to sterling is not clear, but City opinion points strongly towards a weakening of the pound. Futures markets, fall to provide much of a guide, because they reflect sterling's value against the dollar.

Eurodollar rates are slightly

below the equivalent Eurosterling periods, and this is enough to create a technical position where the pound is lower in forward trading, but should not be regarded as a forecast of where sterling will be in three, six or even 12 months time.

For one thing, the market is not sure where the dollar will stand later this year, and therefore the key rate to watch will continue to be the value of the pound against the D-Mark.

According to Lloyds Bank's world economic outlook, sterling will fall back to DM2.90 by the end of this year, and continue to slide to around DM2.54 by 1992.

In the short term the market will turn its attention to the UK trade figures for March, to be published on Friday.

City economists generally expect a modest improvement over the February visible deficit of £1.32bn, and the current

account deficit of £720m. Stockbroker, Phillips and Drew, believes the strength of sterling should have reduced the import bill. P and D expects a visible deficit of £1.2bn in March, and a current account shortfall to £500m.

Barclays de Zeeuw, and

ANZ Merchant Bank, both expect the visible and current account deficits to narrow, to £1.1bn and £500m respectively.

Morgan Grenfell forecasts an improvement in the visible deficit to £1bn and in the current account shortfall to £400m.

There is a voice of caution

however. Nomura Research Institute warns of the volatility inherent in the monthly figures, and suggests the current account deficit could be anywhere between £400m and £1bn. This leads Nomura to forecast a visible deficit of £1.5bn and a current account deficit of £900m.

STERLING INDEX

Apr 22	Close	Previous
1000	709.75	709.75
1100	709.75	709.75
1200	709.75	709.75
1300	709.75	709.75
1400	709.75	709.75
1500	709.75	709.75
1600	709.75	709.75
1700	709.75	709.75
1800	709.75	709.75
1900	709.75	709.75
2000	709.75	709.75

CURRENCY RATES

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

CURRENCY MOVEMENTS

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

OTHER CURRENCIES

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

FORWARD RATES

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

MONEY MARKETS

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

Lending figures end rate speculation

AFTER WAITING for the figures on UK bank lending last week, dealers on the London money market decided they did not like what they saw. They decided that if the Government was serious in its fight against inflation, UK bank lending rates could not be cut.

In the early part of the week interest rates drifted lower, with three-month interbank falling to 7.75 p.c.

FT LONDON INTERBANK FIXING

11:00 a.m. Apr 22	3 months US dollars	6 months US dollars
1000	709.75	709.75
1100	709.75	709.75
1200	709.75	709.75
1300	709.75	709.75
1400	709.75	709.75
1500	709.75	709.75
1600	709.75	709.75
1700	709.75	709.75
1800	709.75	709.75
1900	709.75	709.75
2000	709.75	709.75

BANK OF ENGLAND TREASURY BILL TENDER

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

WEEKLY CHANGE IN WORLD INTEREST RATES

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

POUND SPOT - FORWARD AGAINST THE POUND

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

EURO-CURRENCY INTEREST RATES

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

EXCHANGE CROSS RATES

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

NEW YORK

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

LONDON MONEY RATES

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

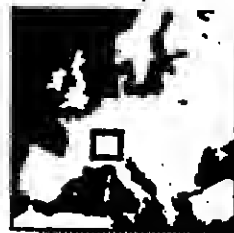
LONDON (CLIFF)

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75
2000	709.75	709.75	709.75

CHICAGO

Apr 22	Bank	Spot	Forward
1000	709.75	709.75	709.75
1100	709.75	709.75	709.75
1200	709.75	709.75	709.75
1300	709.75	709.75	709.75
1400	709.75	709.75	709.75
1500	709.75	709.75	709.75
1600	709.75	709.75	709.75
1700	709.75	709.75	709.75
1800	709.75	709.75	709.75
1900	709.75	709.75	709.75

SECTION III

FINANCIAL TIMES
SURVEY

The Swiss are concerned that their country may be isolated when the EC internal market comes

into being in 1992. They also face the challenges of deciding future policies on nuclear power and their heavily-subsidised farmers. William Dullforce reports from Geneva.

Fears about an identity

THE SWISS and Switzerland's famed political system have just started to grapple with two, if not three, of the most momentous issues they have ever had to face. The first is the risk that the confederation will find itself politically and economically isolated within the encircling single market that the European Community intends to become by 1992.

The second is whether or not Switzerland should abandon nuclear energy; and the third raises the future of its heavily protected farmers.

These problems can be chewed over for years in the cantonal, communal, corporate digestive system of Swiss direct democracy before decisions emerge, probably from national referenda. They will certainly absorb much of the time of the new, two-chamber federal parliament, elected last October for a four-year term.

The election ensured that consensus can be sought against a background of political stability. The four parties - Radicals, Christian Democrats, Swiss People's Party and Socialists - which had run the country in harness for the last three decades remained in control, despite small, though not insignificant, gains for Green groups espousing ecological causes.

Stability also characterises the economy. A slowdown had been foreseen this year - growth in Gross Domestic Product is forecast to be between 1 and 2 per cent. It comes at the end of a five-year recovery period and has so far featured surprisingly strong resistance from industry and a slight acceleration in the rate of inflation.

Real disposable incomes have continued to climb and the people with the West's highest per capita income are preparing to spend record sums on their summer holidays.

With no alarm bells yet ringing in the economy, political control at the top in safe, conservative hands, and doubt about the Community's ability to have the single market operative by 1992, the Swiss can afford to debate thoroughly their future relations with the EC.

The debate is already fairly intense. Politicians, industrialists and bankers make speeches and write articles. Seminars have been organised, not just by academics but by commercial and industrial associations. The French-speaking Swiss have been particularly active.

A special bureau has been set up in the Federal administration in Bern to coordinate planning and relations with Brussels. Par-

liament has decreed that any Bill or amendment to legislation presented to it must be accompanied by a memorandum spelling out its conformity with EC practices - a kind of litmus test.

Why are the Swiss so worried? Is it thinkable that in creating an internal market of 320m people with free movement of goods, services and labour the 12 EC nations would force on Swiss at their centre into isolation in their Alpine fastness - a redoubt, moreover, which is the source of two mighty European rivers, the Rhone and the important Rhine waterway?

For the Swiss it is a question of identity. They perceive a real threat to their unique political structure and neutrality. It is the mesh between the two that gives national identity to a confederation of small cantonal states.

It is difficult for Swiss to envisage how their direct democracy, in which the power to take decisions rests with the people at communal and cantonal levels and through national referenda, can be made compatible with the increasing concentration of decision-making in Brussels inside the EC.

Swiss neutrality is about much more than staying out of wars. Since it was formally recognised by the European powers in the Treaty of Vienna in 1815, it has been the internal bond between Switzerland's three races, four language groups and two religions. The fear is that this unity would be fragmented inside a European Community in which foreign policies are increasingly coordinated.

Neutrality is also the foundation for the confederation's international role. It makes Geneva a site for resolving international conflicts and a credible home for the International Red Cross.

Two years ago the Swiss started the world by voting in a proportion of three to one against joining the United Nations. Adherence to the EC evokes similar reactions but also calls for even more agonising debate because of the crucial economic interests involved.

Switzerland takes about 70 per cent of its imports from the 12 members of the Community and exports to them. It is the second largest national customer for EC goods and the fourth largest

exporter to the Community. The EC enjoys a not negligible annual surplus of Sfr17bn (\$1.8m) in its trade with the Confederation.

Since 1972 Swiss business has benefited from the agreement on free trade in industrial goods between the EC and the European Free Trade Association (EFTA), of which Switzerland is one of the six remaining members.

EFTA - with headquarters in Geneva - is trying hard to negotiate with Brussels on harmonisation with the emerging EC internal market. In 1984 it secured from the 12 a declaration in favour of creating a "European economic space" of 320m consumers, embracing both organisations.

In practice its work lags, partly because the EC not unreasonably gives priority to establishing its internal market, and partly because of the sheer weight of the problems that emerge in harmonising legislation: fiscal and commercial standards, labour, transport and establishment rights.

Bern, like other EFTA capitals, fears a situation in which decisions of vital importance to its

industry, services and financial business are taken in Brussels without it being able to influence them. This fear has not been assuaged by Mr Willy de Clercq, the EC External Affairs Commissioner's, recent warning that Switzerland could not expect a "free ticket" of association.

Moreover, Switzerland has to take into account the possibility that other EFTA countries, Norway and Sweden, will break ranks and apply for EC membership. The Swiss were particularly shaken when it became apparent last year that neighbouring Austria was seriously considering an application.

Geography imposes a special relationship between the Community and Switzerland. Historically, the Swiss cantons won important commercial advantages from their control of the Alpine passes and Swiss territory remains a crucial passage between Northern Europe and Italy.

Transport is a major source of discord between the Confederation and the Community. The imposition by Switzerland of a hefty tax three years ago for use of its road network angered Euro-

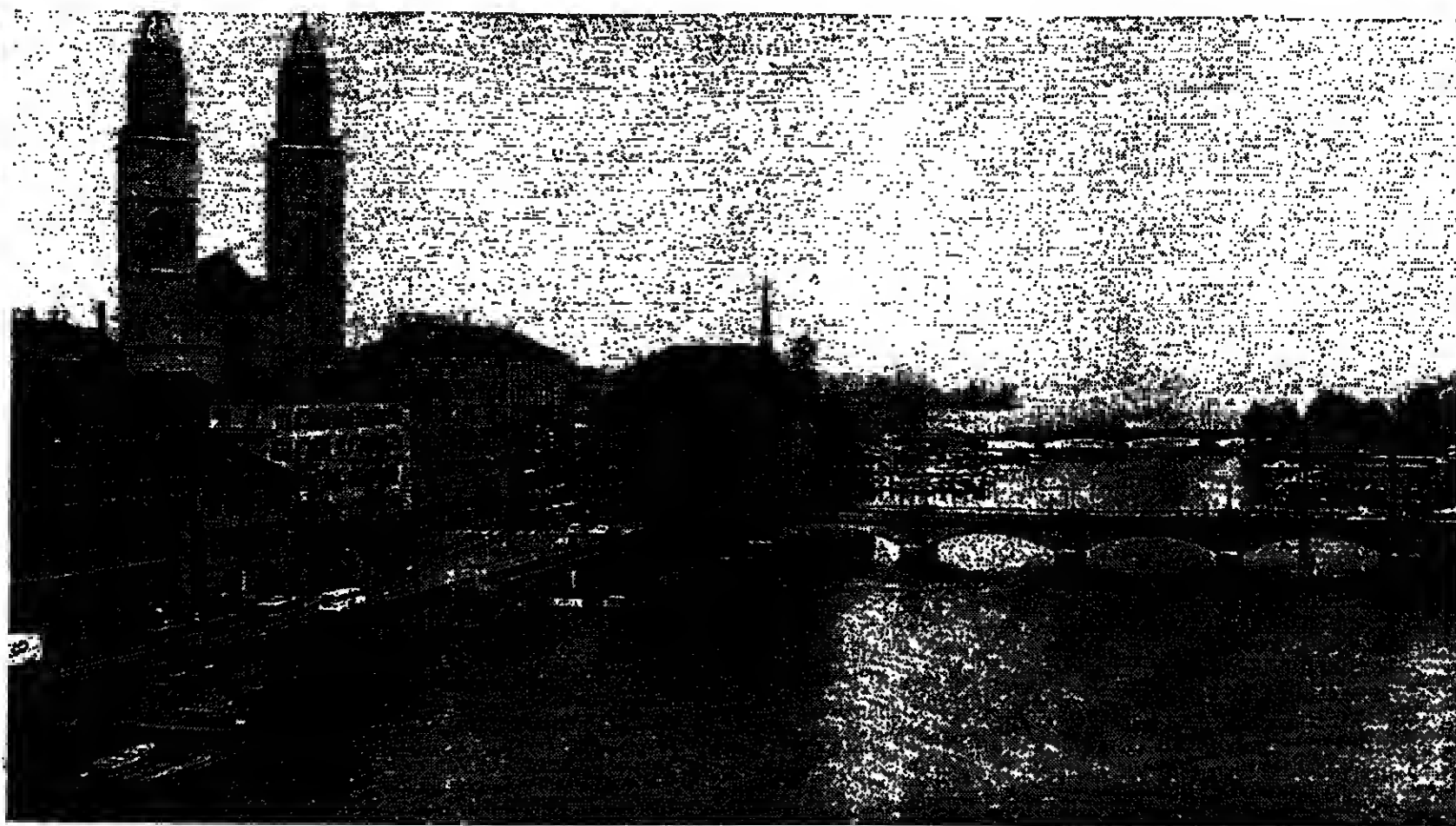
pean road hauliers and led to conflict with EC governments. Last year Switzerland waged a "truck war" with Italy.

The Swiss have still not given way to pressure, notably from Bonn, to adjust to EC standards of 40 tonnes overall weight and 11.5 tonnes axle weight for lorries. The Swiss limits are 28 tonnes and 10 tonnes.

Road traffic through the Swiss Alps has been increasing by 5 per cent a year on average for decades and raising an outcry against pollution of the valleys. The "root of the evil", local cantonal politicians claim, lies in EC transport and environmental policies.

Mr Leon Schlumpf, the former Federal Councillor responsible for transport, told fellow EC Ministers last year that Switzerland would not consider expanding its road network. Instead the Swiss want to build a new rail link and tunnel, to carry lorries on rail wagons.

Five alternatives were presented in February at costs varying from Sfr50m to more than Sfr200m, all requiring co-financing from EC states and some calling for adjustments to present



Zurich: the River Limmat

Switzerland

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European networks. The EC governments concerned had not been consulted at that stage.

If transport is taken as a typical example, Swiss-EC relations have some thorny passages ahead. Others can be foreseen on the fiscal and banking fronts, from EC moves to harmonise its internal tax structures and banking regulations that could impinge, for instance, on Swiss bank secrecy.

Domestically, the new parliament has a major problem on its hands in trying to sort out the country's energy policy, which has been definitively turned off course by the nuclear accident to the Chernobyl Soviet nuclear plant in 1986.

Swiss industry was one of the pioneers in developing techniques to exploit hydro-power resources, and also among the first to build up expertise in nuclear technology. The country's five nuclear power plants provide just under 40 per cent of its electricity needs.

Now after four national referenda in which the vote in favour of nuclear power steadily declined, the radioactivity that Chernobyl scattered across Swiss pastures and lakes appears to have brought a turning point.

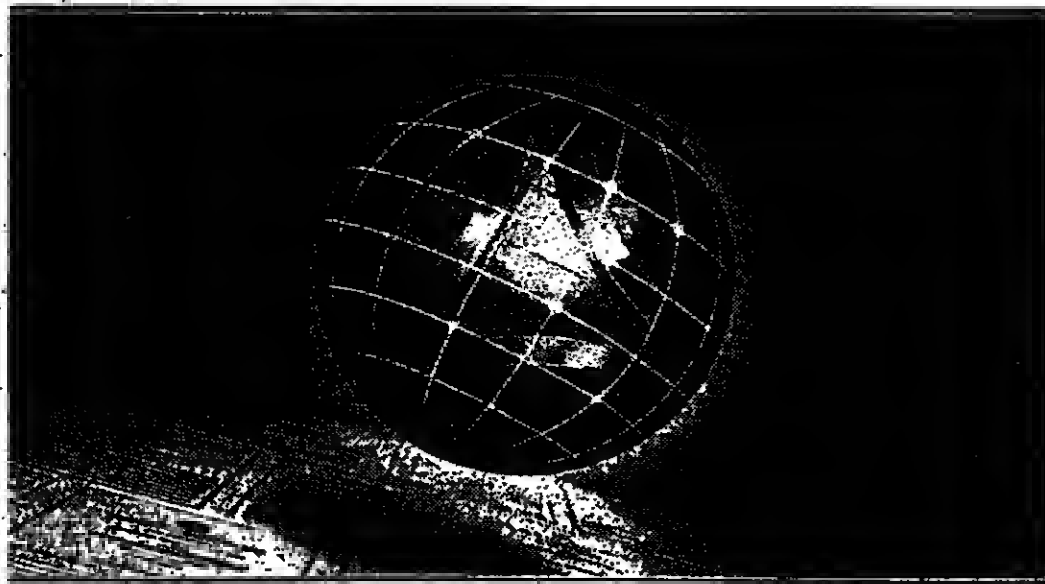
Last month pro-nuclear members of parliament conceded defeat over the long-delayed plan to build a sixth nuclear power station. That project will now almost certainly be scrapped, although the lobby has no intention of abandoning the nuclear option.

Rebellion against pollution from car and truck exhausts and the turn away from nuclear power are not sudden developments. They have been long in gestation but they signal a slow shift among the hard-headed Swiss towards reconciling their traditional, pragmatic, business-like approach with considerations about the quality of life.

Another shift, perhaps in the opposite direction, has begun to appear in attitudes to domestic agriculture. Swiss farmers are more heavily subsidised even than those of the EC. Arguments in favour of self-sufficiency in basic foods and of keeping the mountains populated have been generally accepted.

Continued on page 3

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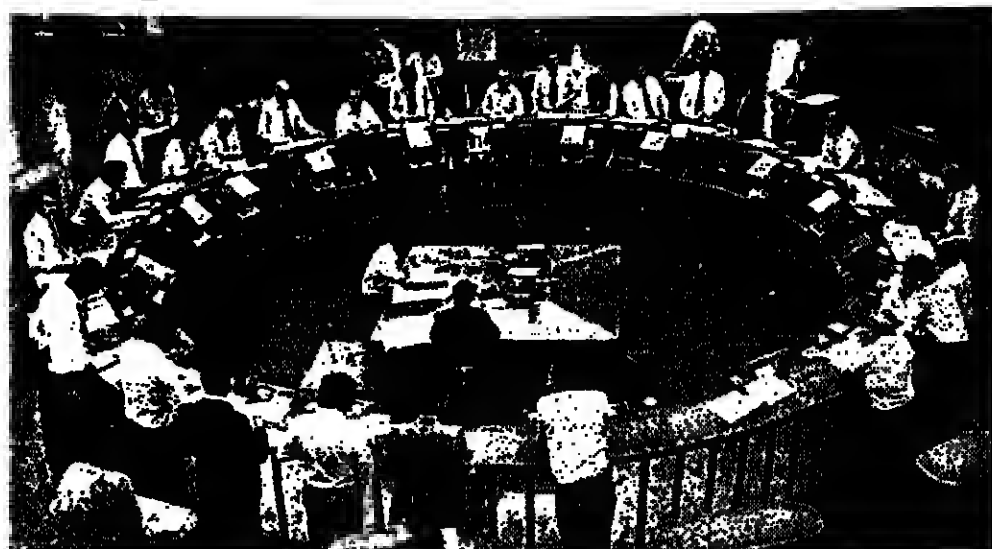
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SWITZERLAND 2

The stock exchange rally reveals some shortcomings

Exposed to foreign investors



Trading ring in Zurich stock exchange

THE RECENT history of the Swiss stock market records a 38 per cent plunge in the general index through the October crash to its nadir in November, and a debilitated low-volume languishing until well into January.

This was followed by a circum-spect rally until the middle of April, boosted by a firmer dollar and some encouraging Swiss corporate reports, but the rally was focused on a relatively limited number of shares and marked by frequent profit-taking.

These developments - and in particular the crash - demonstrated the stock market's exaggerated exposure to foreign investors, raised serious questions about the distinction between registered and non-voting shares in corporate stock and highlighted shortcomings in the stock exchanges' quotation systems.

Initially after the October rout, the need for substantial reforms was widely discussed. Among the ideas mooted were: increasing the number of stocks continuously traded; reinforcing "stop trading" safeguards; improving co-ordination between the three big exchanges, Zurich, Geneva and Basle; and boosting market "transparency" for investors and brokers by publishing daily figures for trading volumes.

The question of whether the exchanges should have an overall supervisory authority was raised in the federal government and Swiss National Bank, and entertained for a while by the stock exchange authorities.

Modernisation of the Swiss

exchanges, after a somewhat hesitating start compared with other international markets, was well under way before October with the introduction of computerised trading and new hours in Geneva and Basle.

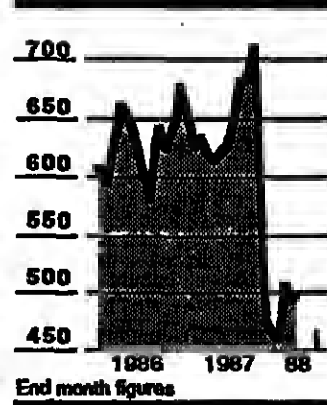
The tripartite bourse association and the big banks signalled their determination to maintain an up-to-date equities trading base, when they decided to establish Soffex, the completely computerised Swiss Options and Financial Futures Trading Exchange. After some delay, its opening is now set for May.

However, the impulse to faster reform which appeared to enliven the post-October discussions has so far failed to produce results.

This may be due to the innate conservatism of Swiss systems in which changes are thoroughly chewed over before they are allowed to emerge; the apparent absence of impact on the real economy of the October stock market crash may also have diminished the sense of urgency. Some critics fear the delay may be due to a wish among the big banks to preserve old, cartel practices.

In a perceptive and unusually frank analysis, published under the title "The Swiss Paradox", Lombard Odier, the Geneva-based private bank, stated openly that market structures and trading procedures are the Achilles' heel of Swiss equities. In a market of such relatively modest size, foreign institutions exert excessive pressure on prices when they move in and out in a

SBC General Index



End month figures

massive way, as they did in October.

One major advantage for foreign institutional investors in the Swiss market in October was that the settlement system worked reasonably smoothly and allowed them to raise cash quickly. This advantage was attenuated, however, by the bottlenecks that arose in executing orders.

Under the Swiss system, in which continuous trading has started recently in just 25 bearer shares and participation certificates, bid and ask prices are read only twice a day, providing very brief times for trading.

During the October crisis the second auction was dropped on some days, with the result that traders had literally seconds to

deal, valid quotations became impossible and prices fluctuated violently from day to day. The provision to stop trading for 15 minutes when a price moved by more than 10 per cent was frequently overrun.

Suggestions for reform have centred on trading continuously most of the important stocks, including the registered shares as well as the non-voting paper available to foreigners.

Similarly, the anomaly on the Swiss market of the distinction between a company's bearer shares and non-voting stock available to foreigners and the registered shares, restricted to Swiss investors and even then registered only at the company's decision, persists.

This is a highly topical issue, because of the increasingly stringent application of the rules for registration by companies seeking to avoid takeover. The resistance to registering shares held by a group headed by Mr Tito Tottamanti, a Lugano-based financier, is a recent example.

Change here depends on the reform of the Swiss companies law which is being leisurely handled by parliament.

Obligatory disclosure of wider information by Swiss companies is another matter dependent on amendments to the law. Co-head banks such as Lombard Odier and Bank Vontobel in Zurich argue that greater transparency in Swiss corporate reporting would help substantially in promoting the Swiss equities market.

Some companies - Sandoz, Schindler, Adia and Forbo immediately spring to mind - have recently made great strides in this respect. The advent of the European single market, even if Switzerland will not formally belong to it, must make the major Swiss corporations think seriously about bringing their reporting practices into line with those which will be applied in the Community. The big Swiss banks are currently among the worst sinners.

On another "transparency" issue, the daily reporting of trading volumes, an advance would seem to be imminent. A trade settlement system linking the three big bourses is about to be introduced and will provide the foundation for reporting volumes. Initially, it is expected, for the major stocks.

William Duffell

Banking

Black Monday casts shadow



The Bundeshaus - the Parliament building in Bern. Liquidity rules were eased by the Government in January

SWISS BANKERS feel they could be in for a harder time of it in 1988. They took a knock when equity markets collapsed last October, losing money on their own securities holdings and on portfolios managed for their clients.

The subsequent setting-up of stock-exchange transactions also meant a marked fall in commission income in the final quarter. As yet, things still have a long way to go to get back to pre-Black Monday levels.

As Mr Robert A. Jeker, chief executive officer of Credit Suisse, put it recently: "The brilliant results achieved in the banking industry in recent years were influenced by the continuing boom in the financial sector, where developments in some areas were no longer in tune with the real economy."

Warnings about the increased vulnerability of profits derived mainly from securities-related business had in most cases been dismissed as deliberately exaggerated pessimism, he added.

At the same time, economic growth is slowing down in Switzerland and in most other industrial countries. The continued weakness of the dollar is seen not only as a danger for Swiss exports but also as a possible herald of world recession. This would naturally affect bank business both off and on the balance sheet.

The past year has seen further growth for the Swiss banking system, however. The balance-sheet total of 71 leading banks reporting to the Swiss national bank went up by 8.3 per cent to Sfr62bn - and would have been higher by as much as 15.7 per cent but for the decline in the dollar.

Non-interest operations continued to flourish, at least until the fourth quarter, as indicated by the 7.8 per cent increase in net commission earnings of the Big Five.

There was, admittedly, a decline in the published net profits of the Big Five group as a whole. The fact that the three leaders - Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse - all showed an almost identical drop of some 3 per cent made many observers regard this as a form of strategic accountancy, though apart from these three banks and the fourth-ranking Swiss Volksbank (0.7 per cent), most seem to have done better than in 1987.

Investors are still not very impressed, however. The index for listed bank shares at the end of March was more than a third

below last October's peak. This is not very logical in that the banks are announcing unchanged or improved dividends, but the market remains chary.

This year appears to have got off to a rather better start. Domestic loan demand bids fair to develop in keeping with the continued high level of Swiss investment and private spending, foreign and domestic borrowers are queuing up on the bond market and overall securities trading activity in Zurich is back to above where it was a year ago.

At the same time, new opportunities are emerging. The most important of these arises from the likelihood of a long-awaited easing of capital market stamp duty. An official working party has made proposals to Mr Otto Stich, the Finance Minister, which would foresee the scrapping of duty on foreign borrowers' money market paper of up to 12 months' maturity, on the banks' own trading positions in shares and bonds, on the issue of foreign Swiss-Franc bonds and on so-called foreign-foreign transactions in bonds carried out via a Swiss bank.

These would all give a boost to Swiss banks' business, the first of them opening the way at long last for a real Swiss money market.

After several delays, the Swiss options and financial futures exchange (Soffex) now looks like starting operations in May - having recently been anticipated

by the formation of Ox Zurich Options and Futures for the issue of securitised, long-maturity option contracts.

As far as the traditionally vexed question of banking secrecy is concerned, the Swiss Bankers' Association introduced a new "close care" good-conduct code last October. This is aimed primarily at obviating abuses of banking secrecy by proper identification of client funds.

The 1987 version is rather tighter than its predecessor, namely in respect of such intermediaries as lawyers and trustees.

One abuse of bank secrecy which has caused much embarrassment for Switzerland will soon be finally countered by the introduction of an anti-indebtor clause into the penal code.

Swiss banks are still not acutely concerned by the international debt situation. The bulk of Switzerland's capital exports traditionally has gone to Western industrialised countries - whose share rose further in 1987 to 90 per cent of the whole - and banks have been very conservative in the formation of provisions.

There have been no complaints at the Banking Commission's move to increase the minimum rate for sovereign-risk provisions against loans to 50 high-risk nations from 30 to 35 per cent. This could soon be raised to 40 per cent.

As far as liquidity rules are concerned, these were eased by

the Government on January 1 so that banks now have only to show a cushion sufficient to meet commitment during a crisis until "other banks and, if necessary, the authorities" can set up an adequate support programme.

Generally speaking, then, there are no insuperable problems facing Swiss banking. However, earnings growth seems unlikely to return to recent rates in the near future, what with pressure on interest margins at home, a probable deceleration of the world economy and sluggish stock markets.

Expansion of operations will presumably be more rapid on the part of foreign subsidiaries and branches than in parent Swiss banks, dogged as these are by high costs and a chronic lack of space and manpower.

The major banks, always cautious, are being especially so in 1988. Dr Franz Galliker, the SBC chairman, told shareholders in Basle at the end of March that the bank - whose profits dropped in 1987 for the first time in eight years - would have to cut back its costs, while Dr Nikolaus Senn, now chairman of UBS, hinted something similar a few weeks earlier when he said that the bank's current budget "places extremely heavy demands on use under present conditions and may have to be reviewed in the course of the year."

John Wickes

The Challenge.



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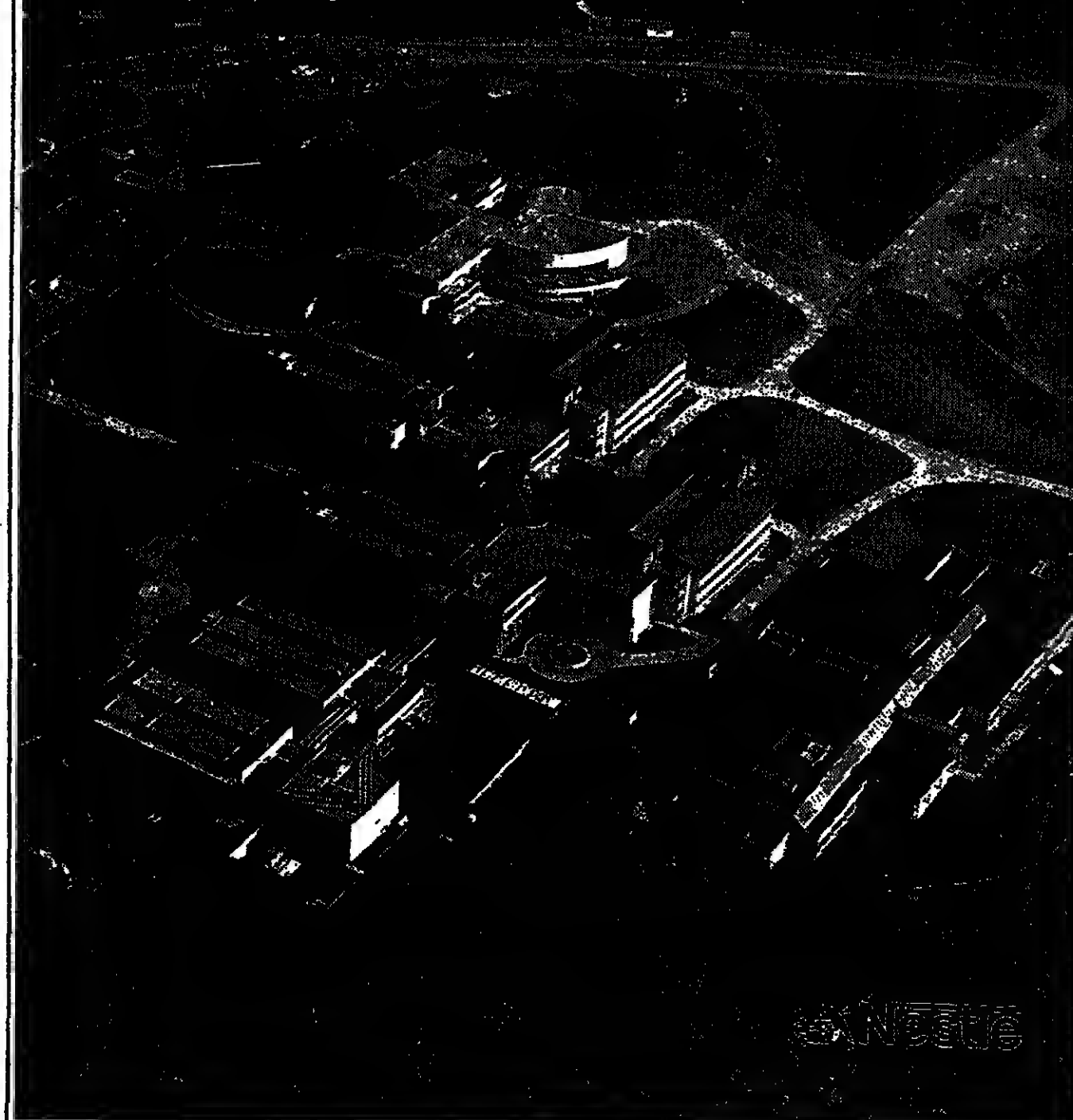
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Identity

SWITZERLAND 3

Forecasters expect continued expansion of the country's prosperity, which is buttressed by Swiss foreign investment.

Confidence as economy weathers external shocks

"STEADY AS she goes" is the current precept for the Swiss economy, which appears to have developed a remarkable capacity for weathering the shocks that external fluctuations and alarms inflict on small countries.

The rate of growth in Gross Domestic Product slowed from 2.7 per cent in 1986 to just over 2 per cent last year. All forecasters, assuming that a profound world recession will be avoided, predict a further slackening in the rate in 1988 and 1989, but expect a continued modest expansion of Switzerland's enviable economic prosperity.

This prospect reflects confidence in the underlying soundness of Swiss economic policy, based on fiscal rectitude and a monetary stance that has been steadily anti-inflationary without being inflexible.

In business and industry an important element has been the readiness, after some hesitation in the early 1980s, to invest in modernisation and productivity improvements.

This propensity to invest, success in controlling inflation, a consensus on the value of work and thrift, and the impulse to save, distinguish Swiss economic practices.

There is also a crucial buttress to Swiss well-being: Swiss foreign investment, which last year helped to turn an SFR8.5bn deficit on trade in goods into a surplus of SFR10.4bn on the current account in the payments balance.

Causes for concern are found in the effect on exports of the appreciating Swiss franc, some acceleration in domestic inflation, and shortages in particular types of skilled labour. So far these difficulties have been manageable.

In the longer term, as the strength of domestic demand,

In the longer term, attention is bound to focus again on the international competitiveness of Swiss industry and banking

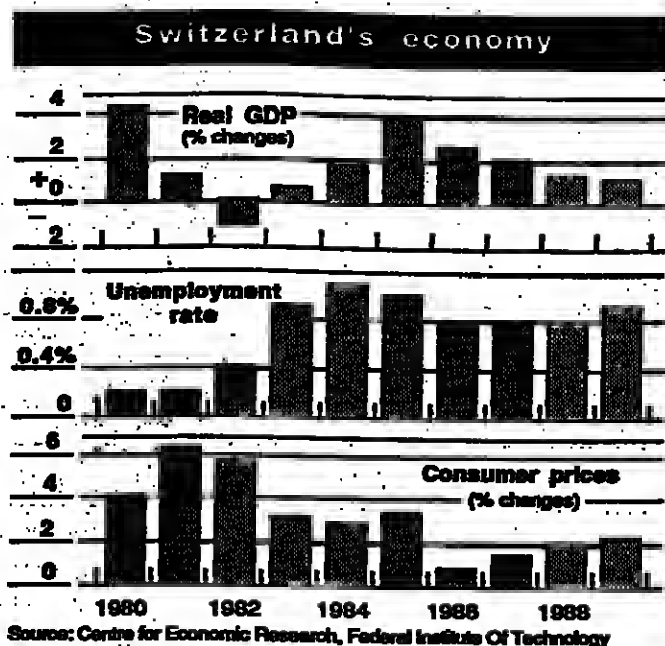
which has sustained growth in the past two years, peters out, attention is bound to focus more sharply again on the international competitiveness of Swiss industry - and of the banking sector.

As in many other countries, after the stock market crash in October, Swiss commentators voiced warnings about the deleterious effects it was likely to have on consumption and investment. Liquidity problems were also foreseen in the financial sector.

In the outcome, the Swiss real economy appears not only so far to have shrugged off the collapse in stock market prices but to have reacted with greater resilience than other economies.

Domestic capital formation grew at an annual rate of 8 per cent in the last quarter, with spending on equipment showing a 14 per cent growth in real terms. Consumption increased by 2.2 per cent in the quarter against 1.6 per cent during 1987 as a whole.

Even exports, which increased by a sluggish 0.8 per cent over the year as a whole, were 8 per cent higher in the fourth quarter



then in the last quarter of 1988. The order intake showed an unexpected uptick.

This post-October development must be interpreted cautiously; quarterly performance figures fluctuated strongly in 1987. Nevertheless, the economic research department of the Union Bank of Switzerland reported that the business slowdown remained modest in the first three months of 1988.

Industry's order volumes, output and sales had fared better than expected. Capacity utilisation was just under 87 per cent. Most of the companies surveyed by UBS anticipated a decrease in their order backlogs this year, but earnings expectations remained high with only 19 per cent fearing a decline.

Slowdown is evident in current Swiss economic performance, but its surprising relative strength is highlighted by comparison with the West German, the major economy to which it is most closely tied by weight of trade.

Domestic demand, the main spring of growth in both cases, has been much stronger in Switzerland, principally on the investment side. Last year overall capital formation grew by 6.7 per cent in Switzerland, against 1.7 per cent in West Germany. Spending on equipment climbed by 9.8 per cent in Switzerland, compared with Germany's 4 per cent.

Part of the explanation for the difference may lie in the continuing, somewhat delayed restructuring of Swiss industry. Combined with the recent improvement in company earnings, this drive for modernisation has been stimulating investment demand.

It has also been backed by a rather different monetary policy from West Germany's. The Swiss National Bank has been imposing tight money supply targets, but the result has been less restrictive than implied by the targets, partly because of a shift in the demand for money.

The target of 2 per cent set for the increase in the monetary base (cash in circulation and bank deposits with the SNB) for 1987 was exceeded by almost 1 per cent. The SNB loosened the reins to keep the Swiss franc

been stimulating real growth more strongly than expected. The underlying inflation rate, measured on consumer prices, is now close to 2 per cent, higher than during the last two years but still well below the OECD average.

The SNB has set a ceiling of 3 per cent growth in the monetary base for this year, while commenting that the outcome could be lower. The introduction of new liquidity requirements for the banks in January made forecasting difficult, but so far the banks' demand for liquidity with the SNB has been running at a level below that required to reach the 3 per cent ceiling.

Some flexibility thus appears to be available to the SNB in pursuing the twin aims of preventing the Swiss franc from appreciating against the D-Mark and holding down inflation.

If there is no sudden change in the international economic situation, it could well choose not to force the inflation rate below 2 per cent. Monetary policy would then be anti-recessionary and long-term interest rates would remain stable.

Fiscal policy for 1988 and 1989 is also likely to have a slightly expansionary effect. The declared objective is a balanced budget, but for the last two years the

federal government, cantons and local communities have shown consolidated surpluses.

Agitation within industry against the inhibiting effect of the strong Swiss franc on exports has so far been far less pronounced than it was 10 years ago, when the SNB was forced to switch to an exchange-rate policy.

Pressure could mount as domestic demand tapers off. However, for the time being most exporters appear to feel that they can cope at the present rates. Many have realised significant improvements in productivity in the last couple of years.

Moreover, in contrast with 1978 when the franc appreciated against all other currencies, it has so far remained roughly in line with the D-Mark and thus with the other currencies of the European Monetary System.

Switzerland's economy is pretty shipshape, but its economists remain wary about the external interferences it may run into.

The most recent forecasts from the economic research centre of the Federal Institute of Technology assume that the economic policies pursued by the major industrial countries will continue to be "judicious and co-ordinated."

William Dullforce Worker making windows in a Lugano factory



The factors that make Switzerland a leading financial market

Identity fears

Continued from page 1.

In the past couple of years, however, voters rejected a proposal to increase domestic sugar beet output and Migros, the big cooperative retailing chain, has been orchestrating consumers' resistance to high food costs.

No fundamental change in attitude has yet been consummated but the softening in support for the farmers' calls for current international moves to free trade

in farm produce and to get rid of excessive subsidies to agriculture.

Three present areas of pre-occupation - relations with the EC, nuclear power and domestic farming - can be expected to have a profound effect on the outlook of the Swiss as they meet the challenges. But it should be remembered that through centuries of conflict in Europe they have been survivors - as Swiss.



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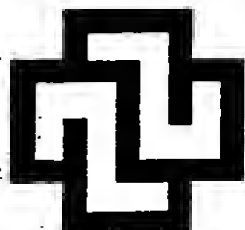
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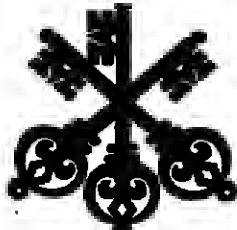
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SWITZERLAND 4

Forecasts of demand for the year are very reserved, says John Wicks

Minimal growth in industry's output

ALL IN ALL, 1987 was hardly a dynamic year for Swiss industry. Overall output and turnover showed only minimal growth, while order books were thinner at the end of December by a good 5 per cent.

A sudden upswing in demand during the final quarter seems unlikely to have continued into the current year, forecasts for which are very reserved.

In fact, signals from the home front are definitely positive. Last year saw a further surge in domestic demand, particularly in the field of capital goods.

New orders from Swiss customers rose by 4 per cent during 1987 and the Government expects the home market to keep growing over the next few months at least.

The building market remains lively, there is still a substantial requirement for new plant and machinery and higher disposable income should keep private spending at a high level.

The situation is different in the export sector though, and exports are the backbone of Swiss industry. Despite the jump in the fourth quarter - with new orders from abroad up 6 per cent

on a year ago and as much as 12 per cent over the previous three months - foreign customers ordered 2 per cent less last year than in 1986.

Actual merchandise exports, excluding precious stones and metals and works of art, rose by only 0.4 per cent. There has been an improvement on corresponding 1987 figures this year so far, but export growth still lags behind that of imports.

The main trouble once again has been the strength of the Swiss franc. On December 31, the Swiss National Bank's trade-weighted exchange-rate index reached an all-time high, having risen by more than 5 per cent in the course of the year. This resulted particularly from the dollar's slumping by more than one-fifth to below Sfr1.25.

Thanks to the high added-value content of so many Swiss products, this did not give rise to a

corresponding decline in foreign sales. However, despite low Swiss inflation there has been considerable pressure on profit margins - quite apart from the effect on companies' turnover and earnings in terms of Swiss francs.

During the first quarter of 1988 the currency problem has eased somewhat, with the dollar back up to about Sfr1.40. It is far from being solved, though.

As the Swiss Association of Machinery Manufacturers warned recently, engineering - the biggest single industrial sector - will "undoubtedly be affected sooner or later by the revaluation of the Swiss franc and the worldwide trend towards lower investment activity."

The latest report by the Government's economic study group says much the same thing about the economy as a whole, drawing particular attention to the deceleration of growth within the

OECD. Also, it points out that domestic investments are likely to increase less rapidly than in 1987.

Swiss companies also remain very much aware of their locational difficulties. Switzerland has close to the highest pay rates in the world, together with a chronic shortage of manpower, especially skilled manpower.

This, along with the currency handicap and such factors as foreign protectionism and other countries' advantages in respect of export financing and export risk guarantees, poses increasing problems for the country's industrial sector.

The employers' association, Vorort, says: "Swiss companies will have to consider more closely whether they should move production capacities abroad in order to remain internationally competitive."

Indeed, Switzerland has for many years been a net direct investor of an importance quite out of proportion to its modest size. One of the advantages of the strong Swiss franc is that it continues to enable companies to acquire firms and build new plants abroad - particularly in the US - relatively cheaply.

At the same time, Swiss industry has had to carry out a number of large-scale restructuring plans. These measures, which led to considerable closures and redundancies, affected first textiles, then watchmaking and chemicals - with the substantial parent-company rationalisation programmes of the Basle multinationals.

Machine-building is still sort-

ing itself out, as witnessed clearly by the former Brown Boveri concern: the Swiss part of today's Asea-Brown Boveri group will have some 30 per cent fewer personnel at the end of next year than in 1982, and Dr Fritz Leutwiler, its chairman, recently warned that a further 3,000 jobs could be at risk if Switzerland builds no new nuclear power station by the end of the century.

Restructuring has certainly had positive effects on Swiss corporate results, the most striking example being the complete turnaround of the Alusuisse group by extensive rationalisation in Switzerland and elsewhere.

Nor has it led to an unemployment problem. While industrial employment levels showed a

slight decline over the past 12 months, the overall jobs rate is still below 1 per cent and most industrial employers questioned in the latest government survey were positive as to future trends. The greater problem is still that of too few employees in most sectors.

Nor is industry dogged by labour problems. The long-term "peace agreement" system recently celebrated its golden jubilee and stoppages are very rare. Indeed, there seem to have been no disputes at all in 1987.

Working hours are tending downwards, but the average shopfloor working week is still 40 hours. Real wages increased by a modest 1 per cent last year. With inflation averaging only 1.4 per

cent in 1987, Swiss industry still has quite an edge to help offset the high national currency.

In the long term, prospects continue to look good for Swiss industry. A recent Vorort report shows that over 7 per cent of the overall turnover of 1,157 companies surveyed was spent on research and development in 1986, even excluding a substantial sum which went to foreign subsidiaries' R&D efforts.

The amount of R&D expenditure is a sign that Switzerland is set fair to keep up its high level of innovation. In the shorter term, however, there could be a certain stagnation.

Vorort itself points out that the business environment has become tougher for Swiss exporters.

A Union Bank of Switzerland study forecasts first-quarter output and new orders "only negligibly above the previous year's level" and says that only one-third of all industrial companies questioned expected better profits in 1988 than last year.

Chemicals

Profits held as dollar falls

IN SWITZERLAND'S largely export-oriented economy, the chemical industry is the one most dependent on outside markets.

An estimated 85-90 per cent of total Swiss production in this sector is sold abroad, while most of the leading companies' turnover is in any case accounted for by foreign subsidiaries. All the indicators point to further development by "multi-nationalisation."

The high international content of the industry's operations makes it difficult to determine its overall size and development, particularly in the light of fluctuating exchange rates. As far as actual ex-Swissland business is concerned, exports rose by 2.2 per cent last year to Sfr14.56bn - or by some 1.8 per cent in real terms, despite the disadvantage of the high Swiss franc.

A more comprehensive picture is given by group turnover figures of the four major Basle concerns - Ciba-Geigy, Sanofi, Hoffmann-La Roche and Lonza. Combined consolidated sales rose very slightly in 1987 to just over Sfr34bn, albeit thanks only to a 7 per cent increase on the part of Sanofi.

This apparent near-stagnation is a reflection of the currency situation, however, in terms of local

currencies, for example, Ciba-Geigy sales were up by 9 per cent and those of Hoffmann-La Roche by as much as 14 per cent, while the Swiss franc turnover of each group dropped by 1 per cent.

Had it not been for the fall of the dollar, last year's results would thus have been quite good. Even as it was, corporate profits for the industry as a whole appear to have been held or slightly improved.

Any stabilisation of exchange rates in 1988 would soon show a positive effect in company reports, both by increasing export earnings and reducing translation losses. In fact, industry sources are already forecasting a "satisfactory" year.

The chemical companies certainly continue to play a key role in the Swiss economy, accounting as they do for 21.6 per cent of total export value and about 10 per cent of the industrial work-force.

They can also claim to be the technologically most sophisticated manufacturing sector: the degree of added value can be judged from the fact that the Sfr1.1bn-plus spent worldwide by Basle's Big Four on environmental protection is nearly six times that for corresponding imports.

Another indication is given by the high level of research and

development. A study published by the business association Vorort shows research and development expenditure by the industry within Switzerland of almost Sfr4.2bn in 1986, or some 45 per cent of the private-enterprise total. Some 14 per cent of turnover currently goes on R&D.

For all that, Switzerland offers only limited expansion potential. The chemical industry is suffering at home from what Dr Christoph Blocher, chairman of EMS-Chemie, has called a "marked shortage of engineers, chemists and information technologists, but also of skilled workers."

Swiss universities are still not turning out all the graduates the industry needs, while strict immigration regulations make it very hard to recruit foreign experts.

Environmental protection is also proving something of a problem, particularly following the fire at Sandoz's Schweizerhalle plant in late 1986 which led to massive pollution of the Rhine.

According to Dr Albert Bodmer, chief executive officer of Ciba-Geigy, about half of the Sfr1.1bn-plus spent worldwide by Basle's Big Four on environmental protection and safety goes on Swiss installations. Ecological and demographic considerations have long meant that it is almost

out of the question to build any new major chemical plant in Switzerland.

There is less talk these days of the industry actually pulling out of Switzerland. The highly-developed infrastructure and expertise forbid this, especially since manufacturing is a necessary adjunct to administration and research facilities.

Also, the constant development of production programmes will ensure a continuation of Swiss-based activities in the field of chemical and pharmaceutical specialities.

At the same time, the limits to Swiss growth and the unbroke strength of the national currency mean that expansion is taking place faster abroad than at home. Last year alone saw some 12 take-over or participation transactions by Swiss chemical companies abroad, as well as seven operation agreements with foreign companies, apart from large-scale investments in existing foreign subsidiaries.

This year got off to a shaky start, with Roche's failure to acquire Sterling Drug and Ciba-Geigy disappointed in its intention to buy the substantial US operation of Cooper Companies

Continued on page 5

Watchmaking and manufacture

Exports boost a record year

THE WHIRLWIND which by rights ought to have hit the Swiss watch industry has so far turned out to be no more than a stiff breeze. In spite of the crash of the dollar and of Wall Street and the continued weakness of the oil price, the Swiss industry notched up a record year in 1987.

Exports worth Sfr4.3bn improved upon those of 1986 by 1.6 per cent though the number of watches and movements sold abroad declined from 41.4m to 38.5m.

Moreover, exports improved in the second half of the year, after a poor beginning, to bring about this good performance.

This year made a fair start. Until February total exports of watches, movements and components were 20.7 per cent higher than in the admittedly weak first two months of 1987.

But sales in the US did shrink by 11.8 per cent. Was that the beginning of the long-expected setback in what used to be the most important market, though it has now been overtaken by Hongkong, a great buyer of commodities?

Mr André Margot, President of the Federation of the Swiss Watchmaking Industry, thinks not. He says his representative in New York reports that things are going well again after a bout of de-stocking.

Mr Margot's explanation is that though the dollar and stock market are down, the domestic US economy is strong. But he adds ruefully that the Swiss position has had to be defended by shaving profits.

Just how far the process has gone is difficult to judge. An idea can be gleaned from an estimate made by Mr Nicolas Hayek, Chief Executive of SMH, the largest company in the Swiss watch industry. He says that SMH, in terms of Swiss currency, lost turnover of Sfr 100m-110m in 1987 as a result of the appreciation of the Swiss exchange rate against the dollar. But the figure was reduced to about Sfr 65m by currency hedging.

Pressure on the Swiss has been somewhat reduced by the fact that their most serious competitors, in Japan, have had much the same problem with their exchange rate. That has helped the Swiss to increase market share in the area where the Japanese have been especially strong: the medium-priced basic metal watch.

In that category the Swiss watch market share has climbed to about 20 per cent. In the class above they claim more than three quarters and the real luxury sector is dominated by them, and especially by a group of watchmakers in Geneva.

At the bottom end of the market, where Hongkong and other low-wage countries predominate, the Swiss, Mr Hayek estimates, have increased from no more than 1 per cent market share to 7-10 per cent, about the same as Japan.

That is, of course, largely due to the success of the Swatch watches in plastic cases, first and foremost the Swatch made by SMH. In 1987 Switzerland exported 16m plastic watches, with a total value of Sfr 340m. The increase over 1986 was only slight, compared with the furious growth rates of previous years.

But the Swatch and its technology are more than success in themselves. They also have provided an important base for the comeback of SMH and the entire Swiss watchmaking industry after its slump in the 1970s and early 1980s.

The Swatch is selling in numbers great enough to justify a degree of automation in the manufacturing plant that goes as far as automatically setting the watch to the time in the time zone where it is to be sold. Automation requires a volume of 1m watches a year, Mr Margot estimates.

The key design element of the Swatch permitting automated production is the use of the case in place of a separate base plate upon which the movement is mounted. For the Swatch that was done with a plastic case.

The event of last year was the launch of a Tissot watch (in the medium-priced category) adapting the process to making a watch with a metal case. But there is more spin-off from Swatch technology. The Swatch, with its volume has helped to bring down the cost of making integrated circuits for SMH's top-grade products (below the luxury level). Mr Hayek says that costs thus saved have increased profit margins at Omega, once



A watchmaker at work

SMH's problem brand. Now, he says, it is doing well again.

SMH makes 60m integrated circuits (ICs) a year for its own use and for sale to Swiss and other clients. It also makes watches for sale. Last year that led to a head-on clash with the Japanese who were exporting movements at what Mr Hayek calls commodity prices.

SMH accepted that challenge, but doing so required a plant to assemble movements in Thailand. That looks like the harbinger of further restructuring in an industry that has reduced its labour force from 83,000 in 1970 to 38,000. Mr Margot says he fears a possible loss of depth of manufacture in Switzerland.

There are certain factors working in the opposite direction. By assembling abroad, a Swiss manufacturer loses the right to identify the finished watch as "Swiss Made." All other things being equal, Mr Margot estimates that that so-called Swiss label is worth a 10 per cent premium on the price of the watch.

The counterfeiting of the Swiss label, but also of the styling of watches, particularly now that they have become fashion accessories as well as timepieces - has been a headache for the Swiss industry for a long time. Mr Margot's federation has a special section trying to eradicate the practice.

Mr Max Hool, the federation's secretary, estimates that some 10m counterfeit watches are produced every year, and that the law catches up with between a quarter and a third of those responsible. In South East Asia, one of the chief sources of counterfeit watches, more are being seized than ever before, Mr Hool says.

He praises the authorities in Hongkong, for instance, for being helpful. But they cannot move against exporters of "neutral" watches that have the false brand or Swiss label put on elsewhere. The practice seems to be especially common in the US. It has been punishable under US Federal law since 1974 and, Mr Hool says, dozens of cases have been brought.

Swiss that the Swiss label is protected within the EC by an agreement concluded between the Community and Bern. Since the matter of industrial standards already seems to have been settled to the satisfaction of the Swiss watch industry and since tariffs on Swiss-EU trade in industrial goods have been eliminated under a free trade agreement, Mr Margot seems to look forward with equanimity to 1988.

The general economic climate does not appear to have done serious damage to the makers of luxury watches. Exports of gold and platinum watches - not, of course, all in the luxury class - increased from 420,000 in 1986 to 505,000 last year, and those figures do not include watches sold to foreigners visiting Switzerland.

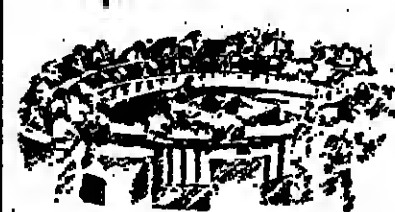
The established luxury makers themselves have taken account of market conditions by bringing in some lower-priced models. But that is a relative term. A top-quality jewelled watch can easily cost Sfr20,000 to 25,000. And if you want a real beauty, Sfr100,000 may not be enough.

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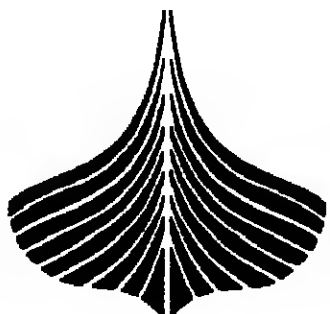
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SWITZERLAND 5

Swiss engineers continue to be successful and highly-competitive exporters

Machinery exports level off

NOT THE yodeller, the banker, the hotelier nor the man who drills the holes in the Swiss cheese is the backbone of the Swiss economy. It is the engineer, who has won for the Swiss machine building industry a commanding world position.

Swiss mechanical engineers are the world's seventh-largest exporters of machinery. In the technologically-exacting fields of machine tools and textile machinery they run neck and neck with the West Germans and Japanese, whose economies dwarf that of the Swiss.

In 1987 Swiss exports of machinery were valued at \$22.1 bn (about 28.7bn at present exchange rates) as against imports into what is an open market of \$15.5bn.

That picture of rude health needs to be qualified a little. The steep decline of the dollar against the Swiss franc put an end to a period of rapid expansion of the Swiss machine building industry, though an unexpected rush at the end of the year did ensure that orders in 1987 did not fall below the level of 1986.

This sort of performance can be explained only by some comparative advantages enjoyed by the Swiss. The chief of these are the skills and attitudes of the labour force. In the case of the machine building industry some 350,000 people. The Swiss system of industrial training (along with those in Germany and Austria) is the envy of the industrial world. Labour is correspondingly expensive and unit/wage costs, at current exchange rates, are uncomfortably so by the standards of the closest competitors of the Swiss in West Germany. Industrial relations are rock solid. When the metal unions and employers agreed in 1983 gradually to phase in the 40-hour week, it was also agreed that the increased cost should be shared between labour (through wage restraint) and employers. German trade unions have already set their sights on a 35-hour week.

To all this there should be added the determination of so

many Swiss managements to see the whole world as their market.

By comparison, the other main factors often cited to explain Swiss success are a good deal less weighty. These are low, though not as low as they used to be. Political stability exists elsewhere, too, and low prevailing interest and inflation rates are the concomitant of seemingly regular increases of the exchange rate.

To this list one should add that it is easy to overestimate the narrowness of the Swiss domestic market. A free trade agreement with the Common Market has eliminated duties on machinery traded in both directions, though non-tariff obstacles remain, in particular those of red tape.

The Swiss are worried about the effect upon their exports of the completion of the EC internal common market expected in 1992. In spite of the free trade agreement, there are some exceptions, especially among the bigger businesses. The most obvious instance is that of Brown Boveri, now merged into ABB with Asea of Sweden. Brown Boveri was heavily embroiled in one sector,

became too heavy upon components or spares.

Comparative advantage, in any case, is not enough by itself. It needs to be made use of. The Swiss have done so to good effect, though there are some exceptions, especially among the bigger businesses. The most obvious instance is that of Brown Boveri, now merged into ABB with Asea of Sweden. Brown Boveri was heavily embroiled in one sector,

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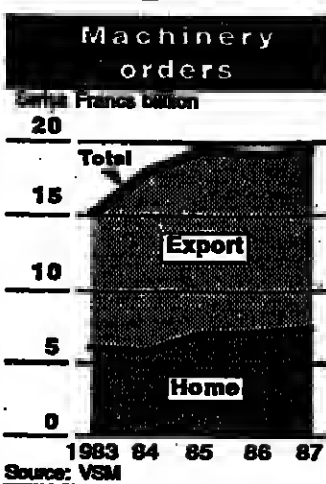
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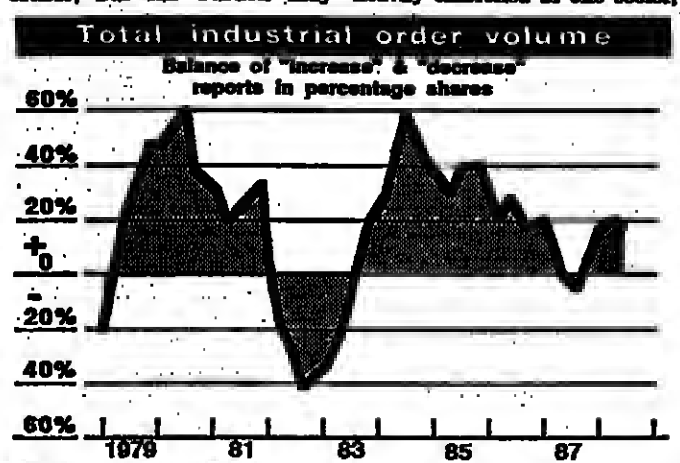
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Source: VSM



Source: Union Bank of Switzerland

the making of equipment to generate and transmit electric power. This market is stagnating worldwide.

The Swiss end of ABB will have to shrink. The prospect that 2,500 jobs will be lost in the next two years, equivalent to 14 per cent of the concern's labour force in Switzerland, has caused an outcry in a country where market judgements are usually accepted readily.

Seamless, another of the big companies, also has had to shrink. It has retreated from making looms and concentrated on embroidery machines where it has a promising new technology.

The impression that all is not well among the bigger companies is reinforced by the struggle for mastery over Sulzer between management and a shareholders' group headed by Mr Tito Tetamanti, a financier, which Mr Tetamanti appeared in have lost only in emerge as majority shareholder at Saurer. Part of his Sulzer holding has gone to another financier, Mr Werner Ray, and his Omsi holding company.

The Ceritikon-Buehler group, another big concern, has suffered from falling sales, but has recently landed a very big fish - the sale in US and Canadian armed forces of the Adats anti-tank guided missile system.

But big companies are quite untypical of the Swiss machine industry, the average number on a pay roll is only about 150. This may explain the adaptability which has enabled the Swiss industry to play a disproportionately strong role in the world.

Of course, it must be added that if a small company gets into trouble, much less of a stir is caused than when the big ones are hurt. So, far from being a rag-tag band of stick-in-the-muds, this highly-fragmented industry has so far at least kept pace in the international innovation race.

A recent study made by the Helvetic Technical Academy at Zurich classified machinery into six categories of which the three top groups qualified as hi-tech.

1988 are "particularly positive" compared with other branches of the economy.

Among major product groups, pharmaceuticals appear to have a bright enough future and are relatively proof against recession. Swiss companies remain innovative and in the long term will benefit from their presence in the hi-technology sector.

The dyestuffs business is more sensitive to recessionary trends but has profited from the overall reduction of production and has been showing good growth in sales volumes, as have plastics and additives.

Agro-chemicals remain under something of a cloud owing to the unsatisfactory state of agriculture in major sales markets. All in all, this year could prove at least as profitable as 1987. But despite a considerable improvement in share prices this year so far, the p/e ratio for the chemicals and pharmaceuticals industry is still running at under 15, compared with 18.7 at the pre-Black Monday peak.

John Wick

The share of hi-tech machinery in Swiss exports was 85 per cent in 1986 as against an average of 23.5 per cent in the export of the six leading Western industrial countries.

In the lowest of the six classes, where the newly-industrialised countries are posing the greatest competitive challenge, Swiss involvement was 12.3 per cent, whereas the exports of the Big Six in this category were 20.6 per cent of their total machine exports.

The study gave good marks to the ability of the Swiss to make use of electronics, which can comprise up to half (but generally much less) of the cost of a machine. The Zurich academics approved of the decision not to go into the production of commodity chips, a cut-throat market.

They also thought that the fact that about half the electronic controls used in Swiss machine tools were imported was a disadvantage. This, too, is a cut-throat market.

Interpreted, this implies that the Swiss industry is involved neither in the van of innovation nor in the highest risk areas.

As regards two of the main sectors of the Swiss industry, the academics are moderately encouraging or better. The machine tool industry, which exports some 80 per cent of output, will suffer from stagnating demand caused by worldwide uncertainties about the business outlook in general, but also by the over-greater productivity of machine tools.

On the other hand, Swiss machine tool makers are largely oriented towards markets in West Germany, Italy and Japan. Prospects there look less uncertain than in North America. Besides, their exchange rates have not shared in the debacle of the dollar. However, because of that debacle the Japanese will redouble their efforts to penetrate the European market.

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W.L. Luetkens

Profile: Feintool

Commanding a strong world market share

MR FRITZ BOESCH is a boss who insists that the boss is not always right. Once a business reaches a certain size there has to be give and take, he says, otherwise the staff, and especially the executives, will lose their motivation.

And though Feintool, his company, is unlikely in his known except to specialists, it has indubitably reached a "certain size." Feintool may employ fewer than 600 people worldwide but Mr Boesch, chairman and majority shareholder, says the company commands a world market share of about 60 per cent in its particular field - and most of the rest is also controlled by two or three Swiss companies.

Feintool's business is devising the process and making the machine tools needed for fine blanking. That is a method by which work pieces can be cut from flat metal up to 30mm thick to extreme tolerances and with a finish so clean that no further machining is needed to obtain fully smooth surfaces.

Workpieces can be shaped three-dimensionally, for instance by leaving raised studs on an otherwise flat surface. In more technical language, fineblanking is combined with forming, counter-staking, broaching or bending.

Every car made in the world, the Soviet Union included, incorporates some components cut on production facilities in Switzerland, the US, Japan and West Germany, Mr Boesch claims.

That may include bits and pieces such as the buckle of a safety harness or the parking pole used to immobilise a car with an automatic gearbox, but equally 50 or more parts in the innards of a car which the ordinary driver never thinks of.

The motor industry is the main customer. Feintool thus looks like a prize specimen of those legendary Swiss companies which have managed to make a virtue of smallness and have carved out for themselves a strong position in the world.

Mr Boesch founded the business in 1959 at the age of 25 with one partner and one other person on the staff, and with his own savings as capital. It meant working seven days a week, "more or less night and day."

"I was already married and we couldn't afford a thing for ourselves." But after about two



Fritz Boesch: give and take

Mr Boesch insists that what he produces is in the first place solutions to problems. The potential client is involved from the moment when he is designing the workpiece he needs. Feintool then designs and makes the tool which does the actual blanking. Presses are provided by a Swiss and a German company.

The end product automatically feeds in blanks, shapes and cuts them. It can also change the tool automatically when a different workpiece is to be made on the same press.

The tool is the central part of the Feintool operation, yet designing and making it is not reserved for the company's Swiss plants. Affiliate companies in Japan and the US also make tools because, Mr Boesch says, only by that means do you keep close enough to the client. Some key specialists are sent out from Switzerland.

Shifting exchange rates also are a reason for producing abroad. The decline of the dollar was responsible for group turnover, expressed in Swiss currency, stagnating last year for the first time.

If the Swiss franc gets any stronger, might the US plant one day supply the European market? "That's a long way off," Mr Boesch says. "The plant at Lyons contributes about two thirds to group turnover, the US plant at Cincinnati, Ohio, about a fifth to a quarter. The rest is divided between the small German operation and the Japanese plant which was only commissioned in 1985."

The comparative advantage of manufacture in Switzerland, Mr Boesch says, lies in its political stability, good industrial climate, the work ethic and the highly-trained labour force. Because Feintool supplied individually tailored packages, Switzerland was the right place to be.

The group's balance sheet looks pretty healthy. Equity capital (share capital plus reserves) of \$1.26m constitutes one third of the balance sheet total. For Switzerland, where balance sheets generally look strong, that is a good average, Mr Boesch says. Besides, it leaves out of account considerable hidden reserves, formed by undervaluing assets, as Swiss law permits.

Mr Boesch says that a joint interest in sport has helped to keep the generations together. He rides a racing bike, skis, plays tennis and shares his daughters' love of horses. Sport three times a week is a firm part of his engagement diary. It shows in his physique.

W.L.L.

Chemicals profits held

Continued from page 4

in the field of contact-lens care. But new and important acquisitions are certainly on the way. Further, the Swiss groups are building up foreign research

facilities faster than those at headquarters. The Vorort report shows that by 1986 some \$22.1bn was already being spent on chemical R & D abroad, or almost exactly the same as that in Switzerland.

Expansion abroad is not difficult for the big companies, which have large sums of money available and, here at least, can profit from the value of the Swiss franc. As it is, the top companies already have more fixed assets outside Switzerland than at home.

Things are less easy for the considerable number of medium-sized and small operators. As Dr Bernard Siegfried, managing director of the Siegfried concern, said recently: "The currency effect is more of an accounting question than anything else for the major companies with foreign production facilities."

For the highly export-oriented smaller firms, the strong Swiss franc was a serious handicap, he added.

The chemical industry as a whole seems relatively confident of its chances this year, however. A recent survey by Union Bank of Switzerland shows that the industry's export expectations for

1988 are "particularly positive" compared with other branches of the economy.

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SWITZERLAND 6

CHANGED tastes and an increased concern for the environment have led the Swiss tourist industry, the oldest in the world, into a phase of exiguous growth, not to say stagnation.

Fewer tourists than in the past want the traditional rambling and swimming summer holiday break of several weeks' duration in Switzerland or elsewhere.

More and more Swiss are protesting against actual and potential damage to their amenities from the construction of holiday chalets, ski lifts and the sheer number of people on the move.

Mr. Heilmann, deputy director of the Swiss National Tourist Office in Zurich, forecasts that the number of overnight stays in Switzerland of tourists of all nationalities will grow only very slowly by between 0 and 2 per cent above the total of 75.1m registered in 1987. Of those, 35.1m come from abroad.

Some academics and others have gone as far as suggesting a moratorium on the expansion of tourist facilities in the main holiday areas, or even temporary closures of some resorts.

That is unlikely to happen quite so starkly, but the industry is close to its limits. The great chalet building boom has come to an end almost everywhere, and some communities already have rezoned their territory to prevent further construction of such holiday homes.

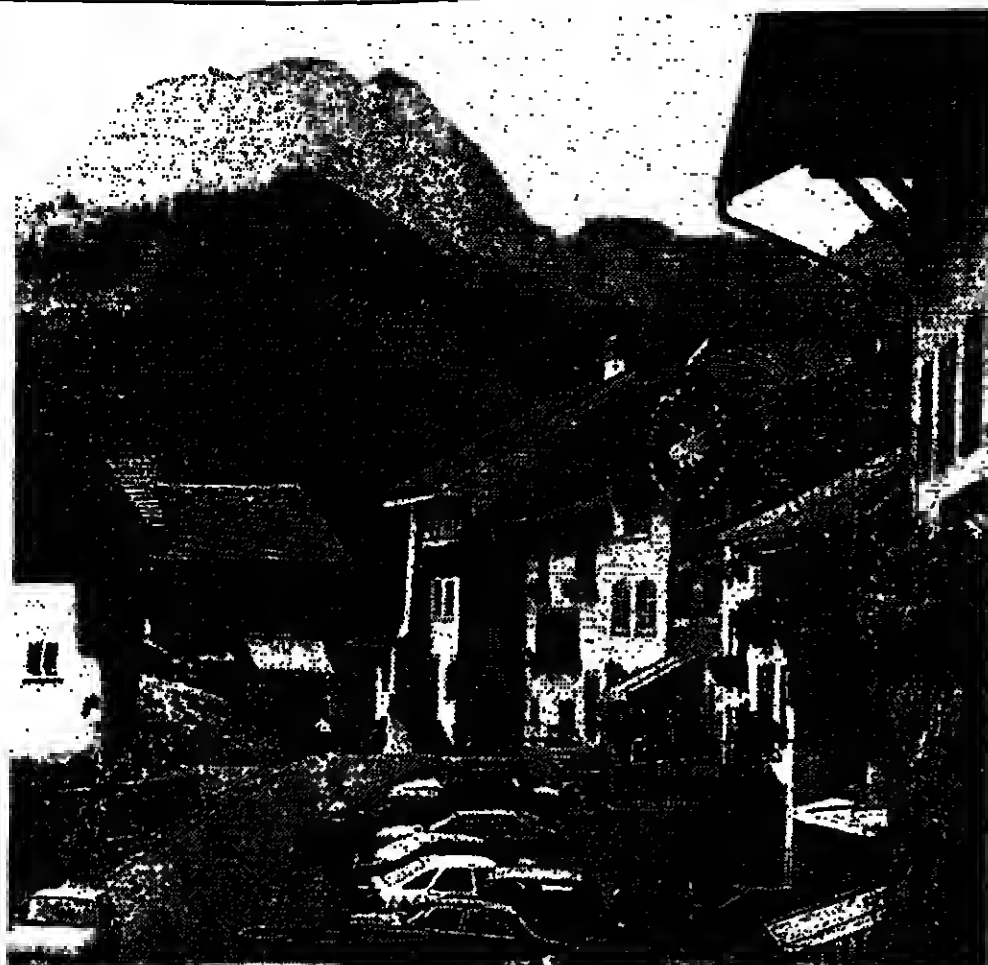
Because most chalets stand empty for the greater part of the year, some resorts have earned themselves the unenviable descriptions of "villages with closed window shutters".

One possibility is to promote the less-frequented areas, such as the Jura mountains near the French border. But, attractive though they are, they do not offer what tourists have expected from Switzerland for many decades: the peaks, glaciers and snows of the Bernese Oberland, the Engadine or the Valais, the lakes at the foot of the high mountain ranges, or the Italianate charm combined with Swiss efficiency of the Ticino.

The National Tourist Office has recognised these constraints, saying that quality must come before quantity. This means that instead of more guests, Switzerland needs more generous spenders.

Not that the Swiss have much to complain of on the latter point. In 1986 hotel guests from abroad spent an average of Sfr191 (about £76 at today's exchange rate) a day on board, lodging and incidentals. That is high by comparison with expenditure patterns in similar tourist countries.

But the prospect of stagnation in the industry as a whole bodes ill for many smaller or less up-to-date hotels. The average hotel occupancy rate over the year is only 40 per cent, after allowing for the seasonal closures inevitable in an Alpine country. Many hotels are not earning enough



Groynes near Lake Geneva

Tourism

Holiday facilities near their limits

money to pay for renovation when it is due.

Mr. Klein concedes that the number of hotel beds will decline below the present 277,000. The Swiss Government has tried to help by increasing from Sfr 72m to Sfr 152m a revolving fund designed to extend subsidised credit for the renovation of existing hotels. The sum is not great, but these such subsidies rarely are in Switzerland (except to agriculture).

But renovation alone will not solve the problems of many hotels in the one to three star categories which constitute three quarters of the industry. Prof. Claude Kasper, head of the Institute for Tourism at St. Gallen, says that the challenge is to cope with a change of fashion. Today's holidaymaker is looking increas-

ingly for novel experiences instead of simple recreation. The kind of novel experience Prof. Kasper has in mind may include things as gentle as attending courses in the cooking of the local country. He cites the initiative of some innkeepers who themselves led organised excursions when the snows failed to come for the skiers last winter and by this simple initiative prevented guests from packing up and leaving.

If the weather fails, as it always may in a mountainous country, country hotel keepers could do more to introduce their guests to the alternative attractions of many Swiss towns. There are better art galleries than is generally known, and for the fashionably nostalgic there are plenty of romantic corners in the

towns.

In the shorter run, the central question concerns the exchange rate of the dollar. The National Tourist Office, fearing that the slackness of the dollar would deter many American tourists from visiting hard currency Switzerland, launched a publicity campaign in the US early this year.

First impressions suggest that the danger may have been less great than feared. Travel agents in the US report bookings above the level of those a year ago, Mr. Klein says. And the price for flying the Atlantic - an important element in the costs of an American visiting Europe - is no higher than it was a year ago.

Even if you take all that with a pinch of salt, Mr. Klein adds, there are indications that 1988 will be a good year. He even uses

the word "boom" in assessing prospects for American tourist business in Europe this year.

From 1986 to 1987 the number of overnight stays by US visitors in Swiss hotels grew from 2.1m to 2.3m. That puts the Americans ahead of all other national contingents except the West Germans with 6.5m overnight stays and the Swiss themselves with 15.7m overnight stays in 1987.

The latter figure may not seem especially surprising. But in Prof. Kasper's view the fact that the Swiss do take a lot of holidays in their own country is an important stabiliser for the Swiss tourist industry. Moreover, he says, the dollar debate is temporary.

Mr. Klein says the figures for tourist visits from Britain are a bit of a puzzle because they do not seem to fluctuate with the sterling rate. The pound was strong most of last year, yet the number of overnight stays by British tourists declined to 2.7m from 2.9m in 1986.

The figures, unlike those given above for the US, include not only hotel guests but visitors who stayed in other accommodation such as chalets and at camping sites. On this basis the British were the third largest national contingent, behind the Germans and Dutch, and the Swiss themselves.

Taking hotel guests only - and they are the bigger spenders - the British rank third among the foreigners, behind German and American visitors.

Given last year's experience, Mr. Klein does not expect the advance of the pound during March to bring more British visitors flocking to his country. But he does point out that in a 30-year period during which the pound dropped from a rate of about Sfr12 to Sfr2.50, the British remained faithful to Switzerland which they, more than any others, discovered as a tourist destination.

It is hard to overestimate the importance of the tourist industry to the Swiss. Income from foreign tourists and other visitors came to Sfr 2.7m in 1986, equal to 8 per cent of the country's entire income on the current account of the balance of payments.

And though the Swiss themselves are great travellers, their expenditure of Sfr7.5bn on foreign travel fell well below their income from that source.

But that is not the whole story. Income from tourists, foreign and Swiss, has kept viable many a mountain valley that might otherwise have been deserted by the younger population.

That is why the ecological dilemma is so poignant. Many mountain folk know that more tourists will bring more income in the short run, but in the long run will ruin an industry upon which the mountain regions so largely depend.

W.L. Lustig

The country is split over energy policy

Tense nuclear debate

THE SWISS have got themselves tied in knots over their energy policy. Pragmatic as they are, they will no doubt eventually disentangle themselves and find a sensible compromise; but the argument over nuclear energy will continue for some time to be one of the confederation's hottest political issues. It will certainly take one or more national referendums to resolve it.

Switzerland has five nuclear power stations which furnished 21.7m kilowatt-hours of electricity, or 57 per cent of total output, last year. In winter they provide about half the national consumption of electricity.

For close on 30 years a strident political battle has been waged over the construction of a sixth nuclear plant at Kaiseraugst, near the city of Basle. Kaiseraugst became the banner and the rallying cry of the Green movement in Switzerland.

A local opposition movement, ecologists and other anti-nuclear groups succeeded in delaying the project, although the Federal Council (government) did finally steel itself to give the go-ahead for site construction.

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The resurgence of anti-nuclear sentiment following the accident to the Soviet reactor at Chernobyl in April 1986, however, made it more and more evident that the Kaiseraugst project was doomed, and that the future of nuclear power in Switzerland was at serious risk.

Under pressure, the Federal Council appointed a group of experts (EGES) to examine the possibilities and consequences up to the year 2005 of policies based on expanding nuclear power, holding it at its present level, or abandoning it. A summary of EGES's findings was released in February. All three of its projections call for increased taxes on energy.

At the beginning of March, three members of parliament from the three pro-nuclear bourgeois parties, which share power with the anti-nuclear Socialists on the Federal Council, contrived a brilliant political coup, kept secret until put into execution.

They proposed that Kaiseraugst be abandoned. But they made it clear that their operation was only a lance of that particular bull. They want nuclear plants built on other sites. And they suggested that the private consortium behind Kaiseraugst be compensated for the Sfr1.2m it had already spent on the project.

The proposal will be debated by the two chambers of parliament later this year, but it is already apparent that with backing from the three government parties that hold a majority it will be accepted.

Financing the compensation to the Kaiseraugst consortium will be a more contentious matter. Mr. Otto Stich, the Socialist Finance Minister, has already dismissed payments from the federal budget.

Elated by their victory over Kaiseraugst and by no means duped by the change of tactic on the pro-nuclear side, the Greens have already demanded the abandonment of the other two nuclear power projects in the planning stage.

Political attention will first focus on the report from the EGES group. This is more likely to delineate the lines of future combat than to resolve the conflict. The federal energy commission has already divided into three almost equal factions over its proposals.

Switzerland's problem over electricity supplies was split out last year by the Union of Swiss Electricity Producers. Consumption has been increasing at an annual rate of just over 3 per cent during this decade.

Based on its calculations on future annual growth of only 2.5 per cent, the Union pointed out that demand for electricity would still rise from 41bn kwh a year in 1985 to 63.6bn kwh in the year 2005.

Taking into account contracts for imports of electricity from France, the potential for greater output of hydro-electric power and a doubling of thermal production, the Union concluded that Switzerland would still need to build two new nuclear plants of the size projected for Kaiseraugst to avoid shortages in 2005.

Experts claim that Switzerland is not profligate in its use of electricity. Consumption per person is 30 per cent lower than in West Germany and only a third of the US per capita. Moreover, demand is being boosted by the computerisation of both industry and services which is essential to keep the Swiss economy competitive.

As public opinion is currently balanced, this last scenario is almost certainly a non-starter politically. New factors, not foreseeable at present, would have to emerge to change people's attitudes.

The alternatives are to rely heavily on imports of electricity, mainly from France, to produce more from fossil fuels or to legislate to make possible the substantial savings in consumption envisaged in the other two scenarios.

For ecologists, the first is morally repugnant, because France's exports of electricity depend on nuclear plants. The second is limited in scope, unless the pollution generated by the combustion of fossil fuels can be sharply reduced.

In spite of the pro-nuclearists' renunciation of Kaiseraugst, the Swiss still have to take a very important political decision.

William Dulfer

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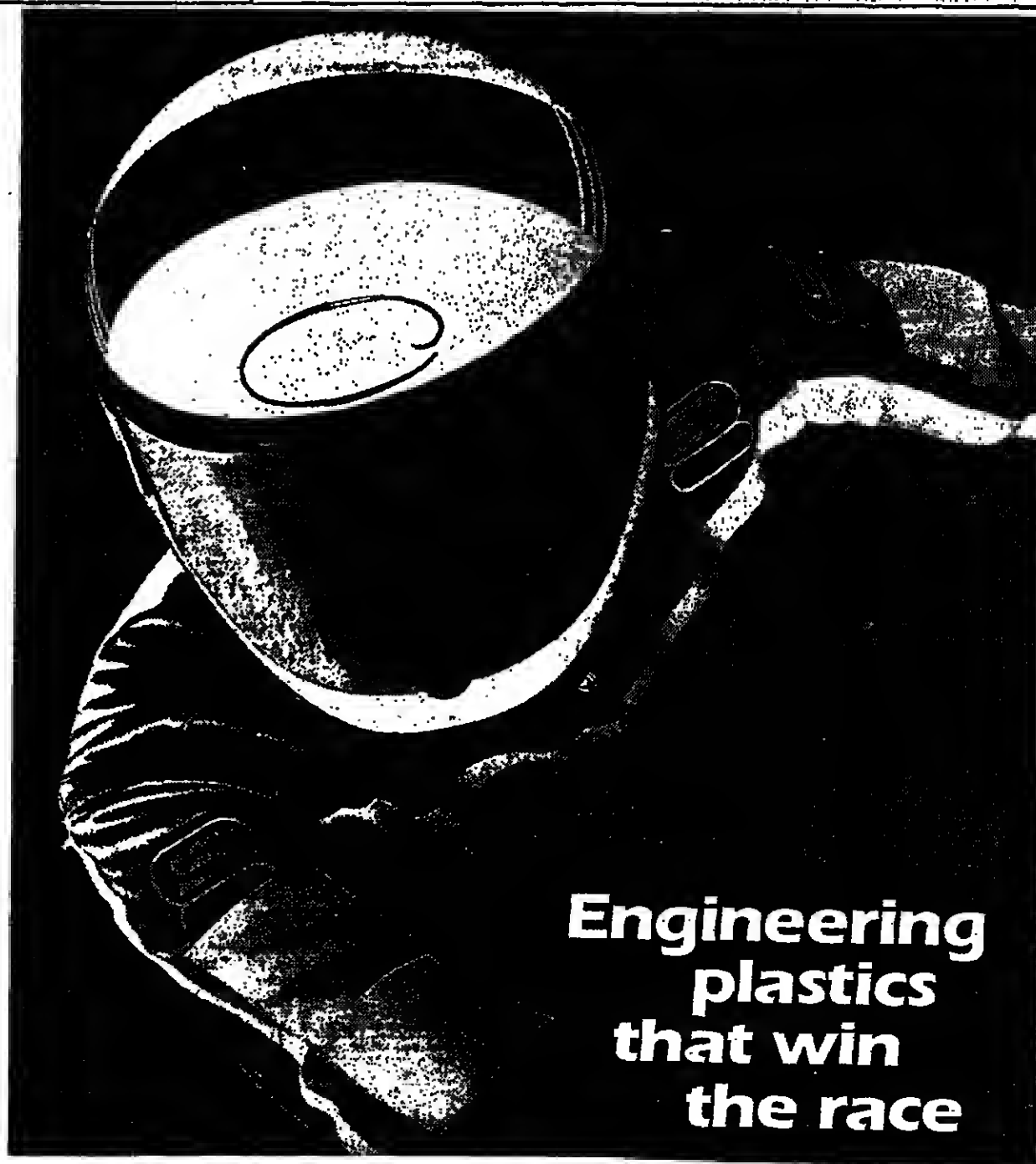
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